AGENDA
EXECUTIVE COMMITTEE
SPECIAL BUDGET MEETING
WEDNESDAY, OCTOBER 5, 2022 – 10:30 AM*
ADMINISTRATION CENTER - AUDITORIUM
121 W MAIN STREET, PORT WASHINGTON, WI 53074

***(10 MINUTES FOLLOWING CONCLUSION OF THE COUNTY BOARD MEETING, WHICHEVER IS LATER)**

The public can access the meeting by viewing the live stream at the link which will be opened five minutes before the call to order:

Executive Committee Live Stream

The public can submit comments here: Public Comment Form
Public Comment Policy & Instructions For Submitting Public Comments Online

1. **CALL TO ORDER**
   Roll Call
2. **PLEDGE OF ALLEGIANCE**
3. **PROPER NOTICE**
4. **PUBLIC COMMENT**
5. **BUDGET OVERVIEW & WORKING LUNCH**
   2023 County Administrator's Proposed Budget
6. **DISCUSSION ITEMS:**
   a. ***Review of County Administrator's 2023 Proposed Budget***
      1. Finance Committee Departments
      2. Health & Human Services Committee Departments
      3. Natural Resources Committee Departments
      4. Public Safety Committee Departments
      5. Public Works Committee Departments
   b. ***Review of 2023 Proposed Budget Expansion Requests, Staff Analysis, and Budget Amendments***
7. **ACTION ITEMS:**
   a. Executive Committee 2023 Budget Expansion Requests
   b. Adoption of Executive Committee's 2023 Proposed Budget Recommendations to the County Board
8. **ADJOURNMENT**

NOTE: If needed the Executive Committee will reconvene at 8:00 AM on Thursday, October 6, 2022 in the Auditorium at the Administration Center for further discussion and possible action on the Executive Committee's 2023 Proposed Budget Recommendations to the County Board.

Agenda will be posted on the Ozaukee County website www.co.ozaukee.wi.us by 6:00 PM if an additional meeting is needed.

A quorum of members of committees or the full County Board of Ozaukee County may be in attendance at this meeting for purposes related to committee or board duties, however, no formal action will be taken by these committees or the board at this meeting.

Persons with disabilities requiring accommodations for attendance at this meeting should contact the County Clerk's Office at 262-284-8110, twenty-four (24) hours in advance of the meeting.

Updated 9/30/2022 2:32 AM

Executive Committee

AGENDA INFORMATION SHEET

AGENDA DATE:	**October 5, 2022**
DEPARTMENT:	**Administrator**
DIRECTOR:	**Jason Dzwinel**
PREPARER:	**Chad Balke**

Agenda Summary 2023 County Administrator's Proposed Budget

LINK TO COUNTY ADMINISTRATOR'S BUDGET MEMO

<https://www.co.ozaukee.wi.us/DocumentCenter/View/16651/2023-County-Administrators-Budget-Memo>

LINKS TO ONLINE DEPARTMENTAL BUDGETS

County Board

<https://stories.opengov.com/ozaukeecountywi/published/N7Llp4PaF>

Corporation Counsel / Child Support

<https://stories.opengov.com/ozaukeecountywi/published/ocSlwLYzj>

County Clerk

<https://stories.opengov.com/ozaukeecountywi/published/Oh_L_YvrC>

Department of Administration

<https://stories.opengov.com/ozaukeecountywi/published/zd1rlc0xg>

General Fund

<https://stories.opengov.com/ozaukeecountywi/published/J20pYETrg>

Non-Department

<https://stories.opengov.com/ozaukeecountywi/published/EvVHUILCB>

Treasurer

<https://stories.opengov.com/ozaukeecountywi/published/zSBbwtVEZ>

Radio / Information Technology

<https://stories.opengov.com/ozaukeecountywi/published/x58Aoc2xF>

Human Services

<https://stories.opengov.com/ozaukeecountywi/published/ygHzhwan1>

Public Health

<https://stories.opengov.com/ozaukeecountywi/published/5Lbcv6-fr>

Veterans Services

<https://stories.opengov.com/ozaukeecountywi/published/IL9NNsQZl>

Lasata Senior Living Campus

<https://stories.opengov.com/ozaukeecountywi/published/mg1ZuQWtx>

Land and Water Management

<https://stories.opengov.com/ozaukeecountywi/published/K6JvsoEsd>

Register of Deeds / Land Information

<https://stories.opengov.com/ozaukeecountywi/published/EremNSNHB>

UW Extension

<https://stories.opengov.com/ozaukeecountywi/published/cKLILx6bF>

Golf

<https://stories.opengov.com/ozaukeecountywi/published/k8wEHltC_>

Parks

<https://stories.opengov.com/ozaukeecountywi/published/v-cOzzLz5>

District Attorney

<https://stories.opengov.com/ozaukeecountywi/published/2kX4rxLqf>

Coroner

<https://stories.opengov.com/ozaukeecountywi/published/9m80dNSb1>

Clerk of Courts

<https://stories.opengov.com/ozaukeecountywi/published/4wSY517Y5>

Sheriff

<https://stories.opengov.com/ozaukeecountywi/published/BfDZGB5TN>

Transit

<https://stories.opengov.com/ozaukeecountywi/published/ZrUeyel-Q>

Highway

<https://stories.opengov.com/ozaukeecountywi/published/N1icoDY99>

Facilities (Administration, Justice Center, and Fairgrounds)

<https://stories.opengov.com/ozaukeecountywi/published/0uND-m_iM>

<https://stories.opengov.com/ozaukeecountywi/published/qbp-vLdLr>

<https://stories.opengov.com/ozaukeecountywi/published/bERHevbBz>

ATTACHMENTS:

- 2023 Recommended Budget(PDF)
- Expansion Requests (PDF)

2023 RECOMMENDED BUDGET

2023 RECOMMENDED BUDGET

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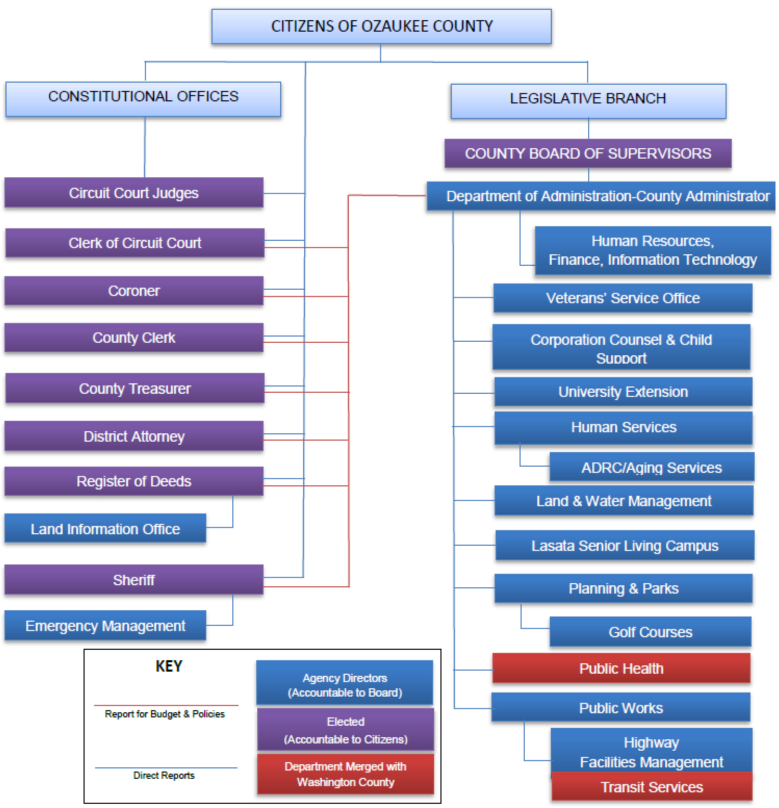
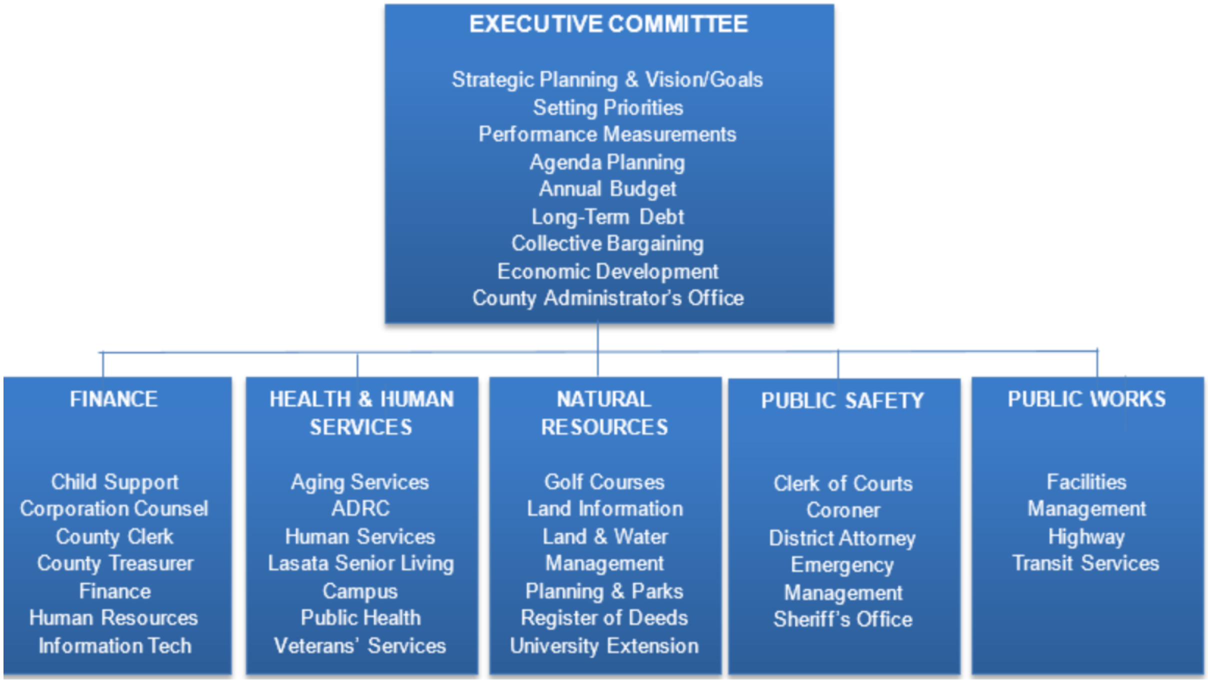
1. INTRODUCTION AND ORGANIZATIONAL STRUCTURE

Ozaukee County Organizational Chart



Committee Structure and Oversight

Ozaukee County has five Standing Committees and an Executive Committee; Finance, Health and Human Services, Natural Resources, Public Safety and Public Works. The chart below identifies the departments which they will oversee.



EXECUTIVE COMMITTEE

1. The County Board Chairperson, County Board Vice Chairperson, County Board Second Vice Chairperson and three (3) additional members appointed by the County Board Chairperson as Standing Committee Chairpersons shall serve as the Executive Committee of the County Board and shall provide the leadership, vision, and purpose in concert with the Ozaukee County Mission Statement.

a) In the event that a member of the Executive Committee is unable to attend a meeting, he or she may appoint an alternate from the Standing Committee of which they Chair.

b) The Chairperson of the Board may choose an alternate from the body at large.

2. The County Board Chairperson and Vice Chairperson shall serve as the chairperson and vice-chairperson, and act as voting members, of the Executive Committee

3. Serve as the oversight Committee of the County Administrator's Office

4. The Executive Committee shall exercise the following powers and duties:

a) Review the sections of the Code of Ordinances, in addition to, the Policy and Procedure Manual not under the jurisdiction of another County Committee

b) Introduce the various administrative type resolutions that are not the responsibility of an-other committee

c) Communication linkage between Standing Committees

d) Arbitrate between competing Standing Committee issues

e) Set the agenda for the monthly County Board policy meeting

f) Review proposed state and local legislation concerning County government, and make recommendations thereon

g) Following each federal decennial census of population, prepare a preliminary and a final County supervisory district plan for presentation to the County Board

h) Interpret County mission and formulate broad objective

i) Budgetary Responsibilities

1. Review, amend, and approve the annual County budget as submitted by the County Administrator

2. Submit the amended budget to the County Board for adoption

3. Authorize the publication of County budget summary, and notice of public hearing per Sec. 65.90(3), Wis. Stats.

j) Evaluate and make recommendations to the County Board on the issuance of new debt, refinancing existing debt, authorizing debt repayment

k) Direct and guide collective bargaining process and approve all collective bargaining agreements

1. Collective bargaining agreements shall not be considered for final approval by the Committee until a complete contract edited and signed by the union has been provided to the Human Resources Office.

2. Implementation of the terms defining the wages, hours and conditions of employment defined by collective bargaining agreements requires approval of the County Board.

l) Revolving Loan Funds: Provide recommendations concerning the Revolving Loan Funds to the County Board and oversee the Community Development Block Grant Program for Economic Development.

STANDING COMMITTEES OF THE COUNTY BOARD

1. General Powers and Duties:

a) Oversight of County Departments: Oversight shall include but is not limited to the following:

1) Interview up to three candidates suggested by the County Administrator for appointment to the position of Director, Department Head, Administrator, and/or Commissioner of the County Departments within their oversight. The Standing Committee shall recommend an appointee to the full County Board for confirmation within the salary guidelines set by the Finance Committee

2) Monthly review of a department-wide budget summary for each of the County Departments within the Committee's oversight highlighting variances from the adopted budget

3) Direct and guide policy and enforce accountability of the Departments within their oversight

4) Approve all action items including but not limited to:

a) Departmental budgets

b) Departmental policies and procedures

c) Staffing levels and hours

d) New positions

e) Capital purchases greater than $5,000

f) Fund transfers of $10,000 or more and any transfer involving funds budgeted for conferences and meetings

g) Grant applications and acceptances

h) Review departmental fee schedules

i) Departmental name changes

5) Authorize, review, and approve intergovernmental agreements and contracts as necessary or as otherwise authorized by law:

b) Establish Ad Hoc and/or Study Groups: in keeping with the purposes and objectives of the Committee, to analyze committee policies or issues, and to encourage community involvement

c) Setting Agendas:

1) The Committee Chairperson and County Administrator shall set the agendas of the Standing Committees in consultation with Constitutional Officers of the County and Department Heads within their oversight

2) The Office of the County Clerk shall administer the agendas and minutes for all standing Committees

d) Standing Committees shall oversee all public work within their departmental oversight, including any contract for the construction, repair, remodeling or improvement of any public work or building

1) Public notices or bids for all public work shall be released and published per Sec. 59.52(29)(a), Wis. Stats.

2) Approve all contracts and change orders:

a. Change orders up to $5,000 require the approval of the Public Works Director.

b. Emergency change orders up to $25,000 may be approved by the Public Works Director after consultation with Committee Chairperson and County Administrator and the appropriate Department Head.

c. Change orders over $25,000 require approval of the Standing Committee.

d. All change orders must be reported to the Standing Committee at the meeting following their approval.

Ozaukee County Demographics and Facts

Located in the southeast region of Wisconsin, Ozaukee County lies along the shores of beautiful Lake Michigan and is located just 30 minutes from downtown Milwaukee and 2 hours from Chicago. The name “Ozaukee” is an American-Indian derivative meaning “yellow earth” and is descriptive of the sand and clay soils of the county. This area consists of 235 square miles of land located on 25 miles of Lake Michigan waters and includes three cities, six towns and seven villages. Ozaukee County is home to more than 91,000 residents who are proud to call Ozaukee County home.

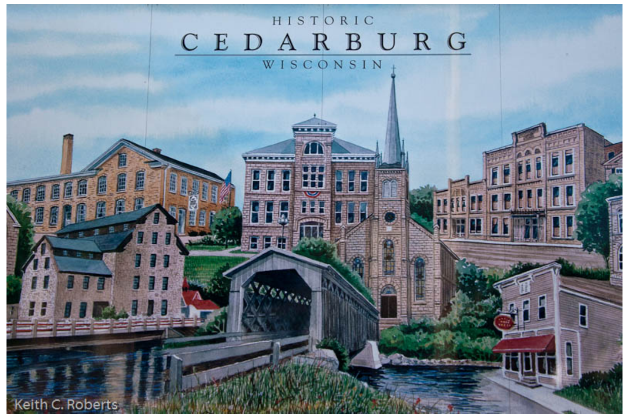
In 2008 Forbes ranked Ozaukee County #2 in the country to raise a family. Money Magazine ranked us 19th as one of the “Best places for a long life”. In 2013 the University of Wisconsin Population Health Institute named us one of healthiest counties in Wisconsin. In 2015, MSN named Ozaukee the “Healthiest County in Wisconsin”. Ozaukee also has the lowest tax rates in the state and HomeFacts.com gave us an “A” in the “Total Crime Index” category for low crime ratings. Low tax rates and a low crime rate make Ozaukee County a safe and affordable option for families and businesses.

Education

Ozaukee County students demonstrate their academic strength by achieving well above state forms on standardized tests in all areas and at all grade levels. ACT scores throughout the county are significantly higher than the state's average, and the County boasts a graduation rate of 97%, with over 90% of the students attending 2 or 4 year colleges after graduation.

Ozaukee County also provides a wide range of post-secondary educational opportunities. The Mequon campus of Milwaukee Area Technical College is on the leading edge of new technologies in green building operation systems with programs, as well as job-ready degrees in civil engineering, firefighting, law enforcement, welding, carpentry that put people directly to work. Mequon is also the home of Concordia University, specializing in 4 year degrees in Business, Liberal Arts, Health Care, Nursing and a recently opened School of Pharmacy.

Housing and Income



Ozaukee is the smallest county in the state, but also the wealthiest. Ozaukee County is 1st in Wisconsin out of 72 other counties in per capita personal income ($73,944). It is made up of many communities, including Mequon, Thiensville, Cedarburg, Grafton, Port Washington, Saukville, Newburg, Belgium and Fredonia.

As of 2017, it has as equalized property value per capita of 133,035, 30% higher than the state average. According to the State of Wisconsin Department of Workforce Development in 2017 the median age of an Ozaukee County resident was almost 44 years old. The 2010 census puts 20% of residents aged 65 or older. About 55% of residents had attended some college or earned an associate, bachelor, or graduate degree. In 2016 the annual medium household income was $85,706.

Economic Development

Ozaukee County is home to a variety of business locations: suburban office parks, historic downtowns, urban and country industrial parks and high-quality commercial space all within easy access of Lake Michigan. Proximity to Milwaukee and access to rail lines and bus and shuttle services help keep daily business operations running smoothly. Between 2011 and 2016 Ozaukee County experienced a job growth of 11.7%, nearly doubling the state average (6.1%). In addition to the rapid job growth, Ozaukee County boasts one of the lowest unemployment rates in the state, hovering around 2.5%.

A Rich History

The County is home to about 100 historic buildings and 33 sites listed on the national or state registry of historic places. Some popular attractions include: the Lighthouse Museum; the Cedarburg General Store Museum; and Cedar Creek Settlement, a former mill that now houses specialty shops, galleries, restaurants, and a winery.

Pioneer Village is a collection of over 20 buildings and structures from the 1840's to the early 1900's. Fully furnished homes, barns and outbuildings, plus the original Cedarburg Railroad Depot have been relocated and fully restored here.

At the National Flag Day Americanism Center the County honors its unique heritage as the birthplace of Flag Day with historic artifacts that tell the story of Flag Day's beginning at Stony Hill School. The center offers the Avenue of Flags, which displays all 27 star configurations of The American Flag.
More than 40 covered bridges once dotted the Wisconsin countryside. Today the sole survivor is the Cedarburg Bridge, built in 1876 and is located three miles north of the City of Cedarburg. After 85 years of continuous service, the old landmark began a life of semi-retirement, and is now used exclusively for pedestrian traffic.

Quality of Life

Retirees in Ozaukee County have a variety of senior living facilities and group home options. There are several campuses dedicated to continuing care for seniors, including the county operated Lasata Senior Living Campus in Cedarburg which includes Lasata Care Center-a 175 bed skilled care nursing home, Lasata Crossings-a 60 unit assisted living facility and Lasata Heights-a 60 unit apartment complex for independent seniors over the age of 62.

The Ozaukee County Aging and Disability Resource Center offers personalized assistance as well as advocacy to older adults and adults with disabilities regarding services that enable them to remain independent in their community.

Ozaukee County owns 15 park and natural open space areas encompassing over 1,227 acres. The County also has miles of trails for hiking, biking, cross-country skiing, and snowshoeing. The Interurban Bicycle Trail is a 30-mile paved trail that crosses the county north to south. The Ozaukee Interurban Trail has added to the quality of life for all County residents and is a tremendous resource for families. The health benefits of using this trail are numerous and as a tourism destination, the Trail is within close proximity to Milwaukee, Chicago, Madison and Green Bay

Lion's Den Gorge County Park, in the Town of Grafton, offers spectacular vistas of Lake Michigan. Walk the beach and try to find "crinoid rocks", ancient sea fossil remains that look like cheerios, embedded in rocks from the Silurian era, four hundred million years ago. Go up the bluff and a short walk takes you inland to a deck and scenic overlook of our marsh. This is a birder's paradise and a major migratory Lake Michigan flyway where you can spot several species of ducks, warblers, raptors, and hundreds of migratory bird species.

Fund Structure

Ozaukee County operates in accordance with provisions set forth in Chapter 59 of the Wisconsin State Statutes. The County is governed by a 26 member Board that is elected every two years and is broken down into 6 committees providing oversight of County services and the respective departments and funds. The County provides services (organized by Board Committee) and many functions to taxpayers, including; administrative services, community services, cultural and recreation, governmental services, health and human services, justice and law enforcement, alternate care facilities, planning and development and public works.

Fund Accounting

The accounts of the County are organized based on funds and accounts groups. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. Major funds are any governmental or enterprise fund whose assets, liabilities, revenues or expenditures/expenses are greater than 10% of the relevant fund category or type's amount and greater than 5% of the relevant total for all governmental and enterprise fund combined. All government funds are maintained using the modified accrual basis of accounting and all enterprise funds are maintained using the full accrual method.

Budgets and Budgetary Accounting

During October, County management submits to the Executive Committee of the County Board a proposed operating budget for the calendar year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them. After submission to the governing body, public hearings are held to obtain taxpayer comments. Following the public hearings, the proposed budget, including authorized additions and deletions is legally enacted by the County Board action. Budgets are adopted on a basis consistent with generally accepted accounting principles for the general, special revenue, debt service, and capital project funds. Budget is defined as the originally approved budget plus or minus approved amendments. Budget appropriations not expended during the year are closed to fund balance unless authorized by the governing body to be carried into the succeeding year's budget.

Governmental Funds with Departments and Services

GENERAL FUND - The General Fund accounts for basic governmental services. It is the largest single County fund and the primary operating fund of the County. It is used to account for all resources except those required to be accounted for in another fund. The departments listed below are accounted for in the general fund along with their primary activities.

Fund Name	Fund Type	Description / Service	Primary Revenues	Committee Oversight	Department Management
General Fund	Major	The primary operating fund for most general governmental services.	Sales and property taxes and various revenues	Various (see below)	Various (see below)

- Clerk of Courts: Civil, family, criminal, traffic, small claims court, will & trusts, jury duty, judgments.
- Coroner: Death investigation & reporting.
- Corporation Counsel/Child Support: County legal counsel, county ordinance enforcement, paternity establishment, child support enforcement & modification, child support collections.
- Department of Administration
  - County Administrator - Appoint & supervise department heads, county operations, administrative support, and long range planning, budget preparation, and labor negotiations, federal and state legislation.
  - Finance - External & internal audit, general accounting, accounts payable & receivable, purchasing, payroll.
  - Human Resources - Employee recruitment & retention, administration & interpretation of union contracts, legal employment compliance & reporting.
- County Clerk: County board & committee support, claims against county, bid notices, dog & marriage licenses, passports, elections.

- Facilities Management: Maintenance of electrical, HVAC, plumbing, & grounds.
- Land & Water Management: Sanitation ordinances, local planning, conservation planning, wildlife abatement & management, erosion control, flood plain zoning.
- Planning & Parks: Comprehensive planning & growth, land division, education & outreach, farmland preservation, county parks, snowmobile trails, invasive species management, fish & wildlife conservation.
- Sheriff's Office: Civil process, jail, court security, inmate services, traffic safety, investigative services, patrol, emergency management, rescue boat, hazardous material.
- Register of Deeds: Real estate recording, vital records, description & ownership of property.
- Treasurer: Cash management of county funds, property tax assessment & taxation.
- University Extension: Agricultural, family, & government education, youth livestock programs, nutrition & food systems.
- Veterans' Services: Advocacy for veterans, claims & benefit assistance, information & outreach, financial relief, transport services.

SPECIAL REVENUE FUNDS - Special Revenue Funds are used to account for the proceeds of specific resources that are legally restricted to expenditures for specified purposes. The following are special revenue funds:

Fund Name	Fund Type	Description / Service	Primary Revenue	Committee Oversight	Department Management
Aging & Disability Resource Center	Non-Major	Early aging &/or disability intervention, counseling, home meal programs, adult day services, meal program sites, respite, senior conference.	Intergov't; Charges for Services; Taxes	Health & Human Services	Human Services
Criminal Justice Collaborating Council	Non-Major	To work toward improving community safety by reducing recidivism, the local needs of the county.	Other	Public Safety	Sheriff
Fairgrounds	Non-Major	Ozaukee County Fairground facilities.	Charges for Services	Natural Resources	Facilities
Highway's County Roads & Bridges	Non-Major	Maintenance and repair of state trunk highways within the county.	Intergov't; Taxes	Public Works	Highway
Human Services	Non-Major	Foster care, child protection services & placement, home day care certification, mental health & substance abuse, ADOA, community support & information, residential & recreation services, respite care, day services, birth to three services, state health insurance, WIC, food share, energy assistance, child care assistance.	Intergov't; Taxes; Charges for Services	Health & Human Services	Human Services
Land Information	Non-Major	Address assignment, GIS website, historical air photos, repository of GIS data & orthophotography.	Charges for Services	Natural Resources	Register of Deeds
Public Health	Non-Major	Maternal & home health assessment, WIC, prenatal care, disease & injury prevention, health, education, lead abatement, tobacco cessation, radon testing, bioterrorism preparedness, beach monitoring, communicable disease control.	Intergov't; Taxes; Charges for Services	Health & Human Services	Public Health
Revolving Loans	Non-Major	Funds for economic development assistance under the Community Development Block Grant.	Other	Executive	Econ Dev, DOA
Sheriff's Jail Commissary	Non-Major	Education, services & equipment for inmate population.	Other	Public Safety	Sheriff
Sheriff's Jail Assessment	Non-Major	Fees assessed to inmates; used to fund capital improvement for county jail.	Charges for Services	Public Safety	Sheriff
Transit Services	Non-Major	Shared ride taxi, county express bus.	Charges for Services; Taxes	Public Works	Transit Services

DEBT SERVICE FUND – This fund is used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, interest and related costs (other than proprietary funds).					
Fund Name	**Fund Type**	**Description / Service**	**Primary Revenues**	**Committee Oversight**	**Department Management**
Debt Service	Non-Major	Manages the County's Debt program	Bonds and Taxes	Executive	DOA, Treasurer

CAPITAL PROJECTS FUND – The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than proprietary funds).					
Fund Name	**Fund Type**	**Description / Service**	**Primary Revenues**	**Committee Oversight**	**Department Management**
Capital Projects	Non-Major	Manages the County's CIP program for governmental services (excluding proprietary funds)	Taxes, Charges, Interdepartment	Executive	DOA & Departments

PROPRIETARY FUNDS-DEPARTMENTS & SERVICES

ENTERPRISE FUNDS - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.					
Fund Name	**Fund Type**	**Description / Service**	**Primary Revenues**	**Committee Oversight**	**Department Management**
Golf Courses	Major	Operation and maintenance of 2 County golf courses.	Charges for Services	Natural Resources	Planning & Parks
Lasata Care Center	Major	24 hour skilled nursing for IV's, tube feeding, palliative, ostomy, Alzheimer's & dementia care, occupational & speech therapy.	Charges for Services	Health & Human Services	Lasata Senior Living Campus
Lasata Crossing	Non-Major	Assisted living for seniors with low to moderate income.	Charges for Services	Health & Human Services	
Lasata Heights	Non-Major	Independent living apartments for seniors.	Charges for Services	Health & Human Services	

INTERNAL SERVICE FUNDS - Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the County, or to other governmental units, on a cost-reimbursement basis.					
Fund Name	**Fund Type**	**Description / Service**	**Primary Revenues**	**Committee Oversight**	**Department Management**
Highway	Major	Maintenance of county roads, pavement marking, shoulder maintenance, lighting of roads, sign repair, snow removal & ice control, construction & surfacing of roadways.	State Aid; Intergov't Charges and taxes	Public Works	Highway
Information Technology	Non-Major	PC support, remote access service, network administration, program development.	Interdepart-mental Charges	Finance	DOA

FIDUCIARY FUNDS - The County has no Fiduciary Funds. It accounts for assets held for individuals by various departments and funds held for other governmental agencies in agency funds.

Non-Fund Account Groups

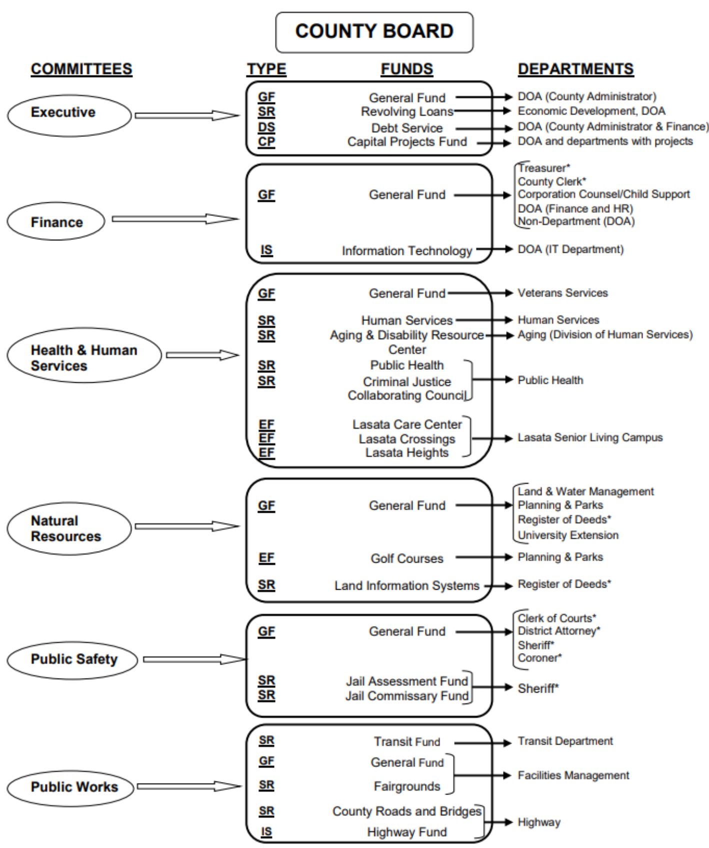
Account groups are not funds as they reflect only financial position as of a certain date and do not involve the measurement of
operations. The County uses the following account groups:

 General Fixed Assets - The general fixed asset account group is used to account for fixed assets acquired principally for
general government purposes, which are not accounted for in the proprietary funds.

 General Long-term Obligations - The general long-term debt account group is used to account for all long-term obligations
of the County except those accounted for in the proprietary funds.

Ozaukee County Committee Structure and Functional Relationships

The Chart below shows the functional relationships between the Committees and funds and each department's place in
managing the respective fund and reporting to the respective Committee. The budget document is set up by Committee. The
roles and responsibilities of each Committee can be found at the beginning of each section. The Executive Committee
provides high level leadership and its roles and responsibilities can be found on page 1-9.



Fund Type Key: GF=General Fund; SR=Special Revenue Fund; IS=Internal Service Fund; DS=Debt Service; CP=Capital Projects; EF=Enterprise Funds
*Departments with an elected official

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2. BUDGET AND FINANCIAL SUMMARIES

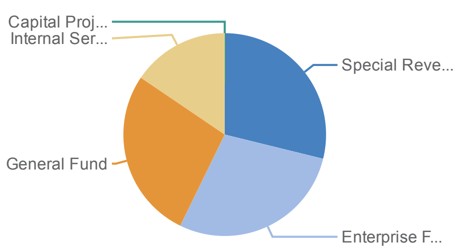
REVENUE SUMMARY

This section provides an overview of the County's revenue sources (excluding property tax levy). The revenues are what the County uses to offset our expenditures, and we focus a lot of time developing the revenue budget to help us guide how much we can spend in any year. We do not view the property tax levy as a regular revenue source. Counties in Wisconsin have limited control over how much they can levy. The difference between our total expenditures and total revenues is effectively the property tax levy. Starting each budget process, we almost always know exactly what our levy number will be for the next fiscal year, and that includes any of the small allowable increases. The County is fortunate to have multiple funds that are effectively set up as business operating units or rely heavily on special revenue sources. These funds are typically built based on the amount of non-tax levy revenues that will be generated by operations or received through intergovernmental revenues. The General Fund budget is much more difficult. This fund relies heavily on Sales Tax Revenues and Property Tax Levy to offset the necessary expenditures. These are two funding sources that the County is not able to have full control over. The Sales Tax Revenue depends on the economy, and Property Tax Levy is heavily controlled by Wisconsin Statutes. One of the biggest challenges in receiving enough Sales Tax growth to cover normal Salary and Benefit increases. For example, the average annual Sales Tax growth (an increasing amount we can rely on each year) is typically about $600,000 to $800,000, but the amount of Salary and Benefit growth in just the Sheriff's Department is around $700,000 (which only represents about a 4% increase!).

Total Revenues - by Fund Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund	$19,146,202	$20,298,955	$18,355,041	$9,604,960	$19,899,527
Special Revenue Fund	$21,044,068	$20,271,555	$20,313,550	$30,466,812	$21,063,362
Debt Service Fund	$380,000	$6,440,323	$0	$0	$0
Capital Projects	$45,923	$5,348,859	$5,968	$16,371	$0
Enterprise Funds	$22,074,507	$19,179,354	$20,665,405	$11,516,742	$20,729,267
Internal Service Funds	$10,897,524	$11,412,561	$10,570,568	$6,770,172	$11,339,196
TOTAL	**$73,588,224**	**$82,951,606**	**$69,910,533**	**$58,375,056**	**$73,031,353**

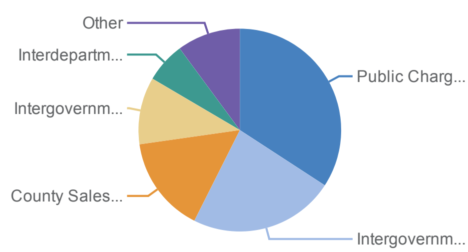
Total Revenues - by Fund Type



$73,031,352.96

Revenues in 2023

Total Revenues - by Revenue Type



$73,031,352.96

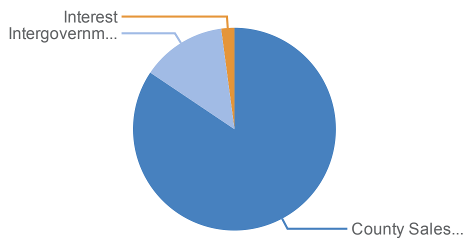
Revenues in 2023

Total Revenues - by Revenue Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fines/Forfeitures/Penalties	$185,313	$208,397	$231,300	$126,301	$226,300
Fund Balance Applied (Budget Only)	$0	$0	$572,167	$0	[illegible]

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$5,013,214	$4,751,187	$4,438,452	$2,648,875	$4,693,553
Interest	$529,004	$130,767	$403,050	-$141,284	$373,050
Intergovernmental Revenue for County Services	$7,229,145	$8,191,766	$7,180,603	$4,290,967	$7,818,981
Intergovernmental Rev (State, Federal, Local)	$20,587,153	$19,425,821	$16,206,824	$27,462,241	$16,971,660
Licenses & Permits	$642,837	$789,530	$892,780	$596,027	$871,790
Operating Transfers In	$1,102,479	$1,732,760	$832,376	$1,317,376	$944,509
Other (Donations/One-time/Misc)	$5,969,039	$14,680,026	$3,816,305	$1,660,494	$3,496,133
Public Charges for County Services	$22,400,527	$21,986,789	$24,918,854	$14,310,147	$24,958,359
State Lottery Credit Penalty Repayment	$0	$0	$0	$42	$0
TID Closeout Payment to County	$15,499	$0	$0	$0	$0
Omitted Propery Tax	$9,249	$0	$0	$0	$0
County Sales Tax	$9,609,253	$10,688,841	$10,100,721	$5,260,216	$11,200,000
Interest Delinquent Tax	$178,068	$186,592	$190,000	$131,917	$190,000
Managed Forest Land Tax	$1,363	$2,098	$1,350	$1,377	$1,350
Payment in Lieu in Tax	$5,854	$5,728	$5,750	$5,479	$5,500
Penalty Delinquent Tax	$93,042	$99,827	$95,000	$68,989	$95,000
Use Value Penalty Tax	$17,186	$71,478	$25,000	$6,751	$30,000
TOTAL	**$73,588,224**	**$82,951,606**	**$69,910,533**	**$57,745,914**	**$73,031,353**

County-wide Revenue Sources (General Fund)



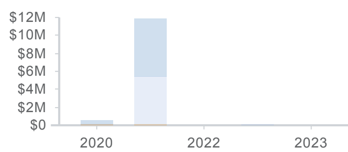
$13,266,883.96

Revenues in 2023

County-wide Revenue Sources (General Fund)

Category	2023
County Sales Tax	$11,200,000.00
Intergovernmental Rev (State, …	$1,786,884.00
Interest	$279,999.96

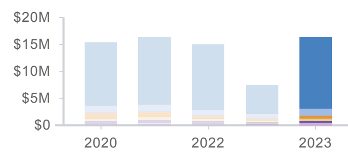
Department Revenues - by Executive Committee



$0.20

Revenues in 2023

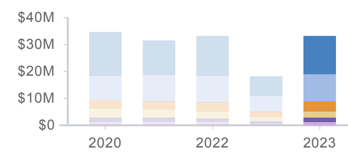
Department Revenues - by Finance Committee



$16,257,407.96

Revenues in 2023

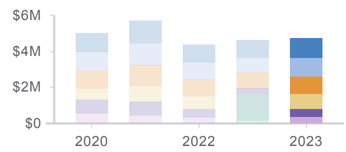
Department Revenues - by Health and Human Services Committee



$33,132,636.96

Revenues in 2023

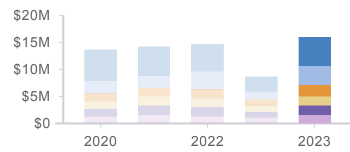
Department Revenues - by Natural Resources Committee



$4,712,048.84

Revenues in 2023

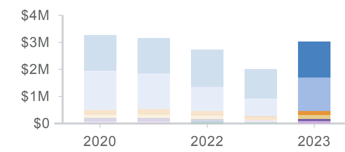
Department Revenues - by Public Works Committee



$15,882,011.08

Revenues in 2023

Department Revenues - by Public Safety Committee



$3,047,247.92

Revenues in 2023

Total Revenues - by Committee and by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund					
Natural Resources					
Register of Deeds	$1,031,125	$1,212,126	$970,000	$808,315	$1,000,000
Planning & Parks	$166,957	$193,682	$187,025	$135,039	$195,865
University Extension	$668	$8,744	$11,870	$7,180	$11,870
Land & Water Mgmt	$635,400	$868,928	$698,236	$101,881	$787,400
NATURAL RESOURCES TOTAL	**$1,834,151**	**$2,283,479**	**$1,867,131**	**$1,052,416**	**$1,995,135**
Public Works					
Facility Management	$91,378	$56,805	$56,986	$37,191	$64,108
PUBLIC WORKS TOTAL	**$91,378**	**$56,805**	**$56,986**	**$37,191**	**$64,108**
Public Safety	$3,118,198	$2,984,537	$2,590,793	$1,891,178	$2,899,949
Health and Human Services					
Veterans Services	$25,405	$18,100	$21,550	$20,643	$21,550
HEALTH AND HUMAN SERVICES TOTAL	**$25,405**	**$18,100**	**$21,550**	**$20,643**	**$21,550**
Finance					
General Fund	$11,729,372	$12,499,282	$12,167,605	$5,389,378	$13,266,884
DOA	$112,537	$188,404	$120,000	$107,688	$120,000
Corporation Counsel	$467,887	$533,994	$513,800	$265,154	$512,500
Radio Services	$106,382	$132,806	$83,370	$18,031	$83,370
County Clerk	$161,920	$163,572	$168,820	$143,589	$162,795
Treasurer	$337,851	$489,734	$341,100	$220,889	$349,350
Non Departmental	$1,161,120	$948,243	$423,886	$400,773	$423,886
FINANCE TOTAL	**$14,077,070**	**$14,956,035**	**$13,818,581**	**$6,545,502**	**$14,918,785**
GENERAL FUND TOTAL	**$19,146,202**	**$20,298,955**	**$18,355,041**	**$9,546,930**	**$19,899,527**
Special Revenue Fund					
Special Revenue Fund					
Description pending	$1,935,707	$996,973	$417,333	$19,077,944	$410,333
SPECIAL REVENUE FUND TOTAL	**$1,935,707**	**$996,973**	**$417,333**	**$19,077,944**	**$410,333**
Executive Committee					
Revolving Loans	$111,813	$66,547	$0	$45,644	$0
EXECUTIVE COMMITTEE TOTAL	**$111,813**	**$66,547**	**$0**	**$45,644**	**$0**
Natural Resources					
Land Information	$223,869	$245,794	$192,200	$170,620	$198,906
NATURAL RESOURCES TOTAL	**$223,869**	**$245,794**	**$192,200**	**$170,620**	**$198,906**
Public Works					
County Roads/Bridges	$1,634,438	$1,573,852	$1,696,377	$1,244,680	$2,080,280
Transit Services	$2,288,372	$2,375,846	$3,329,606	$1,417,401	$3,524,636
Fairgrounds	$141,865	$164,564	$209,150	$86,452	$212,414
PUBLIC WORKS TOTAL	**$4,064,675**	**$4,114,262**	**$5,235,133**	**$2,748,532**	**$5,817,330**
Public Safety					
Jail Commissary	$64,711	$75,141	$70,487	$51,309	$71,299
Jail Assessment	$84,310	$78,866	$66,000	$46,375	$76,000
PUBLIC SAFETY TOTAL	**$149,021**	**$154,007**	**$136,487**	**$97,684**	**$147,299**

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Health and Human Services					
Human Services	$9,363,133	$9,781,074	$10,061,693	$5,707,730	$10,186,591
Aging Services	$706,553	$628,362	$544,979	$510,625	$682,636
Public Health	$3,410,779	$3,243,578	$2,603,122	$1,362,095	$2,543,900
ADRC	$1,078,518	$1,040,958	$1,122,603	$580,407	$1,076,367
HEALTH AND HUMAN SERVICES TOTAL	**$14,558,983**	**$14,693,972**	**$14,332,397**	**$8,160,857**	**$14,489,494**
SPECIAL REVENUE FUND TOTAL	**$21,044,068**	**$20,271,555**	**$20,313,550**	**$30,301,281**	**$21,063,362**
Debt Service Fund	$380,000	$6,440,323	$0	$0	$0
Capital Projects	$45,923	$5,348,859	$5,968	$16,371	$0
Enterprise Funds					
Health and Human Services	$20,022,024	$16,757,218	$18,735,213	$9,659,386	$18,621,593
Natural Resources	$2,052,483	$2,422,136	$1,930,193	$1,857,347	$2,107,675
ENTERPRISE FUNDS TOTAL	**$22,074,507**	**$19,179,354**	**$20,665,405**	**$11,516,733**	**$20,729,267**
Internal Service Funds					
Public Works	$9,577,441	$10,057,300	$9,300,066	$5,430,727	$10,000,573
Finance	$1,320,083	$1,355,260	$1,270,502	$933,872	$1,338,623
INTERNAL SERVICE FUNDS TOTAL	**$10,897,524**	**$11,412,561**	**$10,570,568**	**$6,364,599**	**$11,339,196**
TOTAL	**$73,588,224**	**$82,951,606**	**$69,910,533**	**$57,745,914**	**$73,031,353**

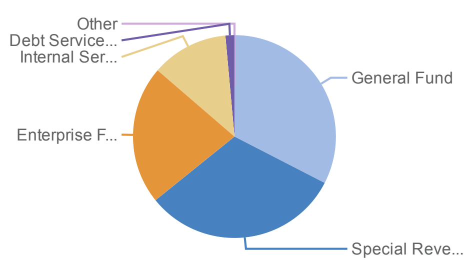
EXPENDITURE SUMMARY

The section below provides an overview of Ozaukee County expenditures by Fund, Department, and finally Expenditure Type. The purpose of this section is to show how expenses have changed within these three groups. Major changes by Department and Expenditure Type are presented. Most tables include five time periods. Changes (with percent changes) are highlighted in narrative sections because our budget software is currently unable to provide these in the tables.

Total Expenses - By Fund Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund	$27,696,068	$29,379,292	$28,478,398	$21,435,382	$30,510,228
Special Revenue Fund	$29,342,563	$29,382,354	$28,977,573	$23,998,048	$29,651,325
Debt Service Fund	$2,256,338	$8,524,324	$1,353,068	$1,353,068	$1,345,163
Capital Projects	$3,784,696	$1,637,519	$940,600	$295,960	$0
Enterprise Funds	$20,936,698	$19,653,541	$20,665,405	$13,922,022	$20,729,265
Internal Service Funds	$11,218,577	$11,390,412	$10,703,568	$8,229,031	$11,472,194
TOTAL	**$95,234,941**	**$99,967,441**	**$91,118,612**	**$69,233,511**	**$93,708,175**

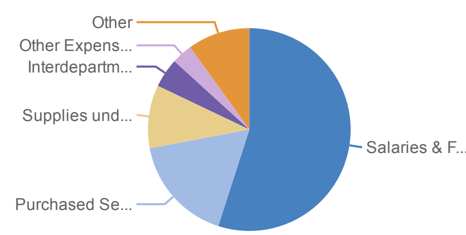
Total Expenses - By Fund Type



$93,708,174.94

Expenses in 2023

Total Expenses - by Expense Type



$93,708,174.94

Expenses in 2023

This pie graph shows the breakout of expenses within each fund. The County's General Fund (33%) and the Special Revenue Funds (32%) contain about two-thirds of the County's total expenses. The Enterprise Funds come in at 22% and Internal Service Funds at 12%. The remainder is found in the Capital and Debt Funds.

The County's budget has typically trended around 55-60% Salaries and Benefits. The graph above shows Purchased Services and Supplies combined at about 27% of the total expenses.

Total Expenses - by Expense Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Expenses	$0	$0	$0	$524	$0
Buildings	$488,900	$596,597	$1,259,600	$2,519,869	$500,000
Debt Service	$2,733,026	$9,022,108	$1,736,393	$1,737,994	$1,645,388
Depreciation	$2,875,611	$2,857,220	$2,959,888	$979,228	$2,874,742
Equipment & Software	$4,683,605	$3,429,613	$2,043,500	$1,444,494	$1,670,850
Grants	$1,471,172	$1,738,772	$1,572,248	$2,661,506	$1,707,419
Interdepartmental Charges	$3,889,942	$4,829,917	$3,912,306	$2,766,080	$4,385,828
Land Improvements	$101,421	$5,850	$0	$1,782,597	$0
Land Purchases	$0	$0	$0	$241,000	$0
Operating Transfers Out	$1,102,479	$1,732,760	$832,376	$1,257,376	$944,509
Other Expenses	$4,385,226	$3,664,208	$2,802,065	$3,065,760	$3,086,616
Purchased Services	$16,070,819	$13,913,115	$15,127,800	$10,642,246	$15,990,351
Salaries & Fringe Benefits	$49,016,870	$48,978,720	$49,963,960	$33,610,089	$51,505,981
Supplies under $5,000	$8,485,157	$9,252,047	$8,881,128	$6,336,944	$9,417,217
Contra Capital (Proprietary Funds)	-$259,864	-$328,126	-$501,000	$0	-$550,000
Travel/Mileage/Conference&Meetings	$190,577	$274,640	$528,348	$187,805	$529,275
TOTAL	$95,234,941	$99,967,441	$91,118,612	$69,233,511	$93,708,175

Capital Expenses (Buildings, Equipment & Software. Land Improvements. and Land Purchases) - Capital Expenses across these four account groups decrease by $1,132,250 or 34% over last year's budget. The Contra Capital expense is used to offset capital expenses in enterprise funds and is used to denote that the funds use cash on hand to pay for capital items. A change this year in capital expenses involves using reserves (or pay-as-you-go funding) for the replacement of Sheriff vehicles. Usually we would use tax levy in the budget to fund these replacements.

Purchased Services increased ($862,551 or 5.7%) due to Engineering Services increasing $65,000, and a $100,000 construction contract with WisDOT. Food in the Jail increased by $12,425 or 3.5% Building Repair Maintenance increased by $94,999 or 5.8%. Human Services is a large driver in these expenses. Services are typically provided to eligible recipients using this category. Within the Human Services Department the total Purchased Services increase is $317,435 or 6.1%, and these increases are spread across numerous account codes related to specific service types. The largest drivers are Community Based Residential Facilities, Group Homes, and Home Delivered Meal Program.

Supplies increased ($536,089 or 6.1%) due to increasing costs. For example, gasoline and diesel fuels increased by $245,989 or 28%. Project materials in the Highway department increased by $132,865 or 10.9%. Asphalt oil increased by $110,029 or 10.9% Generally speaking, the Highway Department is hit hard by the inflationary increases, but we do have the ability to recapture a lot of that cost when the department charges out the costs to local communities or the state (depending on the project). Many other departments saw smaller increases in their supply costs, and this is all due to inflation.

Other Expenses increase by $284,551 or 10.1% over last year's adopted budget. Most of this amount, about $193,000, is a plug for the current surplus in the budget. This surplus will likely be spent on one of several things. For example, we are anticipating health insurance costs will be about 5% higher than the 2% growth budgeted for plan costs.

Salaries and Wages are the largest driver of the County's budget, and it usually represents close to 60% of the total budget. Wages are structured to provide employees a step increase (about 5-10 depending on each step grade). The wage scale is also increased each year by a COLA assumption, and this is typically determined based on available resources. Employees that are maxed out on their step scale will only receive a COLA increase each year. The Current Service Level total salary increase in each department is typically around 4.0% to 5.5%. The COLA amount budgeted in 2023 is a 3% increase.

A recently completed compensation and classification study was recently completed, and will be added to the budget at some point. It is currently not in this budget. The County Board will choose between multiple plans that would have an impact of $250,000 to $1 million. Each plan will determine the County's choice of where we want to place ourselves in the market.

The current budget increases Salaries and Benefits by about 3.1% over last year's budget. Included in the budget is about a 2% increase for Health Insurance, and we expect this amount to be insufficient. Historically, the County's actual Health Insurance cost has ended a year below budget. Vacancy and Turnover expectations will continue to provide savings. The 3.1% increase is a deceiving number due to some issues in certain departments and funds. Below is a brief breakdown of Salary and Benefit changes by fund type.

<u>All Salary and Benefits by Fund Type Year-Over-Year Change</u>
General Fund $1,702,933 or 8.6% increase
Enterprise Funds * ($68,714) or 0.5% decrease
Special Revenue Funds ** ($342,588) or 2.7% decrease
Internal Service Funds *** $250,390 or 5.1% Increase

*The Lasata Senior Living Campus has had to reduce their census due to hiring issues. Without the staff it is more difficult to fill all beds. The Lasata budget has been set up assuming less staff.
** Public Health decreases due to the elimination of most Covid related Contact Tracers. Health and Human Services has a slight decrease as well due to programmatic changes.
*** Internal Service funds includes the Highway Department and Information Technology. Both departments are budgeted with a regular number of employees year-to-year and will increase by around 4-5%.

Total Expenses - by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund					
Natural Resources					
Register of Deeds	$438,625	$390,704	$427,251	$283,005	$439,571
Planning & Parks	$1,086,140	$1,062,495	$1,102,174	$904,768	$1,246,675
University Extension	$191,437	$193,687	$250,046	$120,961	$229,400
Land & Water Mgmt	$1,063,862	$1,329,954	$1,241,767	$1,235,025	$1,371,421
NATURAL RESOURCES TOTAL	**$2,780,063**	**$2,976,840**	**$3,021,238**	**$2,543,759**	**$3,287,066**
Public Works					
Facility Management	$1,455,637	$1,401,468	$1,337,701	$915,714	$1,393,331
PUBLIC WORKS TOTAL	**$1,455,637**	**$1,401,468**	**$1,337,701**	**$915,714**	**$1,393,331**
Public Safety	$16,987,077	$17,298,085	$17,630,828	$12,322,791	$18,586,163
Health and Human Services					
Veterans Services	$174,048	$197,081	$224,334	$138,010	$234,930
HEALTH AND HUMAN SERVICES TOTAL	**$174,048**	**$197,081**	**$224,334**	**$138,010**	**$234,930**
Finance					
General Fund	$10,108	$953,044	$0	$524	$0
DOA	$1,920,487	$1,865,252	$1,923,302	$1,460,746	$2,081,978
Corporation Counsel	$817,071	$839,981	$893,583	$621,754	$944,727
Radio Services	$620,091	$670,517	$634,222	$478,772	$684,937
County Clerk	$764,991	$717,633	$922,068	$567,716	$862,041
Treasurer	$475,267	$412,928	$416,155	$289,885	$435,145
Non Departmental	$1,691,228	$2,046,463	$1,474,966	$2,095,709	$1,999,910
FINANCE TOTAL	**$6,299,243**	**$7,505,818**	**$6,264,296**	**$5,515,107**	**$7,008,738**
GENERAL FUND TOTAL	**$27,696,068**	**$29,379,292**	**$28,478,398**	**$21,435,382**	**$30,510,228**
Special Revenue Fund					
Special Revenue Fund					
Description pending	$2,026,225	$1,561,446	$417,333	$5,155,855	$380,597
SPECIAL REVENUE FUND TOTAL	**$2,026,225**	**$1,561,446**	**$417,333**	**$5,155,855**	**$380,597**
Executive Committee					
Revolving Loans	$9,127	$1,121,784	$0	$0	$0
EXECUTIVE COMMITTEE TOTAL	**$9,127**	**$1,121,784**	**$0**	**$0**	**$0**
Natural Resources					
Land Information	$243,829	$211,822	$220,922	$100,005	$227,628
NATURAL RESOURCES TOTAL	**$243,829**	**$211,822**	**$220,922**	**$100,005**	**$227,628**
Public Works					
County Roads/Bridges	$5,234,699	$5,374,794	$5,011,868	$3,165,259	[illegible]

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Transit Services	$1,860,004	$2,083,766	$3,603,523	$2,239,188	$3,752,234
Fairgrounds	$208,064	$256,976	$328,166	$182,141	$331,430
PUBLIC WORKS TOTAL	**$7,302,767**	**$7,715,537**	**$8,943,556**	**$5,586,588**	**$9,479,435**
Public Safety					
Jail Commissary	$73,155	$82,794	$70,487	$63,844	$71,299
Jail Assessment	$66,000	$66,000	$66,000	$66,000	$76,000
PUBLIC SAFETY TOTAL	**$139,155**	**$148,794**	**$136,487**	**$129,844**	**$147,299**
Health and Human Services					
Human Services	$14,348,978	$13,310,784	$14,326,463	$9,672,636	$14,396,837
Aging Services	$715,356	$658,347	$658,706	$624,681	$850,888
Public Health	$3,439,050	$3,582,417	$3,123,828	$2,008,225	$3,064,602
ADRC	$1,078,518	$1,040,958	$1,122,603	$696,227	$1,076,367
CJCC	$39,559	$30,465	$27,674	$23,987	$27,674
HEALTH AND HUMAN SERVICES TOTAL	**$19,621,461**	**$18,622,970**	**$19,259,274**	**$13,025,755**	**$19,416,366**
SPECIAL REVENUE FUND TOTAL	**$29,342,563**	**$29,382,354**	**$28,977,573**	**$23,998,048**	**$29,651,325**
Debt Service Fund	$2,256,338	$8,524,324	$1,353,068	$1,353,068	$1,345,163
Capital Projects	$3,784,696	$1,637,519	$940,600	$295,960	$0
Enterprise Funds					
Health and Human Services	$19,185,713	$17,821,517	$18,735,212	$12,394,594	$18,621,593
Natural Resources	$1,750,986	$1,832,024	$1,930,193	$1,527,428	$2,107,672
ENTERPRISE FUNDS TOTAL	**$20,936,698**	**$19,653,541**	**$20,665,405**	**$13,922,022**	**$20,729,265**
Internal Service Funds					
Public Works	$9,705,774	$9,911,032	$9,433,065	$6,902,340	$10,133,572
Finance	$1,512,803	$1,479,380	$1,270,502	$1,326,691	$1,338,622
INTERNAL SERVICE FUNDS TOTAL	**$11,218,577**	**$11,390,412**	**$10,703,568**	**$8,229,031**	**$11,472,194**
TOTAL	**$95,234,941**	**$99,967,441**	**$91,118,612**	**$69,233,511**	**$93,708,175**

Summary of Department Expense Changes (all expenses rounded up or down)

Register of Deeds Office

- No significant changes other than normal salary increases for steps and COLA adjustment

Department of Administration (County Administrator's Office, Finance, and Human Resources)

- Staff realigned from Information Technology Internal Service Fund to the General Fund budget leading to a $14,000 increase
- Two Intern positions previously unbudgeted leads to an increase in salaries of about $32,000
- Regular Salary increases (steps and COLA increase) leads to a $58,000 increase
- Health Insurance increases about $22,000 due to multiple employees moving from 20% premium to 12% premium

Corporation Counsel and Child Support Office

- Salaries and Benefits $50,000 increase due to employee selecting health insurance plan and regular increases in salaries

Radio Services

- Approximately $41,000 increase in Purchased Services due to various contract increases
- Salaries increase by about $7,000 due to portion of position distributed to this department increasing

Planning and Parks

- Three new Parks Caretakers are budgeted for full-time with benefits as opposed to non-benefits and part-time. This impact is $120,000
- Regular Salary increases (steps and COLA) leads to a $16,000 increase

University Extension

- State eliminated one contracted agriculture position. Results in decrease in contracted expenditures for the loss of one State employee.
- No other significant changes

Land and Water Management

- Grant expenses increase for $50,000 for new Fund for Lake Michigan local grant. Offsetting revenue is included in revenues.
- Health Insurance increases $29,000 for different employee plan selections, higher anticipated plan costs, and employees moving from 20% to 12% premium.
- Regular Salary increases are estimated at $31,000 or 5.5%

Facility Management (Justice Center Campus and Administration Center Campus)

- Utility expenses increase about $4,000
- Regular Salary increases about $40,000 or 5.1%
- Various Supplies increase by about $6,000 due to higher costs

Clerk of Courts

- Revenue loss of $40,000 due to lower court related proceedings and state changes in providing funding for counties
- Unbudgeted intern position added at about $19,000
- Health Insurance in the department up about $59,000
- Increased bailiff hours $15,000
- COLA and Step salary increases about $55,000 (a 5.3% increase in a step heavy department)

Medical Examiner's Office (formerly Coroner's Office)

- The County will move from an elected Coroner to an appointed Medical Examiner. The impact is currently estimated at an increase of about $49,000 to create one permanent full-time position with full benefits.
- The budget could increase again next year as a new staff member sets up their office.

Emergency Management
- There are no significant changes in the budget
- Most of the increase was removed from the budget
- Several items (boat repainting and Hazmat supplies) will be funded through one-time means outside of the operating budget
- The budget was set up to match the prior year's actual

Sheriff's Department
- The total expenditure increase in the department is within a reasonable increase
- Retirement rates increase due to an increase in the State's Retirement Contribution rates
- Special Deputies increase $62,000 to match actual
- Vehicle Maintenance increases $22,000
- Jail related cost increases are up about $38,000 or 3%
- Salaries are up $338,000 or 4.4%

Highway Department
- The department's expenditure budget changes routinely from year-to-year and depends on the materials needed for various projects. The department typically performs three major projects and several smaller projects and services in addition to some of its regular activities (such as snow plowing).
- Salaries and Benefits increase by a normal amount due to COLA and step increases

Human Services
- ADRC/Aging is up significantly for Home Delivered Meal costs
- Other Human Services expenses are mostly flat
- Vacancy and Turnover in the department is now ($141,000) from ($100,000) last year. This increased negative number allowed the department to negate the tax levy increase within Aging Services.

Public Health
- The department is down due to the elimination of most of the Contact Tracers hired during the pandemic

County Clerk's Office
- An off-year election cycle means there will be fewer costs for a busy election cycle

TAX RATE & EQUALIZED VALUE SUMMARY

TOTAL TAX RATE

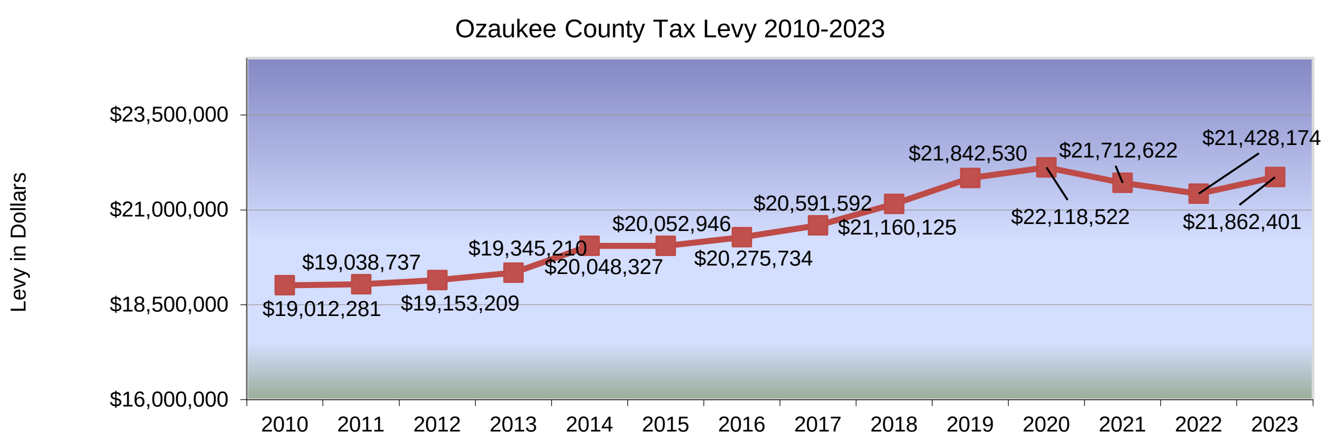
	2020	2021	2022	2023	$ Incr/(Decr) 2022-2023	% Incr/(Decr) 2022-2023
	$ 1.99	$ 1.86	$ 1.76	$ 1.75	$ (0.01)	-0.40%

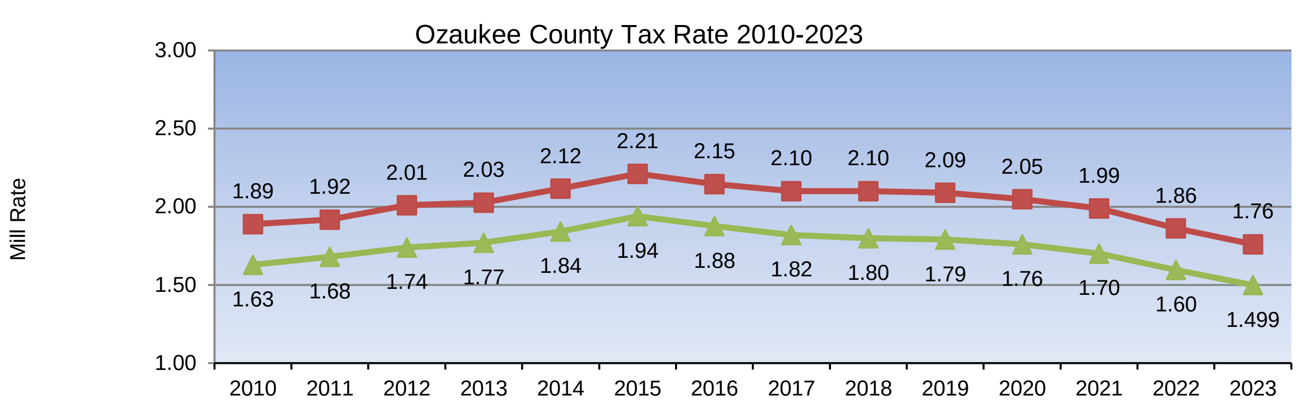
EQUALIZED VALUE

	2020	2021	2022	2023	$ Incr/(Decr) 2022-2023	% Incr/(Decr) 2022-2023
	$ 12,600,869,700	$ 13,192,164,900	$ 13,848,272,900	$ 14,289,620,800	441,347,900	3.19%

TAX RATE & LEVY - CURRENT & PRIOR YEARS

	2020	2021	2022	2023	$ Incr/(Decr) 2022-2023	% Incr/(Decr) 2022-2023
Total Tax Levy	$22,118,522	$21,712,622	$21,428,174	$21,862,401	$434,227	2.03%
County Tax Levy	$21,443,948	$21,063,948	$20,758,332	$21,148,432	$390,100	1.88%
Fed. Library Levy	$674,574	$648,674	$669,842	$713,969	$44,127	6.59%
Total Tax Rate	1.9907	1.8634	1.7605	1.7534	-$0.007	-0.40%
County Tax Rate	1.7018	1.5967	1.4990	1.4800	-$0.019	-1.27%
Fed. Library Rate	0.2889	0.2667	0.2615	0.2734	$0.012	4.57%





Attachment: 2023 Recommended Budget (2023 Recommended Budget)

TAX LEVY SUMMARY

Tax Levy Summary by Committee & Department

Account Description	2020 Actual	2021 Actual	2022 Budget	2023 Recommended	Variance $	Variance %
FINANCE COMMITTEE						
101-General Fund	-11,719,264	11,546,238	-12,167,605	-13,266,884	-1,099,279	9.0%
102-Department of Administration	1,807,950	1,676,848	1,803,305	1,961,978	158,673	8.8%
103-Corporation Counsel & Child Supp	349,184	305,987	379,782	432,227	52,445	13.8%
105-County Board & County Clerk	603,071	554,061	753,249	699,246	-54,003	-7.2%
107-County Treasurer	137,416	76,806	68,223	85,795	17,572	25.8%
602-Information Technology	192,720	124,119	0	0	0	#DIV/0!
104-Radio Services & IT Projects	513,709	537,711	550,852	601,567	50,715	9.2%
120-Non Departmental	530,108	1,098,220	1,036,917	1,576,024	539,107	52.0%
LEVY BY COMMITTEE	**-7,585,106**	**15,919,990**	**-7,575,277**	**-7,910,047**	**-334,770**	**4.4%**
HEALTH & HUMAN SERVICES COMMITTEE						
203-Aging Services	8,803	29,985	113,726	168,251	54,525	47.9%
216-ADRC	0	0	0	0	0	#DIV/0!
202-Human Services	4,985,845	3,529,711	4,264,770	4,210,246	-54,524	-1.3%
501-Lasata Care Center	-454,836	1,388,734	0	0	0	#DIV/0!
504-Lasata Crossing	-198,443	-146,276	0	0	0	#DIV/0!
502-Lasata Heights	-183,032	-178,159	0	0	0	#DIV/0!
204-Public Health	28,271	338,839	520,702	520,702	0	0.0%
217-Public Health-CJCC	39,559	30,465	27,674	27,674	0	0.0%
114-Veterans' Services	148,643	178,981	202,784	213,380	10,596	5.2%
LEVY BY COMMITTEE			**5,129,656**	**5,140,253**	**10,597**	**0.2%**
NATURAL RESOURCES COMMITTEE						
503-Golf Courses	-301,497	590,112	0	0	0	#DIV/0!
115-Planning & Parks	919,183	868,813	915,148	1,050,810	135,662	14.8%
117-Land & Water Management	428,462	461,027	543,532	584,020	40,488	7.4%
208-Land Information Office	19,960	-33,972	28,722	28,722	0	0.0%
106-Register of Deeds	-592,500	-821,422	-542,749	-560,429	-17,680	3.3%
116-University Extension	190,769	184,943	238,176	217,530	-20,646	-8.7%
221 & 222-Ozaukee Grant Projects	90,517	137,302	0	0	0	#DIV/0!
LEVY BY COMMITTEE			**1,182,829**	**1,320,653**	**137,824**	**11.7%**

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

TAX LEVY SUMMARY

Tax Levy Summary by Committee & Department

Account Description	2020 Actual	2021 Actual	2022 Budget	2023 Recommended	Variance $	Variance %
PUBLIC SAFETY COMMITTEE						
110-Clerk of Courts	654,997	653,928	665,282	848,026	182,744	27.5%
108-Coroner	29,747	47,612	64,422	113,010	48,588	75.4%
111-District Attorney	527,450	503,652	582,374	601,521	19,147	3.3%
113-Emergency Management	194,605	171,437	281,324	283,471	2,147	0.8%
112-Sheriff's Office	12,246,768	12,936,920	13,446,633	13,840,187	393,554	2.9%
212-Sheriff's Office-Jail Assessment	-18,310	-12,866	0	0	0	#DIV/0!
210-Sheriff's Office-Jail Commissary	8,444	7,663	0	0	0	#DIV/0!
LEVY BY COMMITTEE			**15,040,035**	**15,686,215**	**646,180**	**4.3%**
PUBLIC WORKS COMMITTEE						
220-County Fairgrounds	66,199	92,413	119,017	119,017	0	0.0%
109-Facilities Management	1,364,259	1,344,663	1,280,715	1,329,223	48,508	3.8%
205-Highway County Roads & Bridges	3,600,261	3,800,942	3,315,491	3,315,491	0	0.0%
601-Highway Department	128,333	146,268	133,000	133,000	0	0.0%
211-Transit Services	-428,368	-292,080	273,916	227,598	-46,318	-16.9%
LEVY BY COMMITTEE			**5,122,139**	**5,124,329**	**2,190**	**0.0%**
EXECUTIVE COMMITTEE - CAPITAL LEVY						
401-Capital Reserve (Operating)	328,253	203,027	822,441	804,606	-17,835	-2.2%
405-Capital Project-County Building Pr	0	4,336,768	0	0	0	#DIV/0!
406-Capital Project-Technology Projec	3,410,520	422,400	0	0	0	#DIV/0!
209-Revolving Loan Fund	-102,686	1,055,238	0	0	0	#DIV/0!
LEVY BY COMMITTEE			**822,441**	**804,606**	**-17,835**	**-2.2%**
SUBTOTAL			**19,721,823**	**20,166,009**	**444,186**	**2.3%**
OPERATIONAL COUNTY TAX LEVY RATE			**19,051,981**	**19,452,040**	**400,059**	**2.1%**
EASTERN SHORES LIBRARY TAX LEVY RATE			**669,842**	**713,969**	**44,127**	**6.6%**
TOTAL OPERATIONAL TAX LEVY			**19,721,823**	**20,166,009**	**444,186**	**2.3%**
EXECUTIVE COMMITTEE - DEBT TAX LEVY						
401-Capital Reserve - (Debt Portion)	0	0	438,600	438,600	0	0.0%
301-Debt Service Fund	1,876,338	2,084,001	1,267,751	1,257,792	-9,959	-0.8%
TOTAL DEBT TAX LEVY			**1,706,351**	**1,696,392**	**-9,959**	**-0.6%**
TOTAL ALLOWABLE LEVY			**21,428,174**	**21,862,401**	**434,227**	**2.0%**

3. BUDGET PROCESS

Service Level and Budget Philosophy

Introduction

The County implemented a new budget process while purchasing a budget software system. Improving the budget process has led to improvements in decision-making during the budget process. The new system also allows staff to categorize new budget requests. The budget requests are then explained and provided to board members for further discussion. The new budget process allows us to understand how we fund existing services and how much those services are expected to cost. In prior years, administration would spend a significant amount of time scrubbing line items in departments trying to determine why a department's tax levy increased. Separating new requests from the existing budgetary services and budget line items allows us to see the impact of a new request compared to existing service level costs. This methodolgy allows us to effectively tell good stories and provide messaging to the board about department budget requests.

Budget Process Updated 2019

The new service level budget process introduced 2 new concepts: Current Service Level (CSL) and Expansion Requests. Since it is unlikely there will be any reduced service levels (departments are not required to submit reductions), we have referred to this as Expansion Requests. Revenue adjustments will be treated as a Current Service Level request unless the revenue specifically results from the action of adding an Expansion Request.

Current Service Level (CSL): How do we determine the cost of providing the same service level?

a. Generally small dollar and/or small percentage increases or decreases

b. More than likely predictable expenses

c. Regular planned for (could be unplanned too but this should be avoided) increases to current services including, but not limited to:

1. Contract renewal (not a new contractual or professional service)
2. Regular salary and benefit increases like steps and COLA
3. Fringe Benefits like increases to WRS retirement; Health Insurance rate changes; employee benefit selections; etc.
4. Inflationary or market price increases like fuel or utility rates
5. Election cycles (ballots, IT, supplies, etc.)

d. No changes to policy, programs, or services that require board authorization

Expansion Requests (New Service Level): What is the budgetary impact of a changed service level? (does not have to be tax kevy increase)

a. Enhanced, Improved, or Adding a New Service that previously was not funded

b. Generally larger dollar or percentage increases are a telltale sign that it is a New Service Level request (Expansion Request)

c. New personnel or upgrades to existing positions

d. Changes (EXPANDS) mission, services, programs, and more importantly your Service Level

Reduced Service Level (departments not required to submit)

a. Departments are not required to submit budget reduction levels at this time

Service Level Budget Process

When departments submit budget requests they are required to separate requests into 2 categories: Current Service Level and Changes to Service Levels. County management reviews both requests. Analysis of their Current Service Level requests is performed to ensure that they have met the “spirit” of the definition of Current Service Levels. An analysis is also performed on their Expansion Requests. The County Administrator develops a Recommended Current Service Level Budget and submits it to the Executive Committee and entire County Board. The Expansion Requests are not included in the Current Service Level Budget, but if funds are available the Executive Committee will make additional recommendations to approve their highest priority Expansion Requests that departments submitted. The full County Board approves those additions as well. This process allows the County to tell a story related to how much our existing service level costs and changes from year-to-year. It also allows us to clearly communicate how our service level has improved and how much those new or expanded services cost.

Budget Philosophy

The overriding goal of the Ozaukee County Budget has been to provide the highest standards of service for residents while keeping in balance county spending and the tax levy requirements.

a. Budget decisions are based on objectives for service areas and program delivery.

b. The proceeds from the budgeted county sales and use tax shall be used to directly reduce the annual county property tax levy.

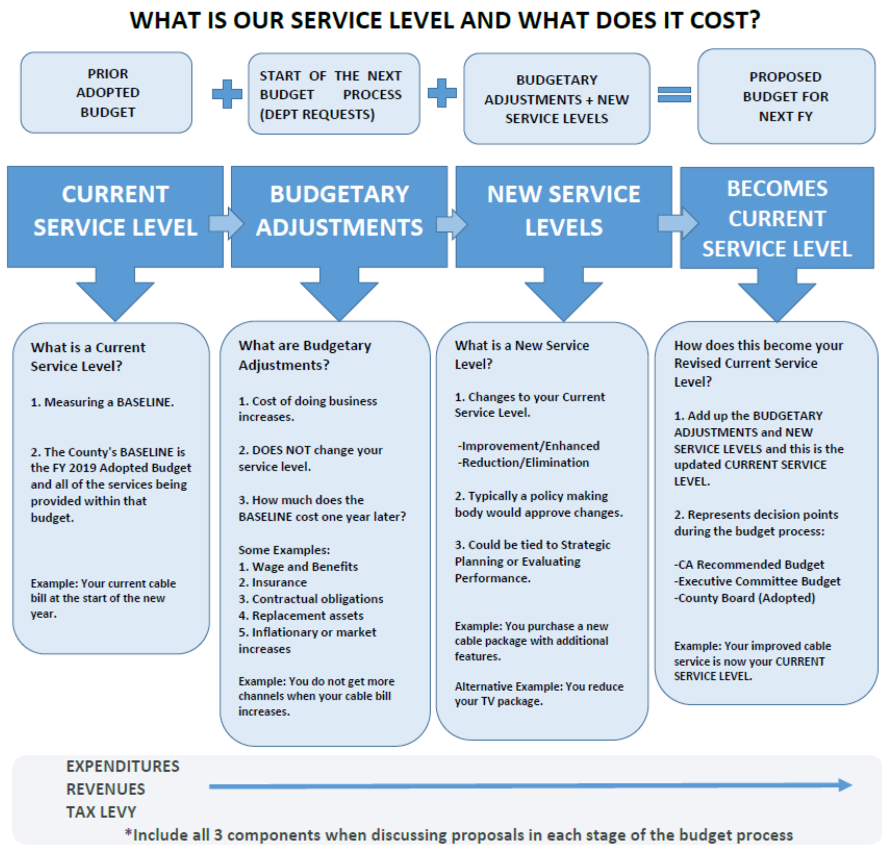
c. A five-year Capital Improvement Plan will be used, as a comprehensive planning and analysis tool for long-range capital needs for Ozaukee County. A Capital Reserve Fund has been established to help offset future Capital Projects.

d. Debt issues will be carefully considered for long-term capital, infrastructure assets and to protect our Aaa bond rating.

e. There will be greater efforts to increase and to generate user fees.

f. Amendments to agency budgets must first be transferred from current revenues/expenditures within their respective business unit(s) before requesting general fund net assets.

g. There will be no or minimal use of fund balances to offset reoccurring operational costs. Fund balances above our reserve threshold, however, will potentially be used for pay-go one-time capital projects to offset the need for issuance of debt costs. This does not eliminate the need for potential debt issuances.



Budget Assumptions

General assumptions provide the structure to County staff, the County Administrator, and to the County Board of Supervisors for decision-making purposes, for determining service levels and for allocating limited financial resources.

- County equalized property value (excluding Tax Incremental Districts) for 2023 increased by 4%. The amount of new construction ($400,000 - as of late September 2022). Property value growth continues to be strong.
- Revenue estimates are derived from projections supplied by the state and federal governments, interviews, and discussions with department managers utilizing trend analysis and projections. Expense estimates are derived from department requests, later modified with discussions with the County Administrator, then the County Executive Committee, and finally adopted into law by the full County Board.
- Proceeds from county sales and use tax are budgeted to increase in 2023. The revenue was held flat for 2021. The sales tax revenue budget is based on multiple projection methodologies. All revenue from county sales and use tax shall be used to directly reduce the annual county property tax levy. The Wisconsin Counties Association has projected the County's sales tax revenue at over $11.2 million for 2023, and the County currently has that amount budgeted for 2023. While this is an increase of about $1.1 million over last year's budget it is important to remember that County held sales tax budget flat one year during the pandemic. Normal year-over-year increases are about $500,000 to $700,000 in an economy with strong consumer spending.
- Proceeds from Register of Deeds for public fees are estimated to be healthy as people continue to complete real estate related transactions. The 2023 budget is at $1,000,000 which is an increase of $30,000. The actuals for 2021 are well above this budgeted amount.
- Wage rates for County employees will include a merit increase of 3% for most employees meeting performance expectations. A bonus initiative is also budgeted based on management judgment. The 2023 budget will also include a plan for a thorough compensation study. Funding is available to cover the anticipated expenses.
- Vacancy and Turnover (VAT) savings are budgeted as a negative salary and benefit number in Non-Department for the General Fund. For 2021, we are budgeting VAT numbers in Public Health and Human Services Funds due to continued surpluses in year-end returns. These negative rates allow us to shift tax levy to other areas where it is required. The VAT rates for 2021 are as follows:

		2022	2023	
o	Human Services Fund	($100,000)	($149,000)	
o	Public Health Fund	($75,000)	($75,000)	40% of this is Ozaukee County
o	General Fund	($390,000)	($100,000)	
o	Highway	($80,000)	($80,000)	

- Health Insurance premiums that the County budgets for each position was increased by 2% in the budget, but we are still assessing the impact of allowing employees with a 20% premium to move down to a 12% premium.
- Investment income is estimated to be stable because the County has not increased this revenue source too much in each annual budget. The County continues to maintain conservative investments. Investments are routinely collateralized by banks, which provides us with additional insurances on our full investments in many situations. Overall, the total interest included in the budget is at $280,000. FY 2019 saw an actual interest revenue of over $630,000, but this has decreased to an actual in 2020 of around $280,000. For 2023 and beyond we are assessing the rate environment and will monitor these revenue sources.
- The state and federal Supplemental Payments program is always at risk of elimination. This program provides for the federal government to pay to the states the difference between the actual experience of providing nursing home care and the reimbursement from Medicaid. The state then distributes a share to County run homes. In the past the state shared 40% with the County. We anticipate no changes.
- Additional revenue is available and was not included in the County Administrator's Recommended Budget.

Fiscal Planning & Budget Cycle

The County uses four planning processes to assist the County Administrator and County Board through budget deliberations: the annual budget process; capital improvement planning, strategic planning, and long-range financial planning.

The Capital Improvement Plan is a long-range study of Ozaukee County's capital spending requirements, needs, desires, and policy intentions. Providing necessary information for annual budget recommendations, the Capital Plan assesses the County's anticipated capital improvements over a period of five years anticipating revenues and expenditures for analytical purposes.

The County's Strategic Planning Proces was recently revised to provide a new framework for the board and departments to work on goals and strategic decisions. The planning process also includes a set of new performance measurements for departments. The plan is reviewed annually.

Long range financial planning is also utilized by county administration and is typically reiewed internally as a tool to guide financial recommendations. The plan is usually updated after financial results each year and is mainly used as a tool to monitor salary and benefits budgets of county departments. Salary and Benefits represent over 60% of the County's expenses.

The annual budget process is comprised of both an operating budget and a five-year capital plan. Both processes involve department budget submittals to their oversight committee before review and approval by the County Administrator and budget staff. The resulting County Administrator's Budget is then submitted to the Executive Committee for review. The Executive Committee makes recommendations for County Board consideration. The County Board schedules a public presentation open to comment. It then considers public comments, Committee and individual Supervisor amendments, and adopts a budget.The chronological sequence of events followed by the Operating and Capital Budget Process is as follows:

January - March
a. Close fiscal year and review results, identify problem areas, and present to Board and Committees. Analyze state budget impact on County funding.
b. Proposed Capital projects, are developed at the department level, reviewed by the County Administrator and presented to the County's Executive Committee. Administration reviews capital projects with a scoring system.

and recommends approved project list to board.

April
Start developing budget assumptions for next year, budget procedures and instructions updated and distributed to individual departments, personnel costs are projected and personnel changes are requested by departments.

May- June
a. Budget Manager meets with departments at a budget kick-off meeting to go over instructions for the upcoming budget process. Final planning occurs to ensure departments are able to develop their budget requests.
b. Budget requests are being developed by departments. Departments will develop 2 budget requests: A Current Service Level (CSL) and Expanded Service Level (if desired).

July - August
Departments and County Administrative Team meets to discuss department budget requests. Departments submit budget requests, Budget Manager reviews requests and analyzes budget requests, and County Administrator reviews budget requests and develops recommendations for County Administrator's Recommended Budget. Budget is structurally balanced based on available tax levy or reductions are sought.

September - October
a. County Administrator meets with every standing committee and presents recommended budget for each department. Recommended budget is presented to the Executive Committee and full County Board as well.
b. Budget is officially submitted to the Executive Committee, Executive Committee reviews budget and meets with department heads, Public is given opportunity to voice concerns, and Executive Committee makes budget decisions and submits to the County Board.

November
County Board holds public hearing on the budget, Board reviews and makes amendments to the proposed budget, Board adopts new budget.

Calendar Year Fiscal Cycle	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Departments close prior year	■											
Review prior year results		■	■									
Review of Capital Projects and new positions			■									
Analyze results & present to County Board			■									
External auditor field work				■								
Develop budget assumptions for ensuing year					■	■						
Preliminary consideration of new project requests					■	■						
Present prior year audited results to Executive Committee & Board						■						
Departmental budget targets issued							■					
Departmental budgets developed							■	■				
County Administrator's budget prepared									■			
Executive Committee meets with departments										■		
Publication of County Board Public Notice										■		
County Board votes for adoption of budget											■	
Monitoring Budget to Actual	■	■	■	■	■	■	■	■	■	■	■	■

2023 Budget Calendar

JANUARY
1 - Adopted/Amended Budget Available to Departments
30 - Adopted Budget Due to Government Finance Officers Association

MARCH-APRIL
1 – Budget Planning for Upcoming Budget Process

MAY

2 – BUDGET KICKOFF email

2 – Current Service Level (CSL) Position List sent to departments for review

- Highway and Lasata will have separate Workforce Lists that will not be loaded automatically in Budget Builder
- The rest of the departments will be under one position list that automatically gets loaded into Budget Builder

20 – Department approves their CSL Position List

Late May – CSL Budget loaded into Budget Builder after CSL Position List finalized

JUNE

1 – Open Gov Budget Builder System available to departments for proposal submission

30 – Budget Proposals due from departments - Open Gov closed for editing

Checklist of Required Submissions by June 30th

- Review new Budget Book Document (old PMO word document)
- Position Requests - JDQ form and PCR Form for new/changed positions (send to Chad and Chris)
- Master Excel Form
    1. ORG Charts
    2. PCR or New Position Request
    3. CIP Requests
- Budget Changes +/- 5% or $5,000 (add to description field in Budget Builder)
- Submit CSL Proposals in Budget Builder
- Submit Expansion Proposals in Budget Builder
- Upload any forms and any supplemental information to Budget Builder (or just add to the excel file)

JULY

1-31 - Standing Committees: Departments provide high-level overview of budget request to their committee

1-15 - Early/Mid July – Budget Office prepares materials for budget meetings

21-28 – Department Budget Meetings

- Review Budget Documents (presented to departments for discussion/review)
- Current Service Level Budget Analysis (DOA leads discussion)
- Expansion Requests & Position Changes (Departments lead discussion)
- Capital Projects Updates
- Time permitting, Strategic Planning and PM Updates, if any

AUGUST

1 - DOA analyzes budget requests from departments

1- Executive Committee Budget Update

8 - Budget Letters Sent to Grantees & Organizations

23 – County Administrator Budget Finalized

30 – Recommended Budget materials produced for Committees

SEPTEMBER

8 - Natural Resources Committee – Recommended Budget Overview

20 - Public Safety Committee – Recommended Budget Overview

21 - County Administrator Presents Proposed Budget to County Board

22- Public Works Committee – Recommended Budget Overview

27 - Health & Human Services Committee – Recommended Budget Overview & Public Hearing

26 - Proposed Budget Distributed to Executive Committee

29 - Executive Committee Budget Update

29 - Finance Committee– Recommended Budget Overview

OCTOBER

3 - Executive Committee Budet Update (Grant Organizations Presentations)

5 – Morning - Regular County Board Meeting

5 – Executive Committee Budget Meeting (after conclusion of Board meeting - times are estimated)

- 11 am –Working Lunch & Budget Overview
- 12:30 pm - Finance Committee (all departments)
- 1:00 pm - Health and Human Services Committee (all departments)
- 2:00 pm - Natural Resources Committee (all departments)
- 2:30 pm - Public Safety Committee (all departments)
- 3:30 pm – Public Works Committee (all departments)

6 – Starting at 8 am Executive Committee Budget Meeting (if needed)

- Additional Information and Budget Decisions

10 - Public Notice Due to County Clerk

31 - Public Hearing

NOVEMBER

2- County Board Adopts Budget/Tax Levy

County Administrator's Budget Amendments

Department / Fund	2023 Levy	Amount Reduced*	Description of Reductions or Changes
101-General Fund	(13,266,884)	1,100,000	Added $1.1 million to sales tax
102-Department of Administration	1,961,978	-	No Changes
103-Corporation Counsel & Child Supp	432,227	-	No Changes
105-County Board & County Clerk	699,246	-	No Changes
107-County Treasurer	85,795	-	No Changes
104-Radio Services & IT Projects	601,567	-	No Changes
120-Non Departmental	1,576,024	291,000	Set VAT to ($100,000) up from a negative of ($391,000)
203-Aging Services	168,252	-	No Changes
202-Human Services	4,210,244	41,000	VAT increased to offset Aging levy
204-Public Health	520,702	-	No Changes
217-Public Health-CJCC	27,674	3,015	Absorb cost or assume VAT
114-Veterans' Services	213,380	-	No Changes
115-Planning & Parks	1,050,810	159,574	$110,000 in operating and equipment expenses eliminated (oeprating exp should be close to flat). Another $50,000 in salaries and benefits adjusted down. Lower temp salaries from Virmond Park; assume grants; and match with historical actuals.
117-Land & Water Management	584,020	-	No Changes
208-Land Information Office	28,722	6,706	Increased revenue to offset
106-Register of Deeds	(560,429)	-	No Changes
116-University Extension	217,530	-	No Changes
110-Clerk of Courts	848,026	44,977	Reduced health insurance and increased various revenues
108-Coroner	113,010	-	No Changes
111-District Attorney	601,521	6,500	Software needed for database; not included in budget
113-Emergency Management	283,471	45,743	Decr boat painting, hazmat medical equip/supplies replacements; reduced PT/temp help based on actuals
112-Sheriff's Office	13,840,187	352,725	Eliminated 1 vehicle from budget and used reserves to offset levy for $296,250 in regular vehicle purchases
220-County Fairgrounds	119,017	42,513	Equipment and supplies reduced; some revenue incr to offset levy
109-Facilities Management	1,329,223	-	No Changes
205-Highway County Roads & Bridges	3,315,491	420,707	Hold flat; use reserves or do fewer projects
601-Highway Department	133,000	-	No Changes
211-Transit Services	227,598	-	No Changes
401-Capital Project-Capital Reserve	804,606	-	No Changes
301-Debt Service Fund	1,696,392	-	No Changes
TOTAL	21,862,400	2,514,460	

* Amount reduced from department request to get to 2023 tax levy amount. Departments requested $2.5 million in additional funding.

2023 OZAUKEE COUNTY EXPANSION REQUESTS

Expansion Requests are not included in the current service level recommended budget. Requests will either need additional revenues, taxes, or cuts to fund these items.

Department	Item/ Request	Expense	Revenues	Tax Levy	Notes	Status
Sheriff	Dispatch Manager	93,296	0	93,000	Don't have specific manager for this division. Urgent.	Urgent
Transit	Transit Analyst Positiion	75,000	0	15,000	50% Split with Washington County	Necessary
Highway	Equipment Operator	46,431	0	46,431	60% County Levy and 40% State Revenue	Necessary
Sheriff	Behavioral Health Officer	101,483	0	102,000	Desired	Desired
Sheriff	3rd Shift Officer	187,404	0	187,000	Desired	Desired
Sheriff	Change Jailers to Protected WRS Status	135,030	0	135,030	Desired	Desired
Clerk of Courts	Register in Probate / Deputy Reg in Prob	2,000	0	-	Fill/Fund position	Required
Clerk of Courts	Deputy Register in Probate	0	0	-	Leave this vacant	Required
Clerk of Courts	Upgrade Deputy Clerk III Collections Clerk to full time	48,000	0	48,000	27000 would be Family Health Insurance	Desired
Public Health	Office Assistant II to Billing Specialist	3,300	0	-	No levy impact	N/A
Land and Water	Scanning and Indexing of Sanitation and Zoning Permits	20,000	0	-	Capital - one time funding	N/A
Land and Water	Survey Equipment (Trimble R12i GNNS)	36,500	0	-	Capital - one time funding	N/A
Lasata	Rehab Nurse	4,014	0	-	Approve - no budget change needed	N/A
Lasata	Activity Assistants	5,471	0	-	Approve - no budget change needed	N/A
Lasata	Campus Volunteer Coord	5,280	0	-	Approve - no budget change needed	N/A
Lasata	Infection Previtionist	17,655	0	-	Approve - no budget change needed	N/A
Lasata	Activity Assistants	8,027	0	-	Approve - no budget change needed	N/A
Lasata	Activity Assistants	430	0	-	Approve - no budget change needed	N/A
Human Services	Additional APS Worker	98,334	98,334	-	Use of VAT to offset position cost	Desired
Sheriff	Consolidated dispatch Center	327,692	0	328,000	Required. Dependent on Mequon and Cedarburg. New Levy.	Required

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FINANCE COMMITTEE

COMMITTEE BUDGET SUMMARY

Committee Summary

This committee provides oversight for all of the County departments that are organized under the Finance Committee. The following departments and funds are categorized into this committe:

1. General Fund - Financial cost center designed to capture major county-wide revenues
2. Department of Administration
    1. County Administrator's Office
    2. Finance Office
    3. Human Resources
3. Corporation Counsel / Child Support - Department number 103 in General Fund
4. Information Technology
    1. Radio Services - Department number 104 in General Fund
    2. IT - Internal Service Fund 602
5. County Clerk and County Board - Department number 105 in General Fund
6. County Treasurer's Office - Department number 107 in General Fund
7. Non-Department - Department number 120 in General Fund

While this committee profile includes departments that are predominately funded by tax levy the sales tax revenue is also budgeted in this committee. The sales tax revenue of $11.2 million means that this committee has a net positive impact that offsets expenses in the throughout other tax levy funded departments in other committees. The sales tax levy is specifically approved in order to reduce the dependency on property tax as the sole major local revenue source. The 2023 budget assumes nearly $8.1 million in excess revenues budgeted in the Finance Committee.

Finance Committee - Tax Levy Summary

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$15,397,153	$16,311,295	$15,089,083	$7,480,167	$16,257,408
Expenses	$7,812,046	$8,985,197	$7,534,798	$6,841,798	$8,347,360
REVENUES LESS EXPENSES	**$7,585,107**	**$7,326,098**	**$7,554,285**	**$638,369**	**$7,910,048**

Finance Committee - Expenses by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund	$10,108	$953,044	$0	$524	$0
DOA	$1,920,487	$1,865,252	$1,923,302	$1,460,746	$2,081,978
Corporation Counsel	$817,071	$839,981	$893,583	$621,754	$944,727
Radio Services	$620,091	$670,517	$634,222	$478,772	$684,937
County Clerk	$764,991	$717,633	$922,068	$567,716	$862,041
Treasurer	$475,267	$412,928	$416,155	$289,885	$435,145
Non Departmental	$1,691,228	$2,046,463	$1,474,966	$2,095,709	$1,999,910
IT	$1,512,803	$1,479,380	$1,270,502	$1,326,691	$1,338,622
TOTAL	**$7,812,046**	**$8,985,197**	**$7,534,798**	**$6,841,798**	**$8,347,360**

Finance Committee - Revenues by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
General Fund	$11,729,372	$12,499,282	$12,167,605	$5,389,378	$13,266,884
DOA	$112,537	$188,404	$120,000	$107,688	[illegible]

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Bu
Corporation Counsel	$467,887	$533,994	$513,800	$265,154	$512,500
Radio Services	$106,382	$132,806	$83,370	$18,031	$83,370
County Clerk	$161,920	$163,572	$168,820	$144,347	$162,795
Treasurer	$337,851	$489,734	$341,100	$220,924	$349,350
Non Departmental	$1,161,120	$948,243	$423,886	$400,773	$423,886
IT	$1,320,083	$1,355,260	$1,270,502	$933,872	$1,338,623
TOTAL	**$15,397,153**	**$16,311,295**	**$15,089,083**	**$7,480,167**	**$16,257,408**

Department of Administration

Budget Report

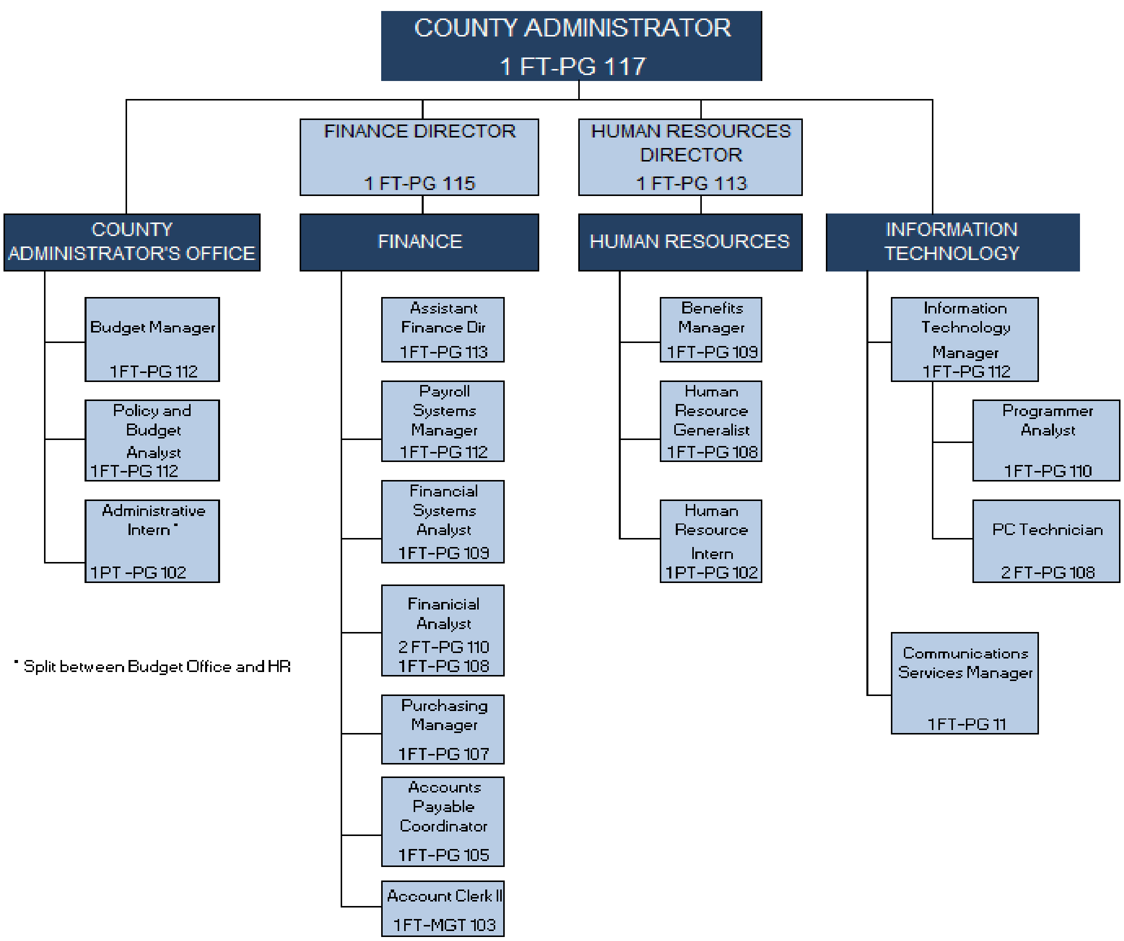
Mission

The Ozaukee County Administrator's Office coordinates all administrative and management functions of county government not otherwise vested by law to other entities through facilitating cooperation and communication between Ozaukee County residents, the Ozaukee County Board of Supervisors, and county departments.

The mission of the Finance Department is to facilitate effective and efficient fiscal management while maintaining accountability for the financial resources in accordance with generally accepted accounting principles (GAAP).

The mission of the Human Resources Office is to provide effective, responsible, and accountable human resources services to our customers.

DEPARTMENT OF ADMINISTRATION
ORGANIZATIONAL CHART



Programs & Services

Our goal is to provide communication, facilitation, and cooperation between Ozaukee County residents, the County Board, and County Departments resulting in maximum service efficiency. The Department of Administration is comprised of several departments.

County Administrator's Office

Appoint and supervise department heads - Provides departmental oversight through appointment, supervision, and evaluation of department heads.
County operational preview - Review and attend committee meetings, and review organizational structure for efficiencies and effectiveness.
Execute lawful contracts on County's behalf - Review grant applications; analyze, track, oversee, report, and manage Federal and State received grants.
Inform County Board of financial condition, operational issues, and state and federal legislation - Resolves administrative problems, is responsible for the internal employee safety program for all County facilities.
Long Range Planning Program - The provision of assistance to the County Board relating to long range guidance to Ozaukee County through use of program evaluation, strategic planning, and capital improvement planning.
Budget Preparation - Preparation, amendment, and recommendation of annual Ozaukee County budget for Executive Committee approval.
Labor Negotiations - Coordinate, support, and oversee collective bargaining process with the Ozaukee County's four representative bargaining units.
Coordinate All Functions Not Vested in Laws Boards of Commissions & Appointment Powers - As the liaison for the public, the County Administrator represents Ozaukee County by making public appearances and speeches, attending meetings, and interacting with the County Board.

Finance Department

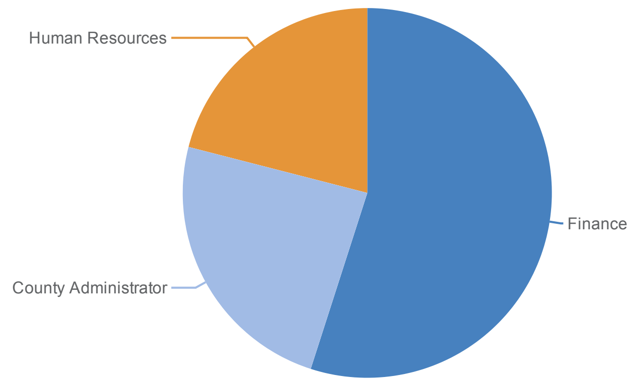
External Audit - Close/Reconcile Year end, prepare Audit and CAFR, address Auditors Management Letter issues, obtain unqualified opinion
Payroll - Maintain Employee data, process biweekly payroll, submit tax and various other payments, process W-2's and other year-end reports, comply with WRS, FSLA, WDOR, and withholdings
General Accounting - Comply with GAAP/GASB, provide accurate monthly reporting to all users, maintain appropriate debt and reserve levels, monitor compliance with budget, provide dependable service
Internal Audit - Monitor internal controls, safeguard assets.
Purchasing - Seek appropriate product/service at best price from vendors.

Human Resources

Employee Recruitment & Retention - Employee recruitment and retention is the provision of staffing related services for well qualified candidates. The Human Resources Department administers employee benefits for eligible employees. Activities performed for the provision of benefits include: enrolling employees into benefit programs, record-keeping, and analyze current benefits systems for efficiencies. This program involves the process of evaluating jobs to determine salary in relation to the KSAs required for the job.
Insurance Coverage Property and General Liability - The Human Resources Department is responsible for the coordination and reporting of the claims. Activities include coordination of information, reporting, and coordination of legal representation for challenged claims; jury investigation.
Labor Negotiations - Administration of the labor contract for the bargaining unit.
Legal Compliance & Reporting - This program covers all aspects of the administration of legal issues, and conforming to all laws and policies including the Americans with Disabilities Act, Equal Employment Opportunity, and Affirmative Action. Specific services and activities include (but are not limited to): monitoring internal policies and procedures for compliance, updating policies and procedures, scanning the legislative environment for new laws and regulations; assisting departments with compliance

DOA - Expenses by Program/Department

Data Updated 2 days ago

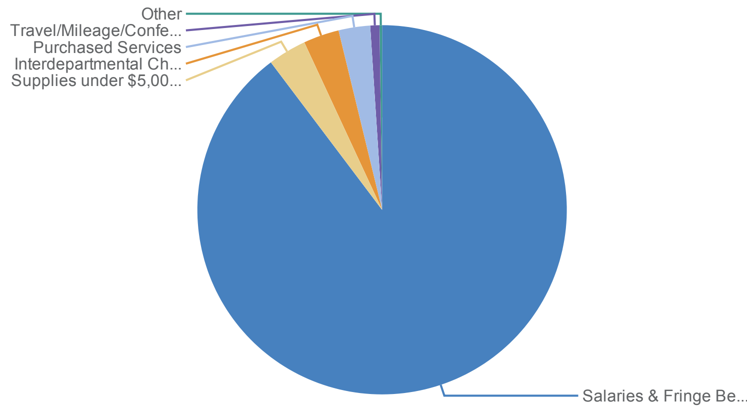


$2,081,978.25

Expenses in 2023

DOA - Expenses by Type

Data Updated 2 days ago



$2,081,978.25

Expenses in 2023

Performance Metrics

Human Resources		OzMETRICS	
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
Human Resources			
Health Insurance Loss Ratio	100%	82%	86%
Number of FTE's	726	754	701
Turnover Rate	39%	32%	23%
Wellness Participation	342	347	327
Workers Comp Claims	94	85	77
Workers Comp Claims Cost	$206,843	$240,931	$70,085

Finance		OzMETRICS	
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
Finance			
County Net Position	$90,250,947	$ 92,551,198	$ 97,883,073
% of Unassigned Fund Balance (12%	15.6%	16.8%	18.9%
% Unassigned Fund Balance (20%)	30.3%	33.3%	36.3%
2020 Total Debt Amount	$25,225,000	$ 22,550,000	$ 25,910,000
% of Debt to Equalized Value (5% of Equalized Value)	0.19%	0.17%	0.18%
Debt Service Amount Levied	$2,458,163	2,256,339	1,878,744
Debt Service Per Capita	$280.57	$ 246.44	$ 283.16
Audit Findings	0	0	0
Credit Card Rebate	$96,842	$ 110,351	$ 166,987
Number of Training Classes	9	7	7
Accounts Payable Payments	19,616	19,002	18,434
Purchase Orders Processed	264	137	95

Budget Highlights

The DOA Current Service Level budget increases tax levy $169,557 or 9.4% over the FY 2022 Adopted Tax Levy. Credit Card revenue is budgeted at $120,000. There are no expansion requests budgeted among the three operating units. Approximately 90% of the budget is Salaries and Benefits. The budgetary changes are highlighted below:

- Portion of County Administrator salary moved from IT (Fund 602) to the General Fund $13,848
- Two interns, previously unbudgeted, are added to the salaries $32,000 (HR intern and Budget/Policy intern)
- Regular salary (step and COLA) increases $58,451 or 4.5%
- Health Insurance increases $22,709 due to employees moving from 20% to 12% and different plan selections
- Other fringe benefit impacts of salary increases above (payroll taxes) $16,000
- Other increases about $10,000 are mostly for increases for the IT charges to IT (Fund 602)
- Purchased Services increased $5,000 for additional consulting expense
- Recent hire at a slightly higher than budgeted pay rate

DOA - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$112,537	$188,404	$120,000	$107,688	$120,000
Expenses	$1,920,487	$1,865,252	$1,923,302	$1,460,746	$2,081,978
REVENUES LESS EXPENSES	**-$1,807,950**	**-$1,676,848**	**-$1,803,302**	**-$1,353,059**	**-$1,961,978**

DOA - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$50,428	$53,537	$55,436	$38,568	$65,140
Other Expenses	$4,076	$13,504	$4,000	$8,719	$4,600
Purchased Services	$77,098	$56,260	$52,700	$36,294	$57,525
Salaries & Fringe Benefits	$1,763,091	$1,700,178	$1,727,737	$1,347,119	$1,867,933
Supplies under $5,000	$23,548	$34,834	$68,605	$22,499	$69,955
Travel/Mileage/Conference&Meetings	$2,245	$6,939	$14,825	$7,546	$16,825
TOTAL	**$1,920,487**	**$1,865,252**	**$1,923,302**	**$1,460,746**	**$2,081,978**

DOA - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Other (Donations/One-time/Misc)	$112,537	$188,404	$120,000	$107,688	$120,000
TOTAL	**$112,537**	**$188,404**	**$120,000**	**$107,688**	**$120,000**

DOA CIP Requests

There are no CIP requests.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: No changes

2021 Adopted Budget: Eliminate 1 Account Clerk in Finance after a retirement

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Information Technology & Radio Services

Budget Report

Mission

Information Technology is committed to advancing our employee's ability to communicate by providing a high level of quality, innovation and knowledge of voice and data communications. We strive to produce solutions that ensure value, reliability and performance of our services. We actively research ways to secure technology solutions for our employee's ever-changing needs.

Radio Services provides support to county law enforcement and other agencies. The primary mission is to ensure a quality radio system for all agencies.

Programs & Services

Radio Technicians are a resource line for radio vendors, support the county's 800 MHz trunking radio system, serve as vendor interface for purchases, service the Sheriff's Department dispatch consoles, hand-held portables, pagers and mobile data computers in the various County Departments and local municipal government agencies.

Connectivity and support of all computer equipment throughout Ozaukee County. Evaluations, installation, configuration and support of all hardware and software. Act as technical liaisons between users and hardware/software vendors. Provided to all Ozaukee County facilities.

This program tailors software applications to the needs of specific Departments to enhance the operational efficiency of Departments. Programming staff develop application enhancements to assist user staff. Remote Access Service is available for property title search companies, banks, lending institutions and mortgage companies to access the assessment/taxation historic information that resides on the County's AS/400 platform.

Increases the efficiency and knowledge base of Ozaukee County and local municipality employees regarding technology applications.
Facilitates third-party software purchase and installation. Specific activities include: responding to County Department inquiries, analyzing installation problems and obstacles, designing solutions, and facilitating action between the Department and the vendor.

Strategic Objectives

To provide seamless platform for sharing of information to units of government and citizens of Ozaukee County.

Budget Highlights

The Radio Services Current Service Level budget increases tax levy $50,715 or 9.2% over the FY 2022 Adopted Tax Levy. Purchased Services are the primary reason for the increase due to higher costs. Radio Services also contains $90,000 in CIP expenses for special IT and Radio needs. This keeps some funding available for special circumstances or emergency needs during the year.

The IT Department (Fund 602) does not contain levy. A user fee is set up and charged to county departments (except for Public Health). Technically, an increase in user fees in other County departments could be considered a tax levy increase. Expenses (that might be funded with tax levy) are budgeted in County departments and they pay a fee to IT which is then counted as a revenue source in Fund 602.

Radio Services - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$106,382	$132,806	$83,370	$15,859	$83,370
Expenses	$620,091	$670,517	$634,222	$408,502	$684,937
REVENUES LESS EXPENSES	**-$513,708**	**-$537,711**	**-$550,852**	**-$392,643**	**-$601,567**

IT Fund 602 - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,320,083	$1,355,260	$1,270,502	$933,872	$1,338,623
Expenses	$1,512,803	$1,479,380	$1,270,502	$1,319,882	$1,338,622
REVENUES LESS EXPENSES	**-$192,720**	**-$124,119**	**$0**	**-$386,010**	**$1**

IT Fund - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$0	$46,239	$90,000	$81,141	$90,000
Interdepartmental Charges	$9,575	$9,930	$13,516	$6,836	$13,018
Other Expenses	$2,526	-$49,643	$982	$782	$982
Purchased Services	$1,282,088	$1,323,478	$1,009,778	$1,078,499	$1,082,546
Salaries & Fringe Benefits	$739,156	$775,308	$680,699	$560,308	$721,463
Supplies under $5,000	$95,734	$43,294	$101,000	$69,203	$107,800
Travel/Mileage/Conference&Meetings	$3,815	$1,291	$8,750	$682	$7,750
TOTAL	**$2,132,894**	**$2,149,897**	**$1,904,724**	**$1,797,450**	**$2,023,559**

IT Fund - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$1,297,722	$1,349,811	$1,267,002	$933,872	$1,335,123
Intergovernmental Rev (State, Federal, Local)	$53,925	$32,505	$0	$0	$0
Other (Donations/One-time/Misc)	$52,457	$100,401	$83,370	$18,031	$83,370
Public Charges for County Services	$22,361	$5,349	$3,500	$0	$3,500
TOTAL	**$1,426,466**	**$1,488,067**	**$1,353,872**	**$951,904**	**$1,421,993**

IT & Radio CIP Requests

Radio Services - CIP Expenses

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$0	$46,239	$90,000	$68,697	$90,000
TOTAL	**$0**	**$46,239**	**$90,000**	**$68,697**	**$90,000**

DEPARTMENT:	Radio Services

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Computer Equipment		Tax Levy (Budget Process)		40,000	40,000	40,000	40,000	40,000	200,000
									-

PROJECT DESCRIPTION:

Annual replacement fund for various equipment replacements

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Building Improvements - Equipment		Tax Levy (Budget Process)		50,000	50,000	50,000	50,000	50,000	250,000
									-

PROJECT DESCRIPTION:

Annual fund for Improvements to buildings for various equipment replacements

PRIORITY:	Required

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: No Changes

2021 Adopted Budget: No Changes

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Grants and Non-Departmental

Budget Report

Mission

The purpose of Non-Department is to organize a group of account codes and collect expenses and some revenues that do not apply to specific departments. The account groups are overseen by the County Board and County Administrator's Office.

Budget Highlights

The Non-Departmental Current Service Level Budget increases tax levy over the 2022 adopted budget. This is due to an assumption of less Vacancy and Turnover amount in 2023. This is our assumption of the amount of savings we expect due to retirements, terminations, benefit adjustments, etc. The Vacancy and Turnover rate is ($100,000) compared to ($391,000) in 2022. Also included in Non-department is an additional funding amount from new construction. The Library funding increases $44,127 or 6.6% and this is not counted against the County's allowable tax levy or the new construction. The Library levy is a separate levy.

Non-Department - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,161,120	$948,243	$423,886	$400,773	$423,886
Expenses	$1,691,228	$2,046,463	$1,474,966	$2,083,581	$1,999,910
REVENUES LESS EXPENSES	**-$530,107**	**-$1,098,220**	**-$1,051,080**	**-$1,682,808**	**-$1,576,024**

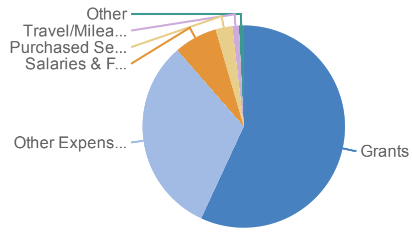
Non-Department - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Grants	$1,060,329	$1,032,004	$1,072,824	$963,542	$1,138,119
Other Expenses	$383,200	$766,505	$460,645	$880,148	$633,828
Purchased Services	$23,625	$53,625	$53,625	$40,219	$53,625
Salaries & Fringe Benefits	$211,271	$175,092	-$153,000	$183,184	$138,000
Supplies under $5,000	$11,312	$13,040	$16,158	$16,489	$15,338
Travel/Mileage/Conference&Meetings	$1,490	$6,197	$24,714	$0	$21,000
TOTAL	**$1,691,228**	**$2,046,463**	**$1,474,966**	**$2,083,581**	**$1,999,910**

Non-Department - Revenues by Type

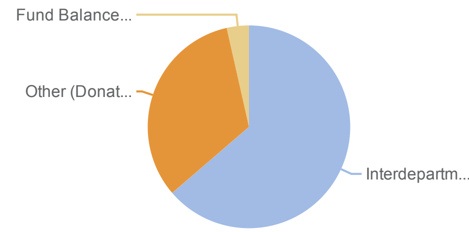
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fund Balance Applied (Budget Only)	$0	$0	$15,000	$0	$15,000
Interdepartmental Revenue for County Services	$200,000	$250,000	$270,000	$125,000	$270,000
Interest	$148	$18	$0	$64	$0
Intergovernmental Rev (State, Federal, Local)	$687,267	$525,511	$0	$265,828	$0
Other (Donations/One-time/Misc)	$273,706	$172,714	$138,886	$9,881	$138,886
TOTAL	**$1,161,120**	**$948,243**	**$423,886**	**$400,773**	**$423,886**

Non-Department - Expenses by Type



$1,999,910.04
Expenses in 2023

Non-Department - Revenues by Type



$423,885.96
Revenues in 2023

2022 Recommended Grants

Non-Department - Grants

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Grants					
Grants					
Youth Apprenticeship Program	$0	$0	$15,000	$15,000	$15,000
Family Promise	$0	$0	$15,000	$0	$15,000
Economic Development Corp	$130,000	$130,000	$145,000	$72,500	$145,000
Federated Library System	$674,574	$648,674	$648,674	$631,892	$713,969
Historical Society Capital	$7,500	$7,500	$7,500	$7,500	$7,500
Historical Society Operations	$28,000	$38,000	$38,000	$38,000	$38,000
Milwaukee Seven/Cedarburg Cultural Center	$10,000	$5,000	$0	$0	$0
National Flag Day Foundation	$5,000	$5,000	$5,000	$0	$5,000
Ozaukee County Tourism	$30,000	$30,000	$25,000	$25,000	$25,000
Regional Planning Comission	$150,255	$142,830	$148,650	$148,650	$148,650
SE Wisconsin Railroad Consortium	$25,000	$25,000	$25,000	$25,000	$25,000
GRANTS TOTAL	**$1,060,329**	**$1,032,004**	**$1,072,824**	**$963,542**	**$1,138,119**
GRANTS TOTAL	**$1,060,329**	**$1,032,004**	**$1,072,824**	**$963,542**	**$1,138,119**
Purchased Services					
Purchased Services					
Shelter Care/Advocates	$23,625	$53,625	$53,625	$40,219	$53,625
PURCHASED SERVICES TOTAL	**$23,625**	**$53,625**	**$53,625**	**$40,219**	**$53,625**
PURCHASED SERVICES TOTAL	**$23,625**	**$53,625**	**$53,625**	**$40,219**	**$53,625**
Supplies under $5,000	$11,312	$13,040	$16,158	$16,489	$15,338
TOTAL	**$1,095,266**	**$1,098,669**	**$1,142,607**	**$1,020,250**	**$1,207,082**

The Grants for 20232 are mostly recommended at the same level from 2022. There were several increases and new requests during the 2022 budget process. The grantee agencies will present their budgets at the October 5th Executive Committee meeting.

General Fund

Budget Report

Mission

The purpose of the General Fund account designation is to organize a group of account codes and collect county-wide revenues that help offset the use of property tax.

Budget Highlights

The Sales Tax is the primary revenue source budgeted in this account. The revenue is increased by $1.1 million in the 2023 budget compared to last year's budget, and this is the recommended amount in the Wisconsin Counties Association (WCA) estimates. The County did not increase Sales Tax budget during the pandemic for one year, and this $1.1 million increase is partly due to the fact that we did not increase the budget one year. In a strong consumer economy the County typically realizes a $600,000 to $800,000 year-over-year increase. Property Tax Levy is decreased by $13.26 million (applies only to the General Fund).

General Fund - Tax Levy (Credit to Reduce Property Tax)

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$11,729,372	$12,499,282	$12,167,605	$5,389,378	$13,266,884
Expenses	$10,108	$953,044	$0	$524	$0
REVENUES LESS EXPENSES	**$11,719,264**	**$11,546,238**	**$12,167,605**	**$5,388,854**	**$13,266,884**

General Fund - Expenses by Type

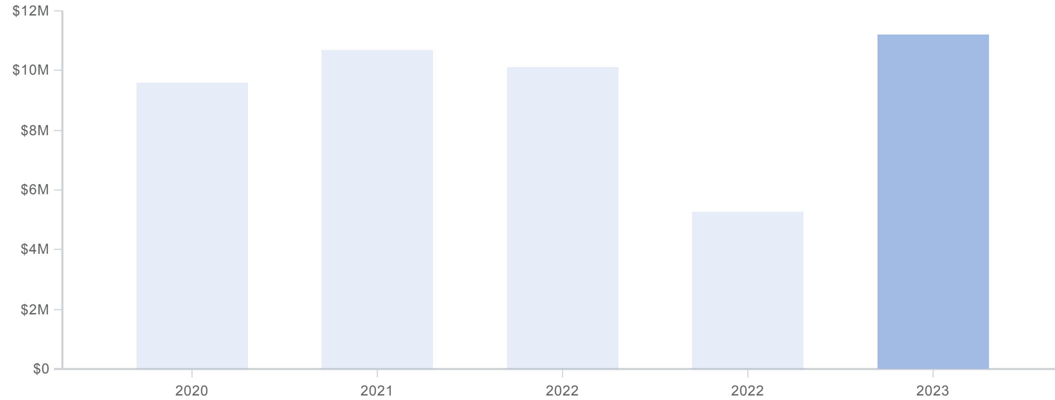
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Expenses	$0	$0	$0	$524	$0
Operating Transfers Out					
Operating Transfers Out					
Operating Transfer to Oz Water Projects 222	$10,108	$0	$0	$0	$0
Operating Transfer to Capital Projects Admin	$0	$953,044	$0	$0	$0
OPERATING TRANSFERS OUT TOTAL	**$10,108**	**$953,044**	**$0**	**$0**	**$0**
OPERATING TRANSFERS OUT TOTAL	**$10,108**	**$953,044**	**$0**	**$0**	**$0**
TOTAL	**$10,108**	**$953,044**	**$0**	**$524**	**$0**

General Fund - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest					
Change in Fair Value DANA	$72,465	-$88,451	$70,000	-$374,550	$70,000
Interest on Investments	$207,941	$60,342	$210,000	$132,031	$210,000
INTEREST TOTAL	**$280,405**	**-$28,109**	**$280,000**	**-$242,519**	**$280,000**
Intergovernmental Rev (State, Federal, Local)					
State Reimbursement Personal Property	$116,186	$108,772	$115,684	$120,666	$115,684
State Shared Taxes	$1,673,529	$1,679,778	$1,671,200	$251,015	$1,671,200
INTERGOVERNMENTAL REV (STATE, FEDERAL, LOCAL) TOTAL	**$1,789,714**	**$1,788,550**	**$1,786,884**	**$371,681**	**$1,786,884**
Operating Transfers In					
Operating Transfer from Lasata Care Center	$50,000	$50,000	$0	$0	$0
OPERATING TRANSFERS IN TOTAL	**$50,000**	**$50,000**	**$0**	**$0**	**$0**
County Sales Tax	$9,609,253	$10,688,841	$10,100,721	$5,260,216	$11,200,000
TOTAL	**$11,729,372**	**$12,499,282**	**$12,167,605**	**$5,389,378**	**$13,266,884**

Sales Tax Revenue

Data Updated 2 days ago



$11,200,000.00

Revenues in 2023

Sales Tax Revenues are in important part of the General Fund budget. The Sales Tax Revenue is used to offset the need for Property Tax Levy in the budget. When there are strong economic conditions we are safe to rely on healthy growth. The 2021 actual revenue was about $600,000 higher than the 2022 Adopted Budget.

Sales Tax Historical Numbers:
2023 Budget (WCA Estimate): $11,200,000
2022 Adopted Budget (last year's WCA Estimate): $10,100,000
2021 Actual Revenue: $10,688,841
2020 Actual Revenue: $9,609,252

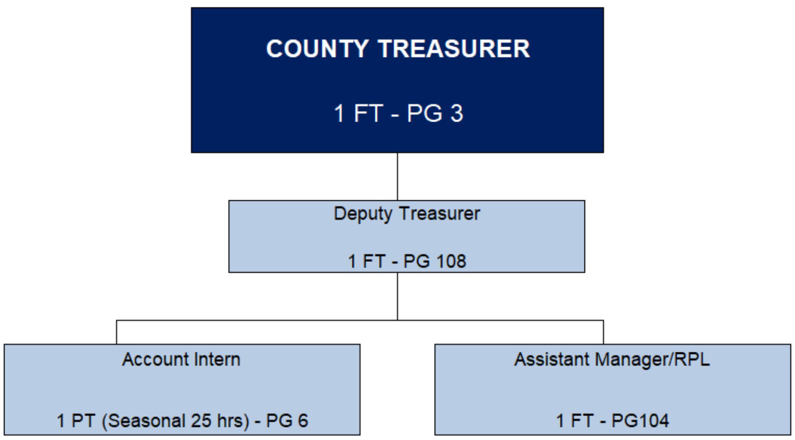
County Treasurer's Office

Budget Report

Mission

The Treasurer's Office mission is to provide the highest of standards of service to the residents of Ozaukee County, to support local government and provide accurate tax and assessment information in a friendly and efficient manner. Our fiduciary responsibility is to ensure the sound management of public funds by securing all funds, maintaining liquidity and maximizing earnings.

TREASURER
ORGANIZATIONAL CHART



Programs and Services

Taxation - The provision of taxation revenue generation is for the County and all taxing jurisdictions through the administration of real estate and personal property taxes to parcel owners and personal property owners. The Treasurer's Office serves as coordinator between the County and the taxation districts for taxation purposes. Municipalities utilize County taxation software.

Property Assessment - The provision of property valuation is for the purpose of taxation by governing authorities. The Treasurer's Office serves as coordinator between the County and the taxation districts for assessment purposes. We provide computer services related to assessments for the municipalities and the State of Wisconsin. Activities include: issuance of preliminary assessment rolls, electronic imports of municipal assessments and data entry is provided for State manufacturing assessed property, maintenance of owner's mailing address.

Cash Management - The provision of effective asset management and income growth due to effective and immediate investment of public funds and reduction of risk and theft as specified in the County's Policy and Procedural Manual.

Receipting - This program provides for the receipting of County funds from a variety of sources. Program activities include receiving County funds from every County officer and employee and every board, commission or other body that collects or receives money for or in behalf of the County. Receipts are processed through the use of two software systems; Great Plains for general public, internal departments, government entities as well as interest earnings and Land Records System (LRS) and Ascent web based software for all tax receipts.

Performance Metrics

Treasurer		OzMETRICS	
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
Treasurer			
Sales Tax Revenue	$8,895,308	$9,304,228	$10,537,803
County Investment ROI (No DANA)	$500,643	$207,940	$60,341
County Investment ROI (DANA)	$132,579	$72,464	($88,451)
Revolving Loan Fund Balance - December	$377,961	$276,339	$212,265
Revolving Loan Fund Cash - December	$743,063	$848,318	$0
Tax Certificate Balance - December	$771,905	$768,603	$648,714
Annual Cash Balance	$18,823,282	$21,682,752	$30,534,999
County Investment ROI	$633,223	$280,405	($28,110)
County Investment Balance	$24,506,999	$26,803,662	$33,330,718
Interest Revenues	$193,215	$178,296	$186,592
Penalty Revenues	$102,090	$93,042	$99,827
Delinquent Taxes - December	3.64%	3.58%	3.08%
Online Tax Bill Payments	11.48%	11.48%	27.14%
Tax Bill Preparation	41,891	42,034	42,119
Issuance of Certificates	318	340	291
Issuance of Preliminary Assessment Rolls	16	16	16
Filing of Statement of Assessment	16	16	16
Entering State Manufacturing	263	350	354
Issuance of Preliminary Assessment Rolls	16	16	16
XML Rolls	16	16	16
Settlement Computation	121	121	121

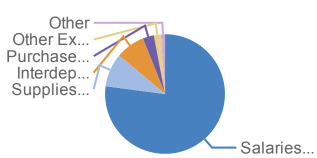
Budget Highlights

The Treasurer's Current Service Level Budget increases tax levy by $10,740 or 14% over the 2022 Adopted levy. This increase is mostly due to expenditure increases, but it is offset slightly by some revenue increases.

Treasurer - Tax Levy

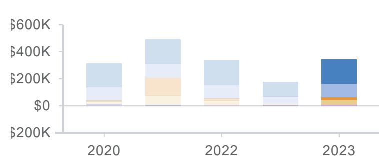
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$337,851	$489,734	$341,100	$220,889	$349,350
Expenses	$475,267	$412,928	$416,155	$289,885	$435,145
REVENUES LESS EXPENSES	**-$137,416**	**$76,806**	**-$75,055**	**-$68,996**	**-$85,795**

Treasurer - Expense by Type



$435,145.31
Expenses in 2023

Treasurer - Revenues



$349,350.00
Revenues in 2023

Treasurer - Expenses

Category	2023
Salaries & Fringe Benefits	$335,459.31
Supplies under $5,000	$39,250.00
Interdepartmental Charges	$34,206.00
Purchased Services	$13,099.96
Other Expenses	$8,180.00
Other	$4,950.04

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

Expenses increase $27,225 or 6.5% over the 2022 Adopted Budget. Regular Salaries increase by $17,570 or 7.8%, a[...]
Health Insurance increases by $7,553 or 14% over last year's budget.

Treasurer - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$34,541	$33,298	$36,442	$24,562	$34,206
Other Expenses	$28,154	$17,076	$9,150	$5,783	$8,180
Purchased Services	$9,895	$12,750	$11,500	$3,335	$13,100
Salaries & Fringe Benefits	$370,576	$303,704	$315,228	$218,048	$335,459
Supplies under $5,000	$31,028	$45,110	$39,135	$37,202	$39,250
Travel/Mileage/Conference&Meetings	$1,073	$990	$4,700	$956	$4,950
TOTAL	**$475,267**	**$412,928**	**$416,155**	**$289,885**	**$435,145**

Treasurer - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Other (Donations/One-time/Misc)	$11,832	$128,095	$20,000	$2,769	$23,500
Public Charges for County Services	$5,758	-$4,084	$4,000	$880	$4,000
State Lottery Credit Penalty Repayment	$0	$0	$0	$42	$0
Interest Delinquent Tax	$178,068	$186,592	$190,000	$105,873	$190,000
Managed Forest Land Tax	$1,363	$2,098	$1,350	$1,258	$1,350
Payment in Lieu in Tax	$5,854	$5,728	$5,750	$5,479	$5,500
Penalty Delinquent Tax	$93,042	$99,827	$95,000	$55,767	$95,000
Use Value Penalty Tax	$17,186	$71,478	$25,000	$6,751	$30,000
TOTAL	**$313,104**	**$489,734**	**$341,100**	**$178,819**	**$349,350**

Treasurer's Office CIP Request

There are no CIP projects requested in the next five years.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: Eliminate 1 FT position and add
$6,000 for temp wages

2021 Adopted Budget: No Changes

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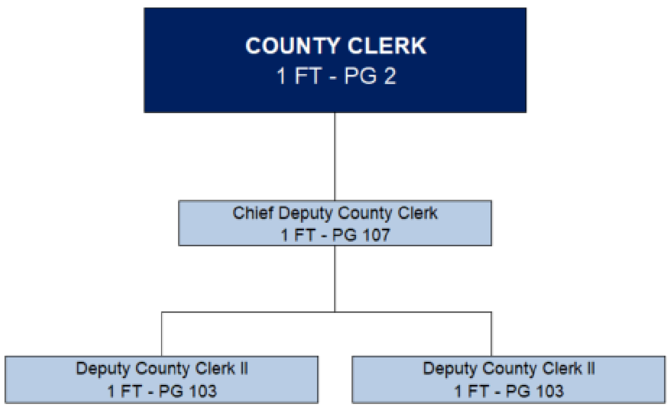
County Clerk

Budget Report

Mission

It is the mission of the County Clerk's Office to provide knowledgeable support for the activities of the Ozaukee County Board of Supervisors, to provide the citizens with responsive innovation, leadership and dedication and to provide mandated functions within the applicable laws.

COUNTY CLERK
ORGANIZATIONAL CHART



Programs and Services

The function of the clerk’s office can be broken down into three major areas: Legislative Support & Administrative Services, Licensing and Elections. Within these three areas, the office is responsible for the provision of record keeping as required by state statutes. The Clerk is the official Clerk for the Ozaukee County Board of Supervisors and its Standing Committees. The office is responsible for issuing marriage licenses and distribution of dog licenses to the municipalities. The office is also a U.S. Passport Acceptance Agency. The Clerk is the Chief Election Official responsible for the administration and execution of all federal, state, county, local and school district elections.

Performance Metrics

County Clerk	OzMETRICS		
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
County Clerk			
Dog Licenses and Tags	5,225	5,000	4,765
Election Ballot Styles Created	110	233	126
Election Ballots Printed	81,600	249,900	97,625
Marriage Licenses Processed	367	393	399
Passport Applications Accepted	569	150	220
Passport Photos Taken	429	125	169

Budget Highlights *

The County Clerk's Office Current Service Level budget decreases tax levy by $63,373 or 12% over the 2022 Adopted Levy. The decrease is due to the election cycle.

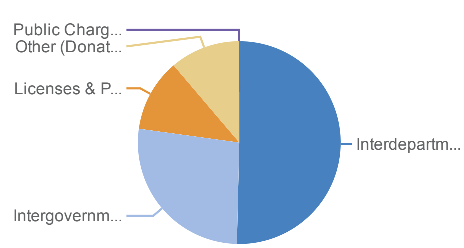
There are no expansion requests.

* excludes expenses of the Board of Supervisors

County Clerk - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$161,896	$163,572	$168,820	$143,589	$162,795
Expenses	$579,682	$532,237	$704,697	$405,689	$635,299
REVENUES LESS EXPENSES	**-$417,786**	**-$368,665**	**-$535,877**	**-$262,100**	**-$472,504**

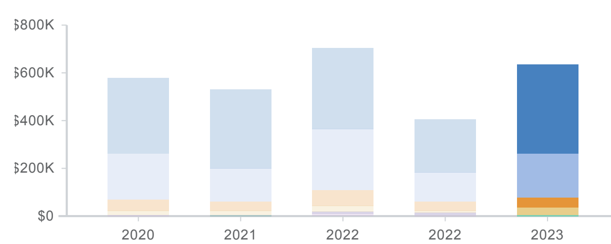
County Clerk - Revenues by Type



$160,794.96

Revenues in 2023

County Clerk - Expenses by Type

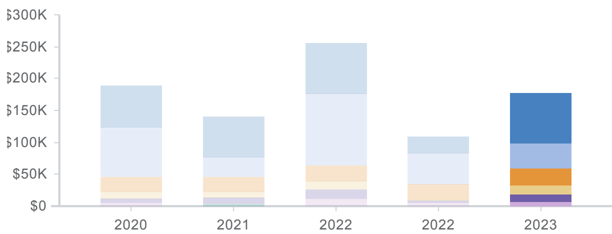


$635,299.02

Expenses in 2023

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

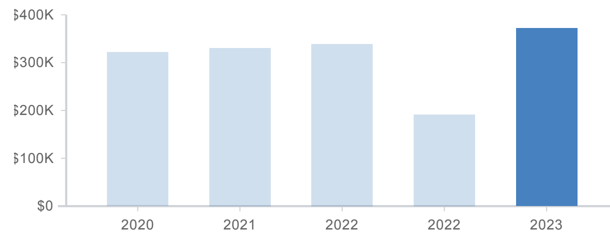
County Clerk - Supplies Under $5,000



$178,200.08

Expenses in 2023

County Clerk - Salary and Benefits



$372,760.02

Expenses in 2023

Expenses in the County Clerks office decreased by $69,398 or 10% over the 2022 Adopted Budget. Supplies decrease by $71,450 from last year's budget due to a less demanding election cycle. Salaries and Benefits increase $32,692, and this is mostly due to projected Health Insurance costs. A former employee did not use the County's insurance.

County Clerk - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$0	$0	$9,000	$9,000	$0
Interdepartmental Charges	$17,443	$17,855	$26,025	$12,358	$30,650
Other Expenses	$1,631	$3,252	$5,654	$1,117	$1,139
Purchased Services	$49,423	$37,835	$63,700	$35,604	$42,300
Salaries & Fringe Benefits	$320,814	$331,212	$340,068	$224,224	$372,760
Supplies under $5,000	$189,480	$140,604	$256,150	$122,232	$184,700
Travel/Mileage/Conference&Meetings	$892	$1,479	$4,100	$1,154	$3,750
TOTAL	**$579,682**	**$532,237**	**$704,697**	**$405,689**	**$635,299**

County Clerk - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$76,131	$76,757	$84,000	$38,873	$81,000
Intergovernmental Revenue for County Services	$55,976	$53,029	$45,275	$57,509	$43,100
Licenses & Permits	$22,190	$22,795	$21,500	$12,790	$18,650
Other (Donations/One-time/Misc)	$7,554	$9,700	$18,000	$10,995	$18,000
Public Charges for County Services	$46	$1,291	$45	$2,620	$45
TOTAL	**$161,896**	**$163,572**	**$168,820**	**$122,787**	**$160,795**

County Clerk CIP Requests

There are no CIP requests in the next five years.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: No Changes

2021 Adopted Budget: No Changes

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County Board

Budget Report

Mission

The County Board is the elected legislative body overseeing Ozaukee County government.

Budget Highlights

The County Board Current Service Level Budget increases tax levy by $9,371 or 4.4% over the 2022 Adopted Levy. Expenses are captured for Supervisor compensation and related County Board expenses.

County Board - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$3,314	$3,397	$3,655	$2,355	$3,823
Other Expenses	$66	$104	$1,000	$90	$1,000
Purchased Services	$4,755	$6,142	$6,450	$2,690	$5,925
Salaries & Fringe Benefits	$149,647	$151,784	$164,466	$105,251	$169,494
Supplies under $5,000	$17,747	$13,590	$16,500	$12,089	$22,500
Travel/Mileage/Conference&Meetings	$9,781	$10,379	$25,300	$7,849	$24,000
TOTAL	**$185,309**	**$185,396**	**$217,371**	**$130,324**	**$226,742**

County Board Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$3,314	$3,397	$3,655	$2,355	$3,823
Other Expenses	$66	$104	$1,000	$90	$1,000
Purchased Services	$4,755	$6,142	$6,450	$2,690	$5,925
Salaries & Fringe Benefits	$149,647	$151,784	$164,466	$105,251	$169,494
Supplies under $5,000	$17,747	$13,590	$16,500	$12,089	$22,500
Travel/Mileage/Conference&Meetings	$9,781	$10,379	$25,300	$7,849	$24,000
TOTAL	**$185,309**	**$185,396**	**$217,371**	**$130,324**	**$226,742**

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Corporation Counsel & Child Support

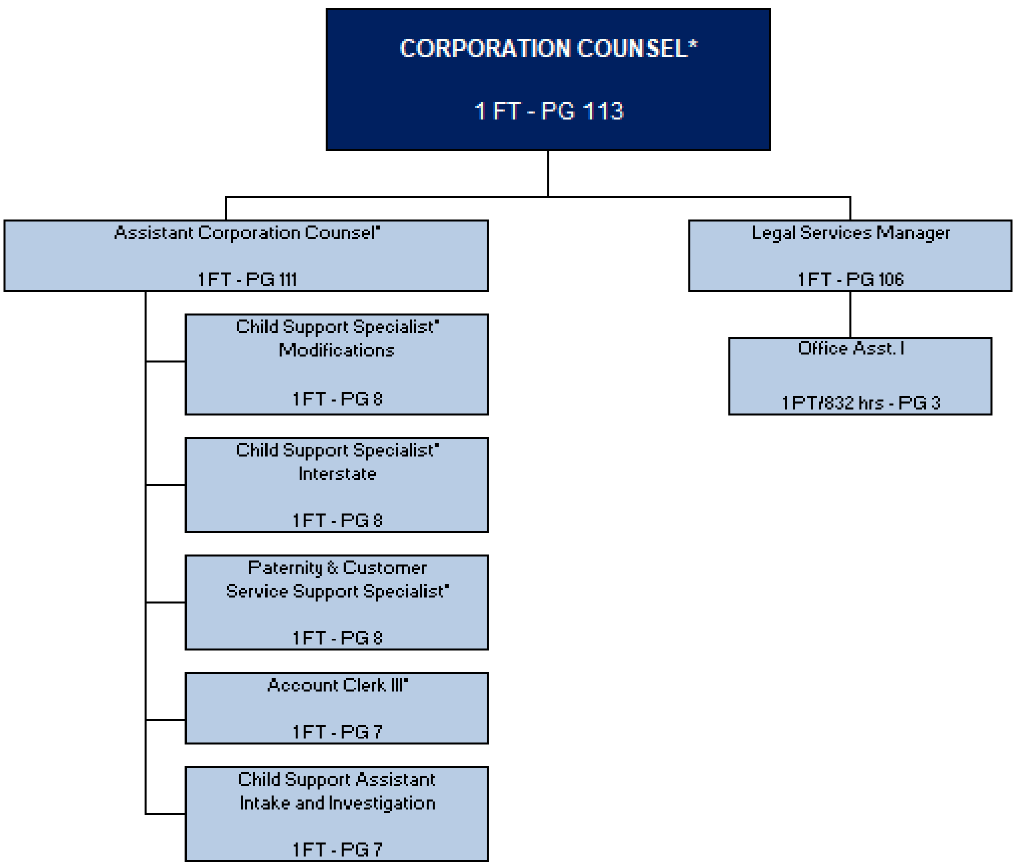
Budget Report

Mission

Our mission statement is to provide professional legal services to Ozaukee county government, including the Board of Supervisors, committees, departments, and connected boards and commissions, as well as providing legal representation of the public interest in statutorily and contractually defined areas.

The Ozaukee County Child Support Agency promotes family stability and creation of a better quality of life for the children of Ozaukee County through establishment and enforcement of child support obligations and establishment of paternity.

CORPORATION COUNSEL/CHILD SUPPORT
ORGANIZATIONAL CHART

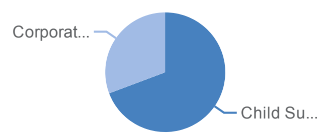


* Revenue Funded Positions (partially funded)

Programs and Services

The Corporation Counsel's Office is better described as the county Attorney's Office. Currently the office has 2 attorneys, a corporation counsel, and an assistant corporation counsel. The Child Support Enforcement Office is now under the general supervision of the Corporation Counsel's Office and is being administered by the Assistant Corporation Counsel. The Corporation Counsel's duties include most types of civil law involving the county.

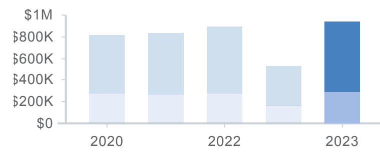
Corporation Counsel - Expenses by Program



$944,727.09

Expenses in 2023

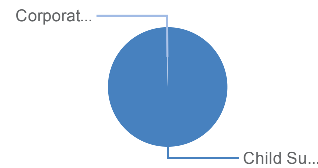
Corporation Counsel - Expenses by Program



$944,727.09

Expenses in 2023

Corporation Counsel - Revenues by Program



$512,500.04

Revenues in 2023

Performance Metrics

Corp Counsel & Child Support — OzMETRICS

Performance Metrics	FY 19	FY 2020	FY 2021
Chapter 51 Petitions Filed	100	106	157
Arears Collection Rate	75%	54%	53%
CHIPS Referrals for Petitions	47	23	25
Percent of Cases with Court Orde	94%	93%	91%
Current Support Collected	79%	76%	78%
Guardian Placement Petitions Filed	38	35	42
Properties Out of Compliance with Maintenance Schedule	5	10	79
Small Claims Collected	$92,593	$57,383	$67,632
Small Claims Filings	11	3	3
Tax Lien Foreclosures	19	3	9
Termination of Parental Rights Petitions Filed	2	4	4

Budget Highlights

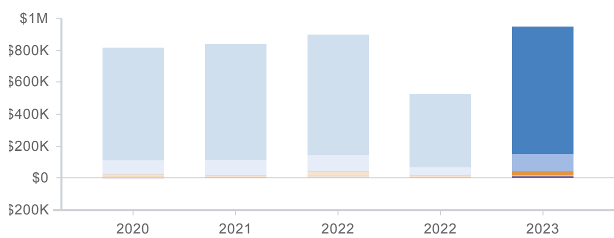
The Corporation Counsel & Child Support Current Service Level Budget increases tax levy by $52,444 or 13.8% over the 2022 Adopted Tax Levy. Increases in expenses are a result of Salary & Benefit increases.

There are no expansion requests submitted by the department.

Corporation Counsel - Tax Levy

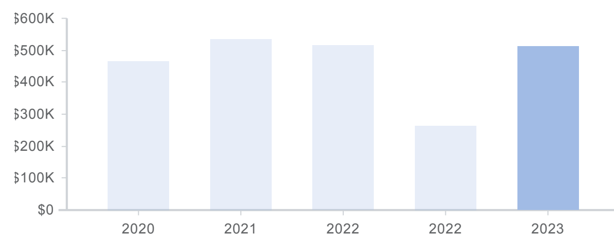
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$467,887	$533,994	$513,800	$264,773	$512,500
Expenses	$817,071	$839,981	$893,583	$524,506	$944,727
REVENUES LESS EXPENSES	**-$349,184**	**-$305,987**	**-$379,783**	**-$259,733**	**-$432,227**

Corporation Counsel - Expenses by Type



$944,727.09
Expenses in 2023

Corporation Counsel - Revenues by Type



$512,500.04
Revenues in 2023

Expenses increase by $51,144 or 5.7% over the 2022 Adopted Budget. Salaries and Benefits increase by $49,647 or 6.6% from last year's budget. Interdepartmental Charges increase by about $4,000, and this is mostly for IT charges.

100% of the revenues are in the Child Support program. The primary revenue source is a little over $500,000 from the state of Wisconsin to operate the program.

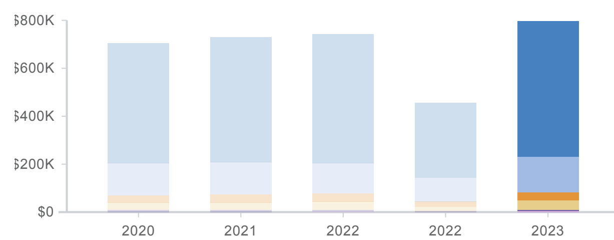
Corporation Counsel and Child Support budget is mostly Salaries and Benefits.

Health Insurance increases by $21,496 or 16.8% over last year's budget.

Regular Salaries increase by $23,235 or 4.3%, and this is a normal budgetary increase.

Both of these areas make up the majority of the increase in this budget.

Corporation Counsel - Salaries and Benefits



$794,665.89
Expenses in 2023

Corporation Counsel - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$93,837	$94,848	$106,740	$53,009	$110,330
Other Expenses	-$1,256	$139	$3,150	$139	$3,150
Purchased Services	$12,407	$12,288	$24,250	$8,430	$22,371
Salaries & Fringe Benefits	$703,914	$729,673	$745,018	$458,668	$794,666
Supplies under $5,000	$5,624	$2,339	$11,425	$3,766	$10,950
Travel/Mileage/Conference&Meetings	$2,545	$695	$3,000	$495	$3,260
TOTAL	$817,071	$839,981	$893,583	$524,506	$944,727

Corporation Counsel - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$462,110	$531,462	$506,150	$261,929	$506,150
Public Charges for County Services	$5,777	$2,532	$7,650	$2,844	$6,350
TOTAL	$467,887	$533,994	$513,800	$264,773	$512,500

Corporation Counsel CIP Requests

There are no CIP Requests in the next five years.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: No Changes

2021 Adopted Budget: No Changes

HEALTH & HUMAN SERVICES COMMITTEE

COMMITTEE BUDGET SUMMARY

Committee Summary

This committee provides oversight for all of the County departments that are organized under the Health & Human Services Committee. The following departments and funds are categorized into this committe:

1. Public Health - Special Revenue Fund 204 and 217)
2. Health and Human Services Department
    - Human Services - Special Revenue Fund 202
    - Aging Disability Resource Center (ADRC) - Special Revenue Fund 216
    - Aging Services - Special Revenue Fund 203
3. Veterans' Services Department - Department number 114 in General Fund
4. Lasata Senior Living Campus
    - Lasata Care Center (Enterprise Fund 501)
    - Lasata Heights (Enterprise Fund 502)
    - Lasata Crossings (Enterprise Fund 504)

While this committee profile includes substantial tax levy support, the majority of the services provided are funded through various federal and state revenues that are passed through to the County. Additionally, the Lasata Senior Living Campus uses substantial user fees paid by the residents for the services received. The Lasata campus is set up as enterprise funds.

Health & Human Services Committee - Total Revenues vs Exp...

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$34,606,413	$31,469,290	$33,089,160	$17,967,949	$33,132,637
Expenses	$38,981,222	$36,641,568	$38,218,821	$25,558,358	$38,272,889
REVENUES LESS EXPENSES	**-$4,374,810**	**-$5,172,278**	**-$5,129,661**	**-$7,590,409**	**-$5,140,252**

Health & Humans Services Committee - Expenses by Departme...

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Veterans Services	$170,663	$194,562	$219,334	$136,542	$229,930
Veterans Relief	$3,385	$2,520	$5,000	$1,468	$5,000
Human Services	$14,348,978	$13,310,784	$14,326,463	$9,672,636	$14,396,837
Aging Services	$715,356	$658,347	$658,706	$624,681	$850,888
Public Health	$3,439,050	$3,582,417	$3,123,828	$2,008,225	$3,064,602
ADRC	$1,078,518	$1,040,958	$1,122,603	$696,227	$1,076,367
CJCC	$39,559	$30,465	$27,674	$23,987	$27,674
Lasata Care Center	$15,503,374	$14,106,910	$14,637,989	$8,671,186	$14,174,409
Lasata Heights	$716,485	$707,309	$790,664	$1,336,912	$850,658
Lasata Crossings	$2,965,854	$3,007,298	$3,306,559	$2,386,496	$3,596,525
TOTAL	**$38,981,222**	**$36,641,568**	**$38,218,821**	**$25,558,358**	**$38,272,889**

Health & Human Services Committee - Revenues by Departmen...

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Veterans Services	$25,405	$18,100	$21,550	$20,643	$21,550
Human Services	$9,363,133	$9,781,074	$10,061,693	$5,754,814	$10,186,591
Aging Services	$706,553	$628,362	$544,979	$513,359	$682,636
Public Health	$3,410,779	$3,243,578	$2,603,122	$1,362,095	[illegible]

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
ADRC	$1,078,518	$1,040,958	$1,122,603	$657,643	$1,076,367
Lasata Care Center	$15,958,210	$12,718,177	$14,637,989	$7,189,532	$14,174,409
Lasata Heights	$899,517	$885,468	$790,665	$489,835	$850,659
Lasata Crossings	$3,164,297	$3,153,573	$3,306,559	$1,980,028	$3,596,525
TOTAL	**$34,606,413**	**$31,469,290**	**$33,089,160**	**$17,967,949**	**$33,132,637**

Human Services

Budget Report

Mission

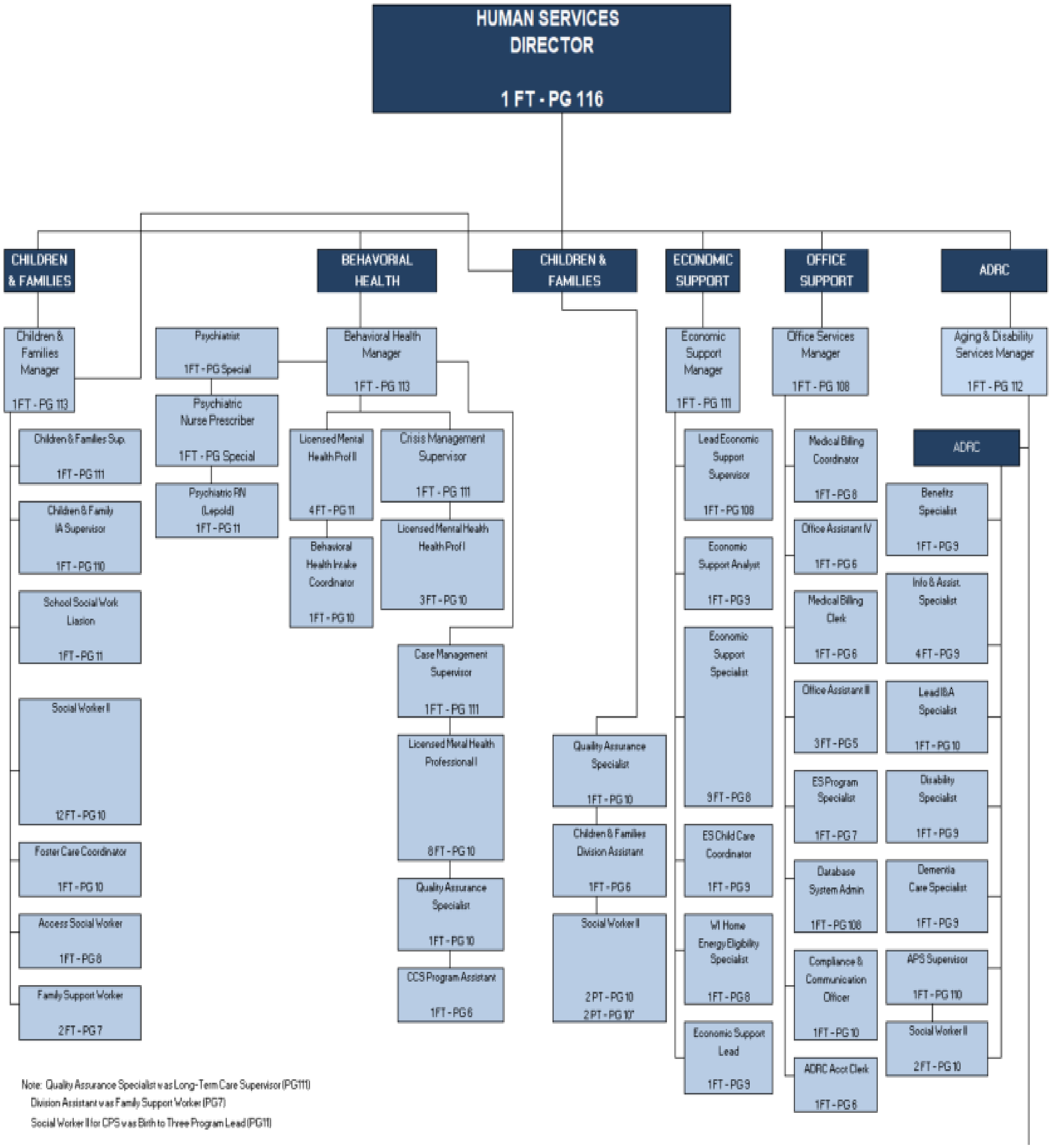
Our Mission: Is to enhance community well-being through supportive services.

Our Vision: We are a unified Human Service Department that exemplifies a culture of connectedness through trauma informed practices.

Our Commitment: Our commitment to the following principles will guide us in achieving our mission statement:

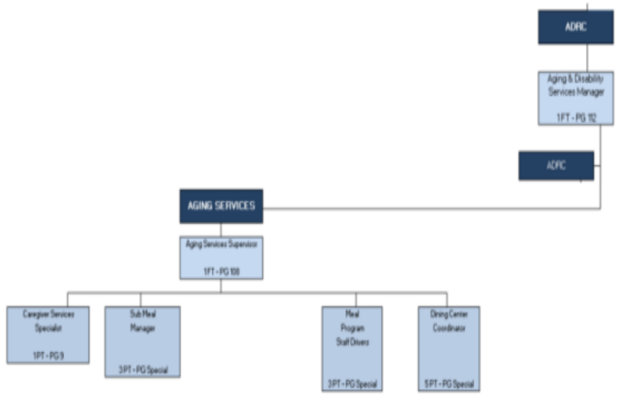
- To acknowledge that each employee is an essential team member in achieving our Agency's mission
- To be good stewards of our available resources
- To encourage decision-making that fosters self-sufficiency and well-being
- To focus on solutions in our working relationships with our colleagues, clients and the community
- To improve continually the quality of everything we do
- To join with our community in an active partnership to address the human service needs of individuals, children and families
- To recognize individual and group accomplishments in support of our mission
- To respect and value the dignity, individuality, diversity and confidentiality of community members, clients and colleagues
- To support personal and professional growth

HUMAN SERVICES
2022 ORGANIZATIONAL CHART



Note: Quality Assurance Specialist was Long-Term Care Supervisor (PG111)
Division Assistant was Family Support Worker (PG7)
Social Worker II for CPS was Birth to Three Program Lead (PG11)

Attachment: 2023 Recommended Budget (2023 Recommended Budget)



Programs & Services

The Human Services Department is broken down into four primary divisions that provide various programs and services to their respective clientele. Included below is also Administration. This unit does not proivde services but provides department-wide support to all of the divisions.

Administration:
Human Services' Administration staff provide support to each division. Billing staff ensure Human Services receives all possible revenue and communicate when adjustments for our process need to be made. Billing staff also send out invoices to clients.

Our Department acts as a Representative Payee for some of our Behavioral Health Case Management clients. This division completes this service.

This division also includes an individual who oversees & programs the majority of what our Department needs for our electronic health record.

We have staff in this division who answer calls that come in to extensions 8200 & 8145. These calls are triaged to the appropriate Human Services staff. The same staff who answer phones also welcome and assist walk-in community members who are seeking services.

Lastly, this division has an employee who is tasked with ensuring our Department is following Health Insurance Portability and Accountability Act (HIPAA) regulations. He interacts with each division within our Department as well as other County Departments. This employee also promotes our Departments initiatives, updates, education on our services, etc. on various social media platforms as well as keeping our website updated.

Adult Disability Resource Center (ADRC) Division:
Human Services' ADRC Division provides services under the following statutes/contracts: Chapters 46, 51, 54, 55, 61, Older Americans Act (OAA), Title 3 and State of WI ADRC Contract. Services provided under this division include: abuse & neglect investigations for at-risk adult populations, emergency protective placements, meals (home delivered and congregate opportunities), case management, eligibility screening for long-term care programs, information and assistance/options counseling, eligibility screening, county-wide safety registry up-keep, dementia friendly community outreach & assessments, prevention programming, Medicare workshops to educate the public and Interdisciplinary Team engagement & facilitation.

Behavioral Health Division:
Human Services' Behavioral Health Division provides services under the following statutory guidelines: WI Chapters 34, 35,36,63, 54, 55, 62, and 343. The following services are provided by this division: case management (voluntary and involuntary), crisis intervention (24-hour crisis line coverage, emergency detention assessments, onsite walk-in availability, service coordination, community outreach), annual protective placement reviews, court ordered assessments and treatment for individuals convicted of operating a motor vehicle while intoxicated, outpatient therapies (individual and group), medication management, prescription management.

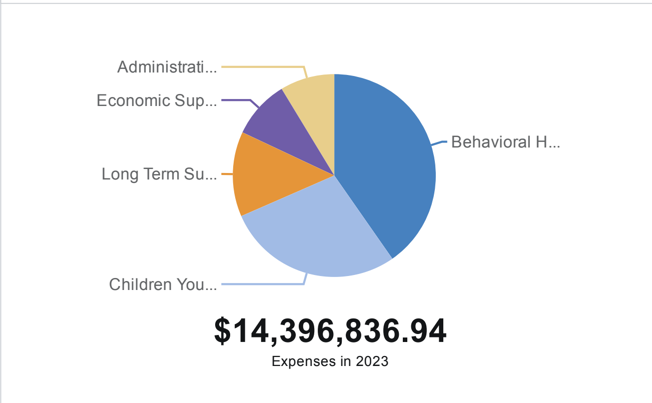
Children, Youth, and Families Division:

Human Services' Children, Youth and Families Division provides state mandated services under WI Chapters 48, 51, 56, 57, 59, 61, 90, 767 and 938. The following services are provided by this division: birth-to-three, case management, information and referral, child abuse & neglect investigations, family assessments, ongoing monitoring of safety within homes, foster home licensing, juvenile court intake and dispositional services, placement outside of the home, child custody studies, oversight of kinship care and foster care placements.

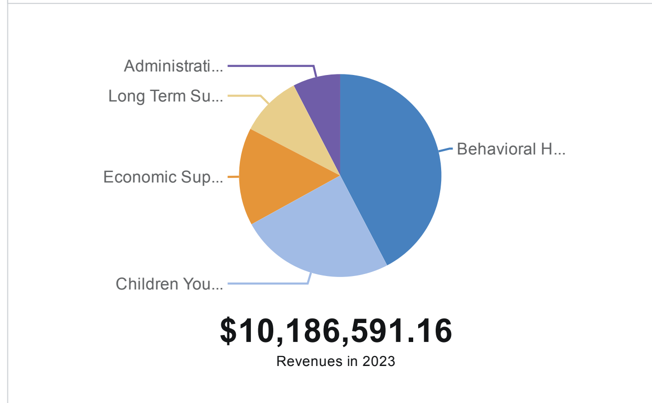
Economic Support Division:

Human Services' Economic Support Division is a part of a five county consortia model called Moraine Lakes Consortium (MLC). The services under this division are directed by WI Chapter 49. Work within this division includes eligibility determination of the following programs: BadgerCare Plus, FoodShare, Child Care, Medicaid and Energy Assistance. This division also provides estate recovery/fraud monitoring and licenses child care agencies.

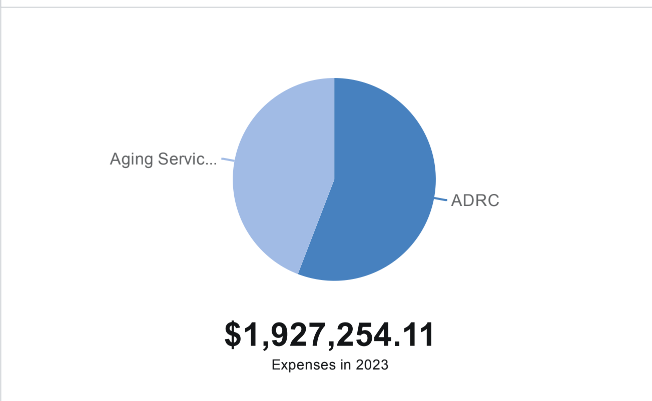
Human Services - Expenses by Program



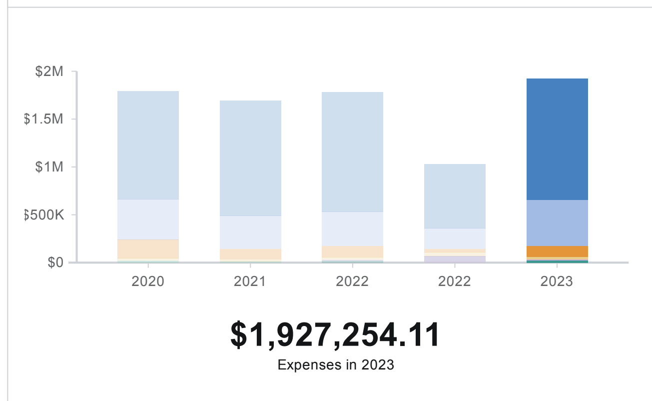
Human Services - Revenue by Program



Human Services - ADRC Division - Expense by Program

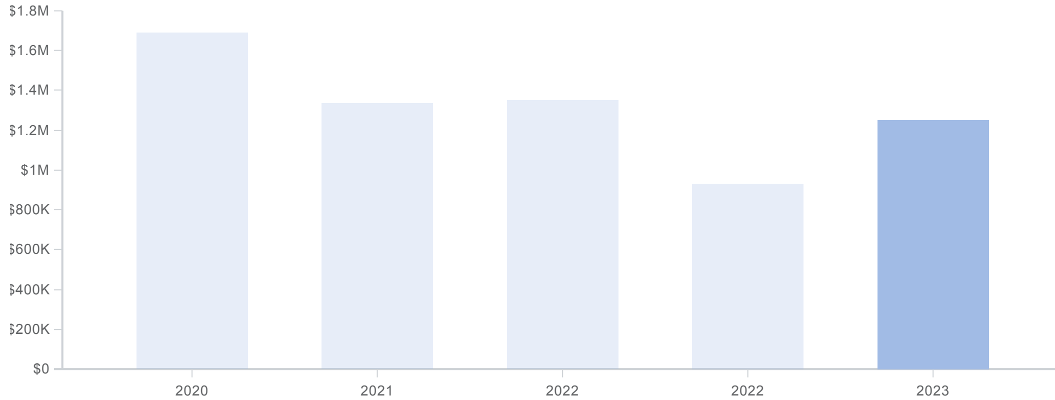


Human Services - ADRC Expenses by Type



Human Services - Administration Program

Data Updated 4 days ago



$1,250,387.89

Expenses in 2023

Department Strategic Goals and Objectives

STRATEGIC GOAL: ENHANCE SAFETY FOR AT-RISK POPULATIONS

Strategic Objective: Evaluate and Prepare for Growth in Aging Population

- Assessments have been completed regarding the senior living industry (last one 2022). The pandemic impacted this area greatly and the recommendations have changed as a result. There is continued discussion with the Health and Human Services Committee on next steps.
- Another area we have had to address is staffing for Adult Protective Services. We continue to see increase abuse & neglect referrals for at-risk populations (including the elderly) and an increase in Emergency Protective Placements. As a result, Human Services is requesting an additional Adult Protective Services Position this summer.
- A formal needs assessment has not been completed.

Strategic Objective: Increase Behavioral Health Treatment and Support

- The Ozaukee community has stepped up to increase service provision of Behavioral Health Services. Some are existing providers who are adding services, some are new providers will to try and help meet the needs of our community.

Strategic Objective: Evaluate the Need for Specialized Courts

- There is a joint position between the Sheriff Office and Human Services called Court Services Community Liaison. This goal of this position is to reduce recidivism in our criminal justice system. This position works very closely with the courts. This position is assisting with Ozaukee County’s determination of the need for specialized courts. We will not have a recommendation until 2024.

Strategic Objective: Strengthen Reintroduction Services for People Leaving Jail

- There is a joint position between the Sheriff Office and Human Services called Sheriff-Community Liaison that works with individuals while they are incarcerated to prepare for a safe and successful discharge into the community.

Performance Metrics

The department's Performance Metrics are presented below by division. Each section includes a brief narrative of what is being tracked and the importance of some of the measures.

Behavioral Health Division

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
Behavioral Health		
Clients Served Through Crisis Intervention	754	829
Crisis Intervention Hours of Service - Outside Business Hours	351	630
CCS Contracted Provider Service Hours Provided	5,194	6,828
Contracted Provider Growth w/in CCS Program	13	16
Crisis Intervention Hours of Service - During Business Hours	1,711	2,250
Outpatient Clinic - Therapy Service Time Provided	7,199	3,386
Outpatient Clinic Clients Served	693	582

Economic Support Division

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
Economic Support		
WHEAP Applications Received		1,404
WHEAP Outreach Efforts		1,859
Consortium Calls	147,473	101,696
Consortium - Avg Speed of Answer (Minutes)	5.93	3.76

ADRC Division

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
Adult Protection		
Percent of Emotional Abuse Referrals	8%	7%
Percent of Financial Abuse Referrals	23%	18%
Percent of Referrals - Other	5%	4%
Percent of Physical Abuse Referrals	4%	4%
Percentage of Self-Neglect Referrals	50%	55%
Percentage of Sexual Abuse Referrals	3%	1%
Adult Protective Services Reports	286	320
Elder & Adults-at-Risk Investigations	248	269
Protective Placements Initiated	25	25
WATTS Reviews Completed	116	124

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
ADRC		
Percent of Medicare Workshop Survey Completed	93%	97%
Congregate Meals Served	14,372	2,788
Customer Satisfaction	99%	100%
Dementia Care Individuals Served	1,672	738
Disability Benefit Services - Individuals Served	509	821
Disability Benefit Services - Total Monetary Impact	$1,089,360	$1,185,406
Elder Benefits Services - Individuals Served	1,370	975
Elder Benefits Services - Total Monetary Impact	$3,516,560	$2,830,449
Home Delivered Meals Served	37,392	40,076
Information & Assistance - Long Term Care Enrollments	191	159
Information & Assistance - Number of calls	4,051	3,831
Time Reporting Revenue Captured	$417,533	$923,703

Children, Youth and Families Division

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
Children/Families		
Average Length of Stay in Residential Facilities (Months)	27	21
Child Protective Services Reports	643	520
Percentage of Children Placed Out of Home Care - Reunified in 12 Months	52%	63%
Contacts Made by School Social Worker Liaison	271	387
Number of In-Home Protective and Safety Plans	144	35
Number Served in Kinship Care	64	66
Law Enforcement Child Protective Service Referrals	136	73
Number of Licensed Foster Homes	11	19
Youth Justice Disposition	74	30

Human Services OzMETRICS

Performance Metrics	FY 19	FY 2020
Long Term Support		
Children Served in Birth-to-Three Program	102	126
Children Served in Waiver Program	151	154
Children on Waiver Waitlist	27	48

Budget Highlights

The Human Services Department (combined department with ADRC and Aging) 2023 Current Service Level budget holds tax levy flat over the 2022 Adopted Budget. The major highlights in the CSL budget are highlighted below on the preceding pages. The department is requesting 1 new Adult Protective Services (APS) worker in the budget, but would anticipate that an increase in the Vacancy and Turnover (VAT) assumption would provide adequate funding to cover the cost of this position.

Human Services Fund Tax Levy Change: Decrease of $54,525
Aging Services Fund Tax Levy Change: Increase of $54,525
ADRC Fund: This fund does not use Tax Levy

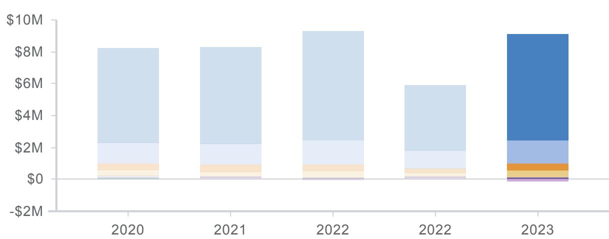
Human Services - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$9,363,133	$9,781,074	$10,061,693	$5,344,912	$10,186,591
Expenses	$14,348,978	$13,310,784	$14,326,463	$9,168,709	$14,396,837
REVENUES LESS EXPENSES	**-$4,985,845**	**-$3,529,711**	**-$4,264,770**	**-$3,823,796**	**-$4,210,246**

Human Services - ADRC Tax Levy

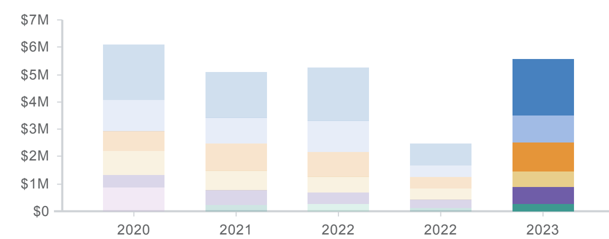
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,785,071	$1,669,320	$1,667,582	$890,470	$1,759,003
Expenses	$1,793,875	$1,699,305	$1,781,309	$1,032,163	$1,927,254
REVENUES LESS EXPENSES	**-$8,804**	**-$29,984**	**-$113,727**	**-$141,693**	**-$168,251**

Human Services - All Divisions - Salaries and Benefits



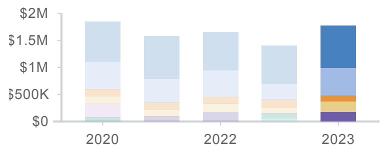
$9,005,300.19
Expenses in 2023

Human Services - All Divisions - Purchased Services



$5,550,261.28
Expenses in 2023

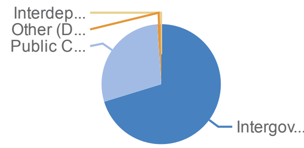
Human Services - All Divisions - All Other Expenses



$1,768,529.58

Expenses in 2023

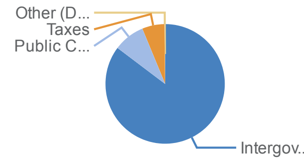
Human Services - Revenues by Type



$10,186,591.16

Revenues in 2023

Human Services - ADRC Revenues by Type



$1,872,729.36

Revenues in 2023

Human Services - Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$0	$0	$0	$36,050	$0
Equipment & Software	$8,625	$0	$0	$0	$0
Grants	$119,634	$120,660	$153,924	$108,000	$176,400
Interdepartmental Charges	$331,815	$341,950	$353,087	$235,064	$375,264
Operating Transfers Out	$260,000	$0	$0	$0	$0
Other Expenses	$703,284	$760,949	$681,978	$656,440	$758,734
Purchased Services	$5,646,487	$4,759,607	$4,871,209	$2,833,333	$5,079,471
Salaries & Fringe Benefits	$7,095,930	$7,118,878	$7,986,697	$5,102,217	$7,725,150
Supplies under $5,000	$122,758	$113,824	$118,368	$147,555	$119,118
Travel/Mileage/Conference&Meetings	$60,444	$94,916	$161,200	$50,049	$162,700
TOTAL	**$14,348,978**	**$13,310,784**	**$14,326,463**	**$9,168,709**	**$14,396,837**

Human Services - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$10,097	$10,024	$9,546	$10,024	$9,546
Intergovernmental Rev (State, Federal, Local)	$7,142,936	$7,426,271	$7,186,786	$3,382,727	$7,160,585
Other (Donations/One-time/Misc)	$148,887	$217,613	$26,526	$78,138	$99,000
Public Charges for County Services	$2,061,213	$2,127,165	$2,838,835	$1,169,770	$2,917,460
TOTAL	**$9,363,133**	**$9,781,074**	**$10,061,693**	**$4,640,659**	**$10,186,591**

Human Services CIP

DEPARTMENT: Human Services

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Electronic Health Record		RFP Process	Use of fund balance			1,700,000			1,700,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:
Human Services is assessing the needs of our current electronic health record and determining what is not able versus what our programs need.

PRIORITY: Required

Position Detail

2023 Proposed Budget:
One new Adult Protective Services (APS) worker requested. Increase VAT to cover expenses (no tax levy at this time).

2022 Adopted Budget:
The position requests include 3 new positions: Compliance and Communication Officer; Economic Support Lead; and Behavioral Health Supervisor.

2021 Adopted Budget:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Human Services
DIVISION OR PROGRAM:	ADRC / Adult Protection
REQUEST TITLE:	Increased need for additional APS staff

REQUEST DESCRIPTION:

Annual protective placement reviews have increased by 40% from 2015-2021 (88 cases to 124 cases). As a result, staff are spending additional time on supporting the needs of individuals who are protectively placed. Staff spend more than 30% of their work week on this task alone. Currently our crisis team is completing this task, in additon to monitoring commitment orders, settlement agreements and answering the crisis line. Additional staffing is desired to address this growing need. These cases can no longer be handled as a part of a staff person's duty in addition to all of the statutory requirements they are performing and should have a dedicated staff person to meet this need. This position would be placed in the Adult Protective Services program and assist with investigations when able. The cost of this position is expected to be offset by a savings of vacant budgeted positions in 2023.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 98,334.40	(What is the total budgetary impact of this request?)
REVENUE:	$ 98,334.40	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ -	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Social Worker II - APS	$ 98,334	PCR 1

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Strategic Goal: Enhance safety for at-risky populations.
Objective: Evaluate and prepare for growth in aging population.

OTHER CONSIDERATIONS:

Add additional information if needed. Do not go over 1 page.

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Human Services
DIVISION OR PROGRAM:	ADRC / Adult Protection
REQUEST TITLE:	Increased need for additional APS staff

REQUEST DESCRIPTION:

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PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 98,334.40	(What is the total budgetary impact of this request?)
REVENUE:	$ 98,334.40	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ -	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Social Worker II - APS	$ 98,334	PCR 1

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Strategic Goal: Enhance safety for at-risky populations.
Objective: Evaluate and prepare for growth in aging population.

OTHER CONSIDERATIONS:

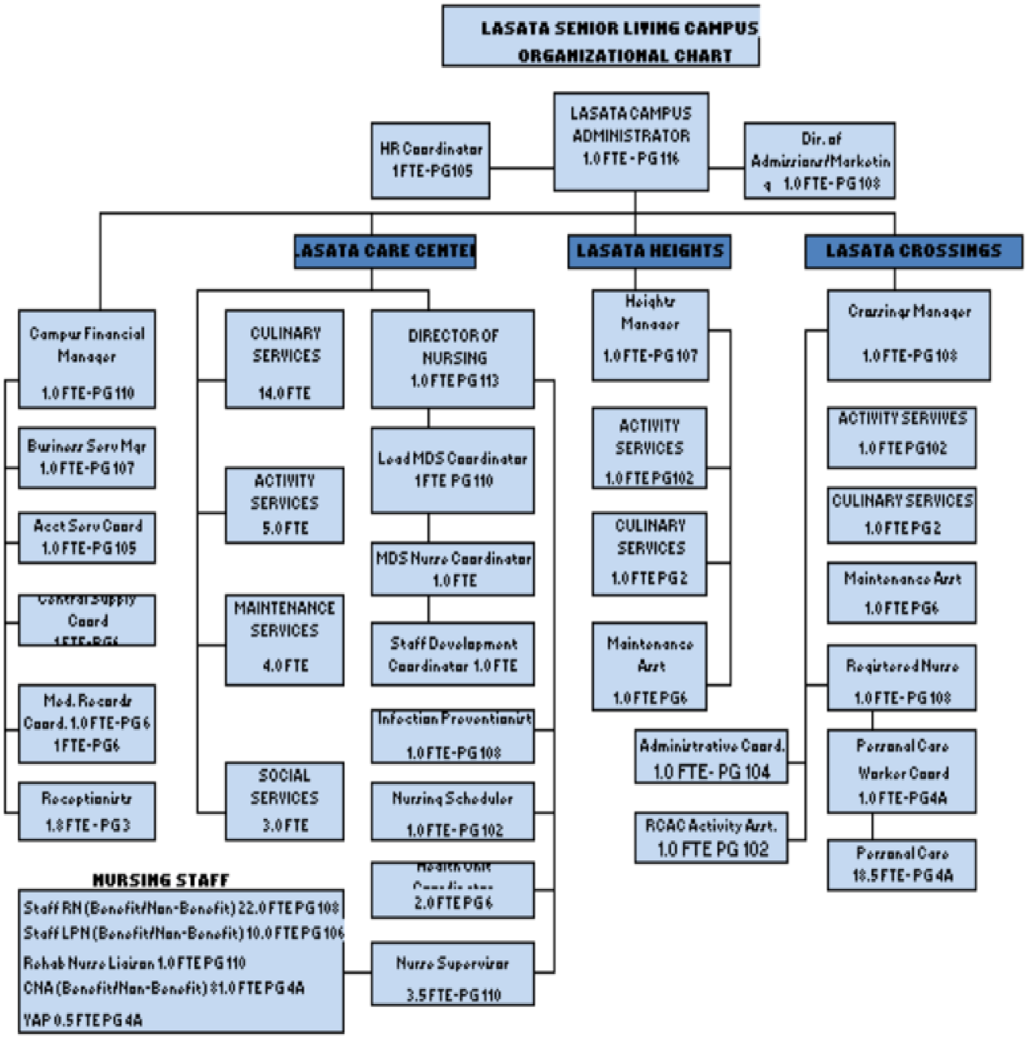
Add additional information if needed. Do not go over 1 page.

Lasata Senior Living Campus

Budget Report

Mission

Our Mission: The Lasata Senior Living Campus is committed to serving our residents and tenants by supporting their personal, social, spiritual and medical choices, while preserving their dignity, individuality and independence.



Attachment: 2023 Recommended Budget (2023 Recommended Budget)

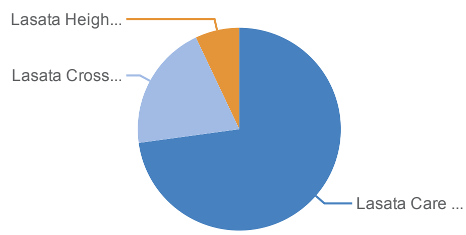
Programs & Services

Lasata Heights - Senior apartments for independent living for those over the age of 62. Lasata Heights, our independent senior apartments, offers numerous amenities including some newly renovated apartments, meal program and social, recreational, educational and spiritual programs to provide tenants the opportunity to participate in a wide variety of leisure activities including community trips. On-site beauty and barber shop, fitness center and banking services also available along with underground parking. 24 hour emergency call response, secured entrance and daily check-in provided to keep you safe. Ability to receive therapy services, if needed, are also available on campus.

Lasata Crossings - Assisted living facility consisting of 60 beds for those in need of various types of assistance with their daily lives. At Lasata Crossings we provide the support you need by offering different levels of services. As your needs may increase, the full time registered nurse and housing manager will assess and put in place the various services required to keep you safe, healthy and comfortable in your home as long as it is appropriate. Lasata Crossings offers 3 delicious meals per day with several food choices to satisfy your preferences. Weekly housekeeping and linen service, weekly assistance with showering or a whirlpool spa and assistance with dressing and personal care as needed are available. Assisted living tenants will enjoy an active social program including Wi-Fi, special entertainment, community trips, on-site banking, along with fitness and wellness center, beauty shop, library and computer center. On site therapy and podiatry services are available if needed. Onsite wellness screenings are included.

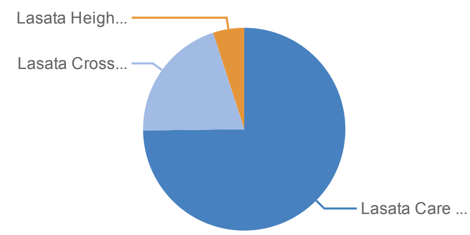
Lasata Care Center - the Care Center is a recently renovated 120-bed rehabilitation and skilled care nursing facility that provides various services. The Care Center offers a full range of skilled services including physical, occupational and speech therapy. Residents admitted for short term stays will enjoy amenities including private rehabilitation suites when available, in addition to complimentary cable TV and Wi-Fi, in room private phones, whirlpool baths and private and public lounges. We offer delicious and nutritious hot meals and snacks individualized to meet your needs and preferences. Social activities for short term stays are designed to engage you in the things that you enjoy or want while recuperating. The campus provides beautiful outdoor spaces including gazebo, walking trails and gardens.

Lasata Senior Living Campus - Expenses by Facility



$10,754,635.56
Expenses in 2022

Lasata Senior Living Campus - Revenues by Facility



$8,666,198.65
Revenues in 2022

The Lasata Care Center is the largest operation of the entire campus, and requires the largest number of positions. Since the Heights involves indepedent seniors there are fewer expenses after dining, activities, utilities, administration, etc. The Crossings provides more intensive services than the Heights and therefore requires more expenses. However, the Crossings does not really need the intensive services of a rehabilitation facility.

All three facilities are operated as enterprise funds, which just means that they are operated as if they are business entitites. Therefore, county tax levy or reserves is typically not used to support the operations of the Lasata Senior Living Campus unless absolutely required to continue operations. All revenues generated between the three facilities are used to pay for the expenses to operate the facilities. Primary revenues for the facilities is user fees paid by residents (actual revenue sources vary depending on a residents income level)

Performance Metrics

Lasata Senior Campus — *OzMETRICS*

Performance Metrics	FY 19	FY 2020
Lasata Senior Living		
Payer Mix % - Medicaid	60%	61%
Payer Mix - Medicaid Bed Days	26,230	22,268
Payer Mix % - Skilled Rehab	16%	17%
Payer Mix - Skilled Rehab Bed Days	6,852	6,198
Payer Mix % - Private Pay	25%	22%
Payer Mix - Private Pay Bed Days	10,822	8,940
Budgeted Bed Day % - Medicaid	89%	58%
Budgeted Bed Day % - Private Pay	97%	22%
Budgeted Bed Day % - Skilled Rehab	106%	16%
Budgeted Bed Day % - Total	93%	96%
Overtime $ Amount	$334,576	$675,055
Pool Expense - Care Center	$249,360	$363,994

Budget Highlights

The Lasata Care Center Current Service Level Budget does not use tax levy and is balanced. The Care Center does not include a $50,000 PILOT to the County General Fund.

There are four position changes requested during the 2023 budget process:
1. Rehab Nurse (108 step 5 to 110 step 2) Increase $4,014
2. Activity Assistant (PG4 step 5 to 102 step 5) Increase $5,471
3. Activity Assistant and Volunteer Coordinator (102 step 4 to 103 step 5) Increase $5,280
4. Infection Preventionist (109 step 10 down to 108 step 5) Decrease $17,655

Lasata Care Center - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$15,958,210	$12,718,177	$14,637,989	$6,485,521	$14,174,409
Expenses	$15,503,374	$14,106,910	$14,637,989	$7,361,953	$14,174,409
REVENUES LESS EXPENSES	$454,836	-$1,388,734	$0	-$876,433	$0

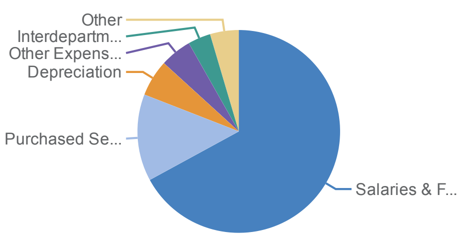
Lasata Heights - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$899,517	$885,468	$790,665	$489,835	$850,659
Expenses	$716,485	$707,309	$790,664	$1,038,691	$850,658
REVENUES LESS EXPENSES	$183,032	$178,159	$0	-$548,857	$0

Lasata Crossings - Tax Levy

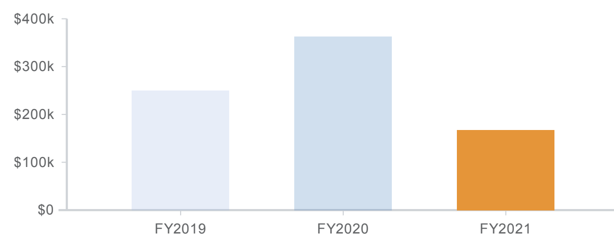
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$3,164,297	$3,153,573	$3,306,559	$1,980,028	$3,596,525
Expenses	$2,965,854	$3,007,298	$3,306,559	$2,383,336	$3,596,525
REVENUES LESS EXPENSES	$198,444	$146,276	$0	-$403,308	$0

CA - Lasata Care Center - Expenses



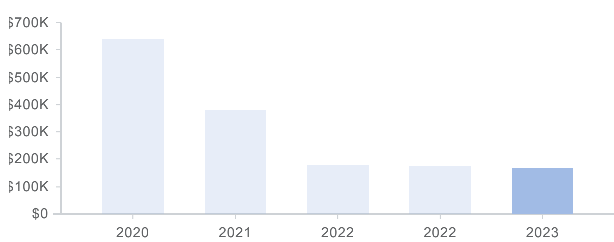
$14,174,409.29
Expenses in 2023

Pool Expense - CareCenter



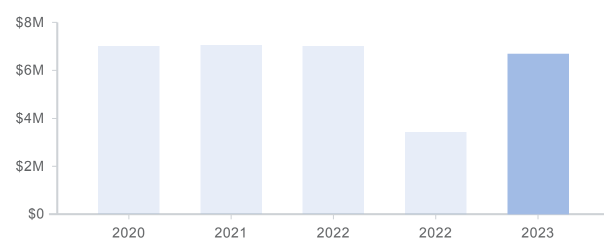
$167,490.43
Year in FY2021

Lasata Care Center - Overtime



$168,383.04
Expenses in 2023

Lasata Care Center - Regular Salaries



$6,694,655.77
Expenses in 2023

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

Lasata Care Center - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$0	$0	$20,000	$1,059	$45,000
Debt Service	$232,567	$219,425	$209,900	$162,953	$126,800
Depreciation	$815,521	$807,983	$828,000	$272,250	$828,000
Equipment & Software	$0	$0	$120,000	$66,988	$90,000
Interdepartmental Charges	$425,404	$485,943	$522,273	$268,348	$513,248
Operating Transfers Out	$50,000	$50,000	$0	$0	$0
Other Expenses	$891,999	$112,278	$754,228	$427,713	$714,328
Purchased Services	$2,207,851	$1,912,931	$1,938,804	$1,011,357	$1,962,890
Salaries & Fringe Benefits	$10,316,300	$10,027,252	$9,828,933	$4,926,959	$9,506,093
Supplies under $5,000	$561,491	$487,504	$545,850	$223,021	$513,050
Contra Capital (Proprietary Funds)	$0	$0	-$140,000	$0	-$135,000
Travel/Mileage/Conference&Meetings	$2,240	$3,595	$10,000	$1,306	$10,000
TOTAL	**$15,503,374**	**$14,106,910**	**$14,637,989**	**$7,361,953**	**$14,174,409**

Lasata Care Center - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest	$17	$0	$0	$24	$0
Operating Transfers In	$526,479	$583,716	$686,376	$686,376	$783,509
Other (Donations/One-time/Misc)	$4,370,987	$2,236,923	$1,459,650	$797,333	$1,459,650
Public Charges for County Services	$11,060,727	$9,897,537	$12,491,963	$5,001,788	$11,931,250
TOTAL	**$15,958,210**	**$12,718,177**	**$14,637,989**	**$6,485,521**	**$14,174,409**

Lasata Heights - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$0	$0	$15,000	$578,587	$75,000
Depreciation	$225,038	$224,776	$223,000	$73,502	$223,000
Equipment & Software	$0	$0	$75,000	$33,549	$0
Interdepartmental Charges	$11,525	$12,199	$24,792	$8,605	$15,492
Other Expenses	$38,931	$19,436	$32,786	$46,613	$47,486
Purchased Services	$106,368	$130,245	$148,822	$87,021	$154,549
Salaries & Fringe Benefits	$277,353	$269,981	$304,415	$188,741	$353,132
Supplies under $5,000	$57,271	$50,672	$55,850	$22,074	$56,000
Contra Capital (Proprietary Funds)	$0	$0	-$90,000	$0	-$75,000
Travel/Mileage/Conference&Meetings	$0	$0	$1,000	$0	$1,000
TOTAL	**$716,485**	**$707,309**	**$790,664**	**$1,038,691**	**$850,658**

Lasata Heights - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Other (Donations/One-time/Misc)	$2,873	$3,026	$1,100	$2,523	$1,000
Public Charges for County Services	$896,644	$882,442	$789,565	$487,312	$849,659
TOTAL	**$899,517**	**$885,468**	**$790,665**	**$489,835**	**$850,659**

Lasata Crossings - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$0	$0	$25,000	$0	$5,000
Debt Service	$244,121	$225,621	$173,425	$154,450	$173,425
Depreciation	$352,929	$343,677	$365,900	$121,137	$365,900
Equipment & Software	$0	$0	$25,000	$5,826	$15,000
Interdepartmental Charges	$44,785	$46,925	$99,457	$32,737	$56,051
Operating Transfers Out	$526,479	$583,716	$686,376	$686,376	$783,509
Other Expenses	$84,207	-$28,575	$86,479	$71,437	$105,479
Purchased Services	$214,014	$259,100	$256,901	$187,230	$332,376
Salaries & Fringe Benefits	$1,348,516	$1,432,992	$1,486,221	$1,012,987	$1,607,786
Supplies under $5,000	$150,802	$143,841	$150,800	$111,157	$171,000
Contra Capital (Proprietary Funds)	$0	$0	-$50,000	$0	-$20,000
Travel/Mileage/Conference&Meetings	$0	$0	$1,000	$0	$1,000
TOTAL	**$2,965,854**	**$3,007,298**	**$3,306,559**	**$2,383,336**	**$3,596,525**

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

Lasata Crossings - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest	$0	$0	$0	$0	$0
Other (Donations/One-time/Misc)	$139,133	$70,268	$2,000	$3,272	$2,000
Public Charges for County Services	$3,025,164	$3,083,305	$3,304,559	$1,976,756	$3,594,525
TOTAL	**$3,164,297**	**$3,153,573**	**$3,306,559**	**$1,980,028**	**$3,596,525**

Lasata CIP Requests

Lasata Campus - Capital Expenses

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings					
Buildings					
Building Improvements	$0	$0	$60,000	$333,661	$125,000
BUILDINGS TOTAL	**$0**	**$0**	**$60,000**	**$333,661**	**$125,000**
BUILDINGS TOTAL	**$0**	**$0**	**$60,000**	**$333,661**	**$125,000**
Equipment & Software					
Equipment & Software					
Moveable Equipment	$0	$0	$160,000	$89,612	$0
Computer Equipment & Software +$5,000	$0	$0	$20,000	$15,208	$100,000
Furniture	$0	$0	$40,000	$0	$5,000
ME-Open Sky Cell Sites	$0	$0	$0	$1,542	$0
EQUIPMENT & SOFTWARE TOTAL	**$0**	**$0**	**$220,000**	**$106,362**	**$105,000**
EQUIPMENT & SOFTWARE TOTAL	**$0**	**$0**	**$220,000**	**$106,362**	**$105,000**
TOTAL	**$0**	**$0**	**$280,000**	**$440,023**	**$230,000**

DEPARTMENT: Lasata Care Center

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
normal replacement of electronics, furniture, equipme		Other (explain in comments)		50,000	50,000	50,000	50,000	50,000	250,000
		Other (explain in commer	enterprise funds						-

PROJECT DESCRIPTION:
covers normal replacement of electronics, equipment, furniture and building maintenance

PRIORITY: ongoing Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Replace Nurse Call system		Other (explain in comments)		80,000					80,000
		Other (explain in comme	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Pave and Seal Roadways	maintenance	Other (explain in comments)		25,000					25,000
		Other (explain in comme	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Tuckpointing		Other (explain in comments)			25,000	25,000	25,000		75,000
		Other (explain in comme	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
replace whirlpool tub 2W	replace	Other (explain in comments)			60,000				60,000
		Other (explain in comme	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
replace conveyor dishwasher	save repairs single unit:	Other (explain in comments)			80,000				80,000
		Other (explain in comme	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Required

DEPARTMENT: Lasata Crossings

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
replace computers furn carpet		Other (explain in comments)		20,000	20,000	20,000	20,000	20,000	100,000
		Other (explain in comments)	enterprise funds						-

PROJECT DESCRIPTION:

Instructions: You are not really justifying your project at this time. The purpose of this form is to give decision-makers an idea of what will need to be considered in the next 5 years. Anywhere from 1-5 sentences should suffice. You can focus on 1 sentence each for: an overview; the problem; solutions/proposal; challenges or opportunities; etc. For those requesting projects through the RFP process that is where you will provide as much information as you can to justify your project.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
pave seal drives and lots		Tax Levy (Budget Process)			25,000				25,000
		Other (explain in commen	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Required

DEPARTMENT: Lasata Heights

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Replace Apt Carpet as needed		Other (explain in comments)		15,000	15,000	15,000	15,000	15,000	75,000
		Other (explain in comments	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Replace attic sprinklers		Other (explain in comments)		60,000					60,000
		Other (explain in commen	enterprise funds						-

PROJECT DESCRIPTION:

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
tuckpoint brick		Other (explain in comments)			25,000	25,000	25,000		75,000
repair chipping garage floor		Other (explain in commen	enterprise funds		30,000				30,000

PROJECT DESCRIPTION:

PRIORITY: Desired

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Public Health

Budget Report

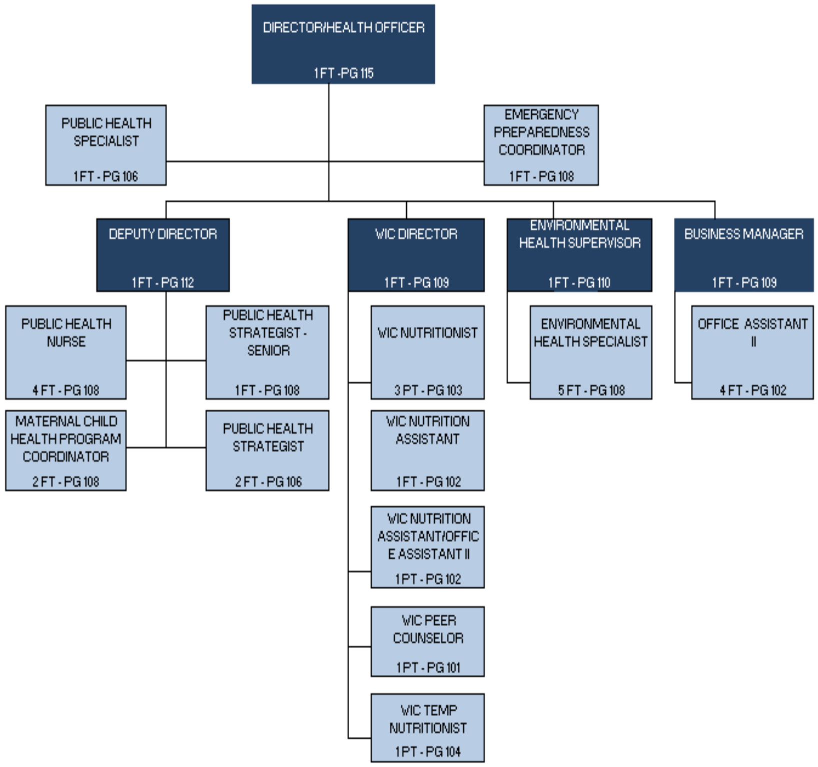
Mission

The mission of Washington Ozaukee Public Health Department is to improve the quality of life by promoting, protecting, and enhancing the health and well-being of the public. The 10 Essential Public Health Services guide our daily work and remind us of the responsibilities we, as the public health department, have to our community in protecting and promoting health. We extend deep appreciation to all of our community partners who work diligently with us to sustain and improve the health of Washington County and Ozaukee County residents.

What We Do:

1. Assess and monitor population health status, factors that influence health, and community needs and assets
2. Investigate, diagnose, and address health problems and hazards affecting the population
3. Communicate effectively to inform and educate people about health, factors that influence it, and how to improve it
4. Strengthen, support, and mobilize communities and partnerships to improve health
5. Create, champion, and implement policies, plans, and laws that impact health
6. Utilize legal and regulatory actions designed to improve and protect the public's health
7. Assure an effective system that enables equitable access to the individual services and care needed to be healthy
8. Build and support a diverse and skilled public health workforce
9. Improve and innovate public health functions through ongoing evaluation, research, and continuous quality improvement
10. Build and maintain a strong organizational infrastructure for public health

PUBLIC HEALTH
ORGANIZATIONAL CHART



Programs and Services

Women, Infants, and Children (WIC) - WIC provides supplemental nutrition and breastfeeding information as well as nutritious foods to income eligible women and their children up to the age of 5.

Food Safety Restaurant and Lodging Inspections - Act as agent of the State for issuing licenses, making investigations and conducting inspections of facilities regulated by the Bureau of Food and Recreational Businesses (BFRB)

Grants Funded Programs (when federal and state funds become available - Some of the current grant funded programs include the following: CDC Cancer, Beach Monitoring, Bioterrorism, Tobacco Control, Radon, and lead.

Budget Highlights

The Public Health Current Service Level Budget holds the Ozaukee County Tax Levy flat for 2022. The Washington County revenue is also held flat for 2022. Strong fund balances and Federal funding will continue to provide sufficient funding for the department. There are several position canges for 2023, but most of them are just title changes.

Public Health - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$3,410,779	$3,243,578	$2,603,122	$1,155,231	$2,543,900
Expenses	$3,478,609	$3,612,881	$3,151,502	$1,646,797	$3,095,291
REVENUES LESS EXPENSES	**-$67,829**	**-$369,303**	**-$548,380**	**-$491,566**	**-$551,391**

Expansion Request

Change Office Assistant II to Billing Specialist:

The Public Health Department currently has 4 Office Assistant II positions, two located in each County. As a result of the fact that Ozaukee County is the fiscal agent for the department, the vast majority of our billing goes through the Ozaukee office. One of the Office Assistants in the Ozaukee office is more heavily involved in the AR/AP processes for the PH department than the other Office Assistants, and handles all of the department's Medicare/Medicaid billing and should be compensated at a higher rate to reflect the more challenging nature of her work. This position is currently funded by the tax levy, but a portion of it is typically also charged to various grants if there is money available, to offset levy costs.

The Public Health Department has seen significant changes in workload requirements and staffing throughout the past several years, and is actively working on a new strategic plan that will reflect the changing needs of our community. One area that has already been identified is a need for continued improvement of departmental purchasing and medical billing processes to support our current and future revenue streams, and staff who have the knowledge and expertise to reliably perform these functions as the department moves forward.

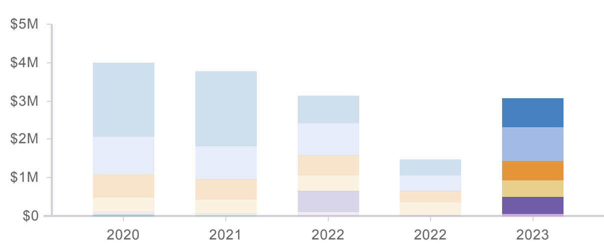
The budget impact of this request is $3,300.

Position Requests

1. Public Health Social Worker change to Maternal Child Health Program Coordinator
2. Public Health Nurse change to Maternal Child Health Program Coordinator
3. WIC Project Nutritionist change to WIC Nutritionist
4. WIC Diabetic Tech change to WIC Nutritionist

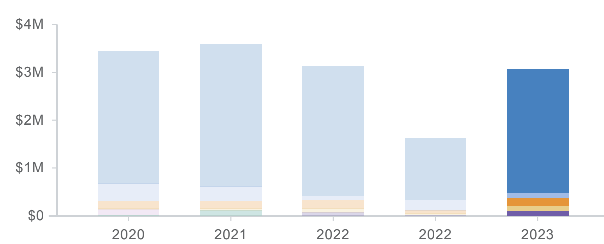
There is no budget impact on these title only position changes.

Public Health -Revenues



$3,064,601.96
Revenues in 2023

Public Health - Expenses by Type



$3,064,601.70
Expenses in 2023

Total Department Budget Summary

The sections below show the total combined department budget summary across all programs and services.

Public Health - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$0	$82,089	$0	$5,990	$0
Interdepartmental Charges	$4,457	$5,141	$5,900	$1,659	$7,600
Operating Transfers Out	$120,000	$0	$0	$0	$0
Other Expenses	$362,490	$298,272	$94,909	$220,622	$104,467
Purchased Services	$153,794	$163,425	$153,423	$67,213	$165,638
Salaries & Fringe Benefits	$2,803,349	$3,001,473	$2,740,626	$1,316,920	$2,619,477
Supplies under $5,000	$24,838	$40,017	$98,377	$26,367	$126,773
Travel/Mileage/Conference&Meetings	$9,682	$22,465	$58,268	$8,027	$71,335
TOTAL	**$3,478,609**	**$3,612,881**	**$3,151,502**	**$1,646,797**	**$3,095,291**

Public Health - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fund Balance Applied (Budget Only)	$0	$0	$557,167	$0	$423,210
Interdepartmental Revenue for County Services	$20,000	$20,000	$17,070	$11,667	$20,000
Intergovernmental Revenue for County Services	$975,324	$864,269	$847,180	$409,840	$866,060
Intergovernmental Rev (State, Federal, Local)	$1,937,947	$1,937,529	$697,175	$387,608	$758,287
Licenses & Permits	$386,621	$396,979	$405,530	$327,570	$435,653
Other (Donations/One-time/Misc)	$29,182	$13,601	$1,000	$13,528	$500
Public Charges for County Services	$61,705	$11,201	$78,000	$5,020	$40,190
TOTAL	**$3,410,779**	**$3,243,578**	**$2,603,122**	**$1,155,231**	**$2,543,900**

Public Health CIP Requests

There are no CIP requests planned over the next 5 year period.

Position Changes

2023 Proposed Budget:

1. Title Change - Public Health Social Worker change to Maternal Child Health Program Coordinator
2. Title Change - Public Health Nurse change to Maternal Child Health Program Coordinator
3. Title Change - WIC Project Nutritionist change to WIC Nutritionist
4. Title Change - WIC Diabetic Tech change to WIC Nutritionist
5. Upgrade and Title Change - Office Assistant II to Billing Specialist. Paygrade change from 102 to 104. Net budget impact $3,300.

2022 Adopted Budget: No Changes

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Public Health
DIVISION OR PROGRAM:	Admin
REQUEST TITLE:	Change Office Assistant II to Billing Specialist

REQUEST DESCRIPTION:

The Public Health Department currently has 4 Office Assistant II positions, two located in each County. As a result of the fact that Ozaukee County is the fiscal agent for the department, the vast majority of our billing goes through the Ozaukee office. One of the Office Assistants in the Ozaukee office is more heavily involved in the AR/AP processes for the PH department than the other Office Assistants, and handles all of the department's Medicare/Medicaid billing and should be compensated at a higher rate to reflect the more challenging nature of her work. This position is currently funded by the tax levy, but a portion of it is typically also charged to various grants if there is money available, to offset levy costs.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 3,296.94	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 3,296.94	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Billing Specialist		PCR 5 - Billing Specialist

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

The Public Health Department has seen significant changes in workload requirements and staffing throughout the past several years, and is actively working on a new strategic plan that will reflect the changing needs of our community. One area that has already been identified is a need for continued improvement of departmental purchasing and medical billing processes to support our current and future revenue streams, and staff who have the knowledge and expertise to reliably perform these functions as the department moves forward.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Public Health
DIVISION OR PROGRAM:	Admin
REQUEST TITLE:	Change Office Assistant II to Billing Specialist

REQUEST DESCRIPTION:

The Public Health Department currently has 4 Office Assistant II positions, two located in each County. As a result of the fact that Ozaukee County is the fiscal agent for the department, the vast majority of our billing goes through the Ozaukee office. One of the Office Assistants in the Ozaukee office is more heavily involved in the AR/AP processes for the PH department than the other Office Assistants, and handles all of the department's Medicare/Medicaid billing and should be compensated at a higher rate to reflect the more challenging nature of her work. This position is currently funded by the tax levy, but a portion of it is typically also charged to various grants if there is money available, to offset levy costs.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 3,296.94	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 3,296.94	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Billing Specialist		PCR 5 - Billing Specialist

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

The Public Health Department has seen significant changes in workload requirements and staffing throughout the past several years, and is actively working on a new strategic plan that will reflect the changing needs of our community. One area that has already been identified is a need for continued improvement of departmental purchasing and medical billing processes to support our current and future revenue streams, and staff who have the knowledge and expertise to reliably perform these functions as the department moves forward.

OTHER CONSIDERATIONS:

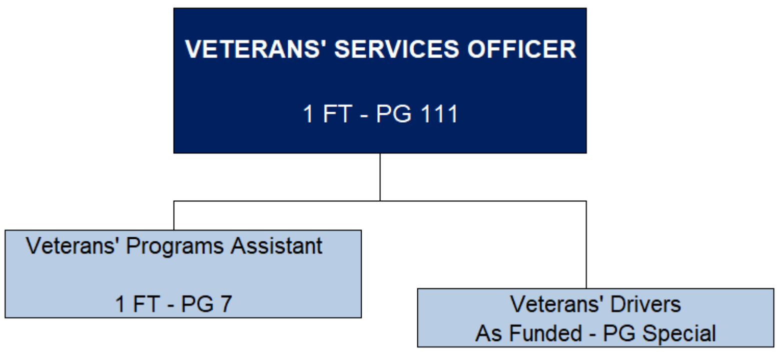
Veterans' Services

Budget Report

Mission

Our mission is to serve Ozaukee County veterans and their families by informing them of and assisting them in obtaining the federal, state and local benefits they have earned.

VETERANS' SERVICES
ORGANIZATIONAL CHART



Programs and Services

Our office informs veterans of various benefits and the specific eligibility criteria for each. We assist veterans in completing benefit applications and in compiling the supporting documentation necessary for successful adjudication of each claim.

Our office coordinates a transportation program for veterans who need assistance getting to/from medical appointments at the Veterans Hospital in Milwaukee. There is a nominal charge for this service.

We coordinate the countywide decoration of veterans' graves prior to Memorial Day each year. The county provides the flags, as well as the flag holders.

We will also assist you in recording your military discharge papers or obtaining them in the event you have misplaced them.

Strategic Objectives

1. Ozaukee County Veterans Service Office (OCVSO) will continue to provide timely and efficient services to the 4,500+ veterans and their families in Ozaukee County. We will continue assisting veterans to learn about, apply for and obtain benefits available through the United States Department of Veterans Affairs and the Wisconsin Department of Veterans Affairs as well as applicable local, municipal and county services. The office will continue to coordinate with the Aging and Disability Resource Center and Dementia Care Center to provide information regarding benefits and services to Ozaukee County veterans and surviving spouses. These services include emergency financial assistance, crisis intervention, transportation assistance and other services as needed.

2. OCVSO will continue to conduct outreach to local veterans and to encourage them to apply for benefits according to their eligibility. We will continue to conduct home visits to those veterans unable to meet us in the office, whether they are in a nursing home, assisted living facility or otherwise housebound. The office will also continue to keep extended hours when requested to accommodate schedules of working veterans and their family members. OCVSO will continue outreach efforts through speaking at various public engagements, attending local VSO meetings, and distributing benefit informational handouts and posters. OCVSO will continue to utilize alternate media sources such as the WICVSOA Forum, RAO Bulletin, VSO periodicals and WDVA updates to learn about current veterans benefits issues in order to better prepare to advocate at the state and federal levels for extension, continuation and/or restoration of veterans benefits here in Wisconsin.

3. OCVSO will continue to provide transportation service to assist veterans in getting to and from their VA medical appointments. In addition, the office will continue to provide emergency financial assistance to veterans in need, through the Veteran Service Commission fund, on a case-by-case basis.

4. OCVSO will continue to coordinate with local Veteran Service Organizations to enhance the awareness and appreciation of the sacrifices veterans have made on behalf of our country and the freedoms we enjoy. Three Ozaukee County high schools now conduct Veterans Day ceremonies, as well as several middle and elementary schools. OCVSO will continue to coordinate and host the American Legion Youth Government Day each spring.

5. OCVSO will actively participate in training opportunities in order to maintain appropriate USDVA, WDVA and other VSO accreditations.

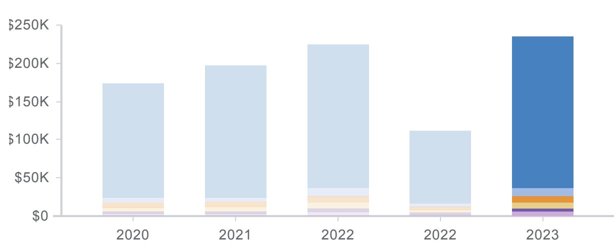
Budget Highlights

The Veterans' Services Current Service Level Budget increases tax levy by $10,596 or 5.2% over the FY 2022 Adopted tax levy. Revenues do not change from the prior year budget. All of the increase in levy is due to expenditure increases. Interdepartmental Charges increase $333 for increased IT charges. Salaries and Benefits make up the rest of the increase. The $10,263 increase (or 5.5%) is within normal budgetary increase limits.

Veterans' Services - Tax Levy

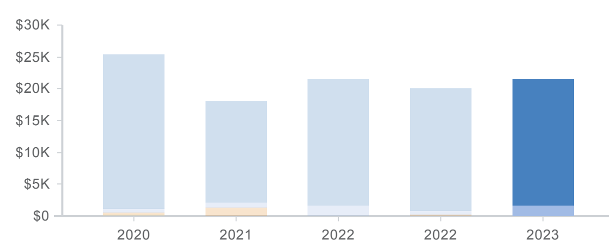
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$25,405	$18,100	$21,550	$20,104	$21,550
Expenses	$174,048	$197,081	$224,334	$111,598	$234,930
REVENUES LESS EXPENSES	**-$148,643**	**-$178,981**	**-$202,784**	**-$91,494**	**-$213,380**

Veterans' Services - Expenses by Type



$234,929.72
Expenses in 2023

Veterans' Services - Revenues by Type



$21,550.08
Revenues in 2023

Veterans' Services - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Grants	$3,385	$2,520	$5,000	$1,468	$5,000
Interdepartmental Charges	$6,478	$6,774	$8,273	$4,579	$8,606
Other Expenses	$5,339	$6,586	$7,500	$4,938	$7,500
Purchased Services	$1,734	$2,076	$3,940	$1,356	$3,940
Salaries & Fringe Benefits	$149,914	$172,776	$187,721	$101,382	$197,983
Supplies under $5,000	$843	$1,023	$1,100	$957	$1,100
Travel/Mileage/Conference&Meetings	$6,356	$5,327	$10,800	$4,218	$10,800
TOTAL	**$174,048**	**$197,081**	**$224,334**	**$118,898**	**$234,930**

Veterans' Services - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest	$122	$15	$50	$27	$50
Intergovernmental Rev (State, Federal, Local)	$24,206	$16,014	$20,000	$19,300	$20,000
Other (Donations/One-time/Misc)	$307	$1,371	$0	$200	$0
Public Charges for County Services	$770	$700	$1,500	$590	$1,500
TOTAL	**$25,405**	**$18,100**	**$21,550**	**$20,117**	**$21,550**

Veterans' Services CIP Request

There are no CIP requests planned in the next five years.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: PT position changed to FT

2021 Adopted Budget: No Changes

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NATURAL RESOURCES COMMITTEE

COMMITTEE BUDGET SUMMARY

Committee Summary

This committee provides oversight for all of the County departments that are organized under the Natural Resources Committee. The following departments and funds are categorized into this committee:

1. Register of Deeds - Department number 106 in General Fund
   - Land Information Office - Special Revenue fund 208
2. Land & Water - Department number 117 in General Fund
3. UW Extension - Department number 116 in General Fund
4. Planning & Parks - Department number 115 in General Fund
   - Golf Division - Enterprise Fund 503
   - Grants Funds - Special Revenue Funds 221 and 222

This committee provides oversight for the departments providing various functions associated with public and private land in Ozaukee County. The revenues are a broad mix between property tax, user fees, grants, and intergovernmental revenues.

Natural Resources Committee - Tax Levy Summary

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$4,110,502	$4,951,409	$3,989,524	$3,135,531	$4,301,716
Expenses	$4,774,877	$5,020,686	$5,172,353	$4,171,193	$5,622,366
REVENUES LESS EXPENSES	**-$664,376**	**-$69,277**	**-$1,182,829**	**-$1,035,662**	**-$1,320,651**

Natural Resources Committee - Expenses by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Register of Deeds	$438,625	$390,704	$427,251	$283,005	$439,571
Planning & Parks	$1,086,140	$1,062,495	$1,102,174	$904,768	$1,246,675
University Extension	$191,437	$193,687	$250,046	$120,961	$229,400
Land & Water Mgmt	$1,063,862	$1,329,954	$1,241,767	$1,235,025	$1,371,421
Administration	$243,829	$211,822	$220,922	$100,005	$227,628
Administration	$130,349	$83,321	$151,740	$89,762	$174,547
Hawthorne Hills	$740,650	$847,082	$823,001	$722,909	$918,227
Mee-Kwon	$879,987	$901,621	$955,452	$714,758	$1,014,898
TOTAL	**$4,774,877**	**$5,020,686**	**$5,172,353**	**$4,171,193**	**$5,622,366**

Natural Resources Committee - Revenues by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Register of Deeds	$1,031,125	$1,212,126	$970,000	$829,918	$1,000,000
Planning & Parks	$166,957	$193,682	$187,025	$166,720	$195,865
University Extension	$668	$8,744	$11,870	$7,180	$11,870
Land & Water Mgmt	$635,400	$868,928	$698,236	$101,881	$787,400
Administration	$223,869	$245,794	$192,200	$172,484	$198,906
Administration	$326	-$7,760	$3,000	$722	$1,475
Hawthorne Hills	$990,889	$1,152,078	$930,900	$867,918	$1,005,400
Mee-Kwon	$1,061,268	$1,277,817	$996,293	$988,707	$1,100,800
TOTAL	**$4,110,502**	**$4,951,409**	**$3,989,524**	**$3,135,531**	**$4,301,716**

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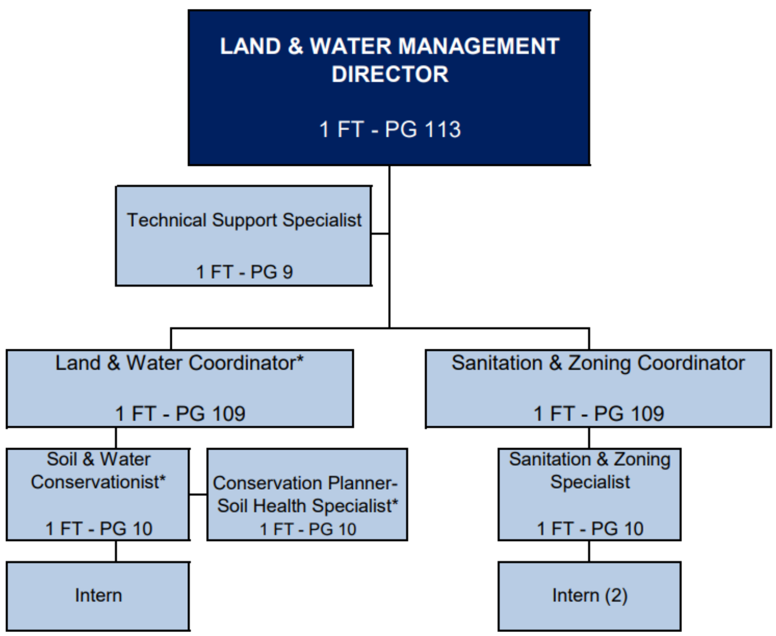
Land & Water Management

Budget Report

Mission

It is our mission to work with our community to improve land and water management practices to improve and preserve Ozaukee County's natural resources for generations to come. We protect, preserve, and enhance natural resources, local ecology, and the quality of life in Ozaukee County. We strive to serve Ozaukee County taxpayers and other users of the department in a timely, efficient, and professional manner administering land and water resource management programs.

LAND & WATER MANAGEMENT
ORGANIZATIONAL CHART



Programs & Services

Land and Water Management Department administers the sanitary, shoreland zoning, manure storage, and nonmetallic mining ordinances for Ozaukee County.

Sanitary & Zoning Regulations
The sanitary regulations apply to all unsewered development within the county. The zoning regulations apply to the unincorporated areas of the county and only to development that occurs within 300 feet of a stream, 1,000 feet of a lake or flowage, or to the areas within the floodplain if it is greater than the previous distances. Along some rivers, particularly the Milwaukee River and Cedar Creek, areas of the floodplain extend greater than 300 feet. Please see Chapter NR 115 and Chapter NR 116 of the Wisconsin Administrative Code for further information.

Manure Storage
The manure storage regulations apply to all existing manure storage facilities and/or new construction within the county.

Nonmetallic Mining Regulations

All nonmetallic mining operations within the county [> 1 acre of disturbance] are also regulated by the county.

POWTS Plan Reviews - The LWM Department has agent status from the State of Wisconsin to review and approve Private Onsite Wastewater Treatments System (POWTS) designs.

Conservation Planning, BMP Design & Certification - Provide technical, planning and engineering assistance for Best Management Practices (BMP's) to conserve long-term soil productivity, the quality of related natural resources, and enhance water quality. Provide state cost-share funds to landowners for the installation of Best Management Practices (BMP's) to prevent non-point source runoff pollution improve water quality and maintain productive soils.

Nutrient Management - The goal of Nutrient Management Program is to ensure nutrient management plans are prepared that provides plants with the proper amount and timing of nutrients while minimizing the movement of nutrients to surface water and groundwater. Ozaukee County farmers are required to have a nutrient management plan as mandated by Administrative Code NR 151 (Agricultural Performance Standards and Prohibitions).

Environmental Education - Provide environmental education programs, displays, brochures, newsletters and/or presentations on department programs, conservation, geology, soil erosion, water quality, invasive species, etc. To schools, local officials, civic groups etc.

NR151 Compliance Tracking - The purpose of this program is to track compliance of NR 151 Standards and Prohibitions intended to reduce non-point source pollution from agricultural and urban lands.

Animal Waste Storage Ordinance - Regulate the design, siting, construction, installation, alteration, closure and use of animal waste storage facilities, and the application of wastes from these facilities in order to prevent water pollution.

Stormwater Management & Construction Site Erosion Control- WPDES Permit - Responsible for administering the WPDES Municipal Separate Storm Sewer System General Permit issued to Ozaukee County by the WIDNR and administering the County Construction Site Erosion Control and Post-Construction Stormwater Management Ordinance.

Buffer Initiative - Conservation Reserve Enhancement Program, Fund for Lake Michigan - Provide incentive to landowners to voluntarily install vegetative buffers on agricultural lands adjacent to streams, rivers, lakes & wetlands to improve water quality and provide wildlife habitat.

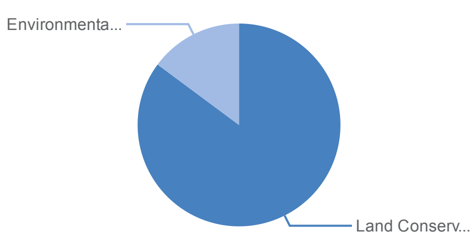
Clean Sweep Program - Provide conservation planning assistance to Farmland Preservation Program participants to ensure they meet the soil and water conservation standards required of the program. The goal of the Clean Sweep program is to reduce the health and environmental risks posed by hazardous wastes and unwanted chemicals.

Gypsy Moth Suppression Program - Program goal is to locate gypsy moth infestations and suppress them before severe damage is done to the County's tree population.

Wildlife Administration & Abatement - Provide assistance to producers of agricultural crops that have crop damage from deer, geese, and turkeys, The program is funded by the State, and administered by the LWM Department.

Tree, Prairie Seed Rain Barrel - The Department sells trees, shrubs, and prairie seed which provide many environmental benefits.

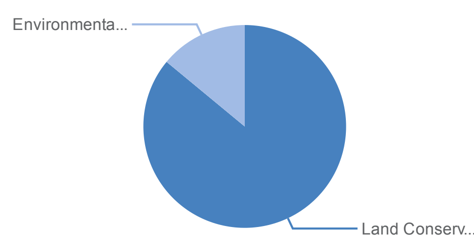
Land & Water - Expenses by Program



$1,371,420.61

Expenses in 2023

Land & Water - Revenues by Program



$787,400.08

Revenues in 2023

Strategic Objectives

Strategic Objective: Improve our Water Quality

1. Pursuing completion through the Soil Health Initiative. Clean Farm Families will be engaging the County Board in 2021, and also hosting a virtual conference in 2021.

April - 2022 Update - Budgeted $40,000 in 2022 for the Clean Farm Families Program, and purchasing Air Flow Seeder in 2022 and Tractor puchased in 2021, to be rented by farmers in Ozaukee County, for no-till and soil health initiatives.

2. Anticipate starting in late 2021, as a high priority of the Land & Water Department.

April - 2022 Update - Need to research/benchmark a model for Septic Replacement Program.

3. Land & Water Department engaging in assisting in engineering agricultural methods. Farmers required to comply only if funds are available.
Sep - 2021 Update - Land & Water Department targeting DNR and Dept. of Ag Funds to assist farmers with compliance. Projects under construction.

Performance Metrics

Land & Water	OzMETRICS		
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
Land & Water			
Acres Enrolled in Farmland Preservation Program	10,375	10,447	10,488
New Acres Enrolled in Nutrient Management Plans	7,000	681	
Cover Crop Acres from CFF & FFLM Funds	1,058	640	950
No-till Acres From CFF & FFLM Funds	480	1,441	650
Amount of SWRM & TRM Bonded Hard Practices	$70,000	$72,708	$87,665
Number of CFF Events	6	4	8
Number of Demo Farm Events	7	2	1
Conservation Plans Reviewed	10	12	2
Conservation Plans Out of Compliance	0	0	0
POWTS Plan Reviews	98	134	130
Sanitary Inspections (Final Inspections)	175	175	99
POWTS Maintenance Notices	3,152	2,873	3,400
Sanitation Permits	104	140	130
Sanitary Inspections (Field Inspections)	364	294	442
Zoning Permits	37	54	52
Number of FPP Certifications	95	95	20
Clean Sweep Program - Pounds Collected	52,409	56,624	42,441
Wildlife Damage Complaints	20	19	3

Budget Highlights

The Land & Water Management Current Service Level Budget increases tax levy by $40,490 or 7.4% over the 2022 Adopted Tax Levy. Expenditures increase by $129,654 or 10.4% over the 2022 Adopted Budget. A $50,000 grant, first received in 2022, is added to the budget, but is totally offset by revenue and does not impact the tax levy. Revenues in the 2023 budget increase by $89,164 or 12.7%, and $50,000 is for a recent grant approved in the middle of 2022.

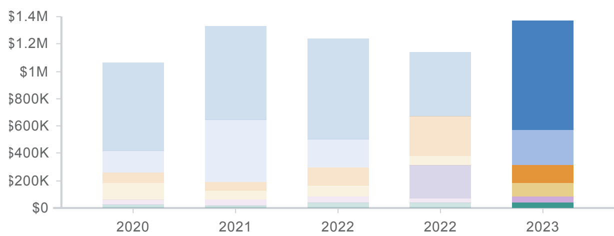
The department requested 3 additional expansion requests during the 2022 budget process, and this included two new positions. The requests were added by the Executive Committee. The department received significant additional revenues from the state that helped offset the added expenses. Two new expansion requests were requested for the 2023 budget, but these requests are not included and should be requested during the capital funding process.

2023 Expansion Requests:
Scanning & Indexing of Sanitation and Zoning Permits $20,000 (not funded)
Survey Equipment - Trimble R12i GNNS $36,500 (not funded)

Land & Water - Tax Levy

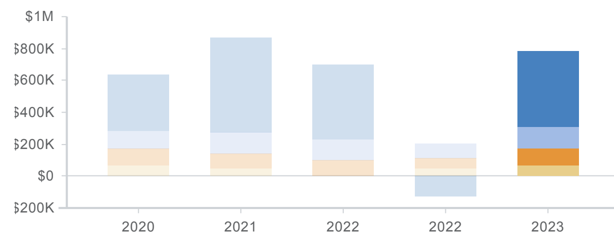
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Recommended
Revenues	$635,400	$868,928	$698,236	$75,133	$787,400
Expenses	$1,063,862	$1,329,954	$1,241,767	$1,140,765	$1,371,421
REVENUES LESS EXPENSES	**-$428,461**	**-$461,027**	**-$543,531**	**-$1,065,632**	**-$584,021**

Land & Water - Expense by Type



$1,371,420.61
Expenses in 2023

Land & Water - Revenue by Type

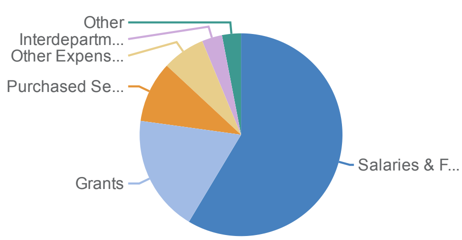


$787,400.08
Revenues in 2023

- Salaries and Benefits increase by $67,222 or 9.1% over the 2022 Adopted Budget. Most of this increase is due to more expensive health insurance plan selections for new employees compared to what was budgeted in the prior year. Regular Salaries increase by $30,573 or 5.5% over last year's budget, and this amount includes regular COLA and employee step increases.
- Grant expenses increase due to the $50,000 grant.
- Other Expenses increase by $10,500 and this is mostly due to a $9,000 increase in tree purchases.

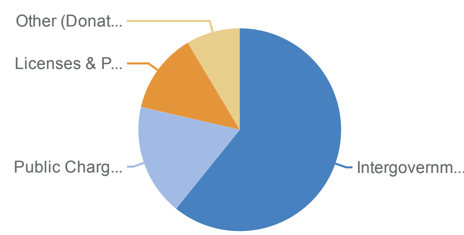
- Other Revenues increase by $67,400 which is due to the $50,000 grant. Another $17,000 increase is for a Clean Farm Grant.
- Increased funding from the state results in a $10,000 increase in Intergovernmental Revenues.
- Public Charges for Services increase by $12,150 for revenue that offsets the tree purchases.
- Licenses and Permit fees have not been increased in several years and are therefor flat in the 2023 budget.

Land & Water - Expense by Type



$1,371,420.61
Expenses in 2023

Land & Water - Revenue by Type



$787,400.08
Revenues in 2023

Land & Water - Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Recommended
Grants	$155,844	$454,952	$207,500	$23,879	$254,900
Interdepartmental Charges	$39,441	$41,357	$42,603	$28,926	$44,309
Land Purchases	$0	$0	$0	$241,000	$0
Other Expenses	$118,390	$71,262	$83,103	$69,180	$93,603
Purchased Services	$78,699	$59,416	$132,994	$289,402	$133,519
Salaries & Fringe Benefits	$646,781	$684,072	$736,365	$472,964	

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Recommended
Supplies under $5,000	$16,500	$10,912	$24,778	$11,426	$24,778
Travel/Mileage/Conference&Meetings	$8,207	$7,983	$14,425	$3,987	$16,725
TOTAL	**$1,063,862**	**$1,329,954**	**$1,241,767**	**$1,140,765**	**$1,371,421**

Land & Water - Revenue by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Recommended
Intergovernmental Rev (State, Federal, Local)	$350,573	$594,913	$469,676	-$126,330	$478,790
Licenses & Permits	$103,819	$93,217	$101,000	$67,769	$101,000
Other (Donations/One-time/Misc)	$66,242	$47,685	$200	$45,913	$67,600
Public Charges for County Services	$114,766	$133,112	$127,360	$87,781	$140,010
TOTAL	**$635,400**	**$868,928**	**$698,236**	**$75,133**	**$787,400**

Land & Water CIP Requests

There are no CIP requests over the next five years.

Position Changes

- 2023 Proposed Budget: No Changes

- 2022 Adopted Budget:
  1. 1 new Conservation Planner - Soil Health Specialist (1 new FTE)
  2. Convert 1 Administrative Assistant position to Technical Support Specialist (no change to FTE count)

- 2021 Adopted Budget: Position Upgrades (no change to FTE count)

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Land & Water Management
DIVISION OR PROGRAM:	
REQUEST TITLE:	Survey Equipment - Trimble R12i GNNS

REQUEST DESCRIPTION:

Department is in need of GNNS (Global Navigation Satellite System) survey equipment which can easily download survey collection data into AutoCAD. In field surveys are needed to design conservation practices, layout practices in the field for installation and construction check. Presently rely on using survey equipment from USDA Natural Resources Conservation Service and find the equipment is typically not readily available. When it is available time is spent traveling to retreive and return the equipment. Often find the equipment is faulty and not operating properly. Our present survey equipment is obsolete, does not have the ability to collect information electronically and download to AutoCAD.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 36,500.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 36,500.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Survey equipment is essential to assist farmers to work towards compliance with Wisconsin's Runoff Management Rules (NR 151), which is a strategic objective detailed in the County Strategic Plan. Also is needed for designing conservation practices involving local, state and federal programs. The digital collection of survey data will be downloaded to AutoCAD software, a program used for designing conservation practices. This is necessary equipment needed to gather information for designing conservation practices. The installed conservation practices will aid in meeting the metric in the strategic plan which is to reduce the pounds of phosphorus and soil. This equipment is a tool needed to design conservation practices which when installed will "Enhance the Quality of Life" a stragic goal as outlined in the County Strategic Plan.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Land & Water Management
DIVISION OR PROGRAM:	
REQUEST TITLE:	Scanning & Indexing of Sanitation and Zoning Permits

REQUEST DESCRIPTION:

To scan and index sanitation and zoning permit documents and make available to the public via ArcGIS online. This will make more information readily accessible to the public.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:	$20,000	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 20,000.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Having saniation & zoning permit information available on line will enhance the county GIS computerized website and meet the objective of the County Land Information Plan.

OTHER CONSIDERATIONS:

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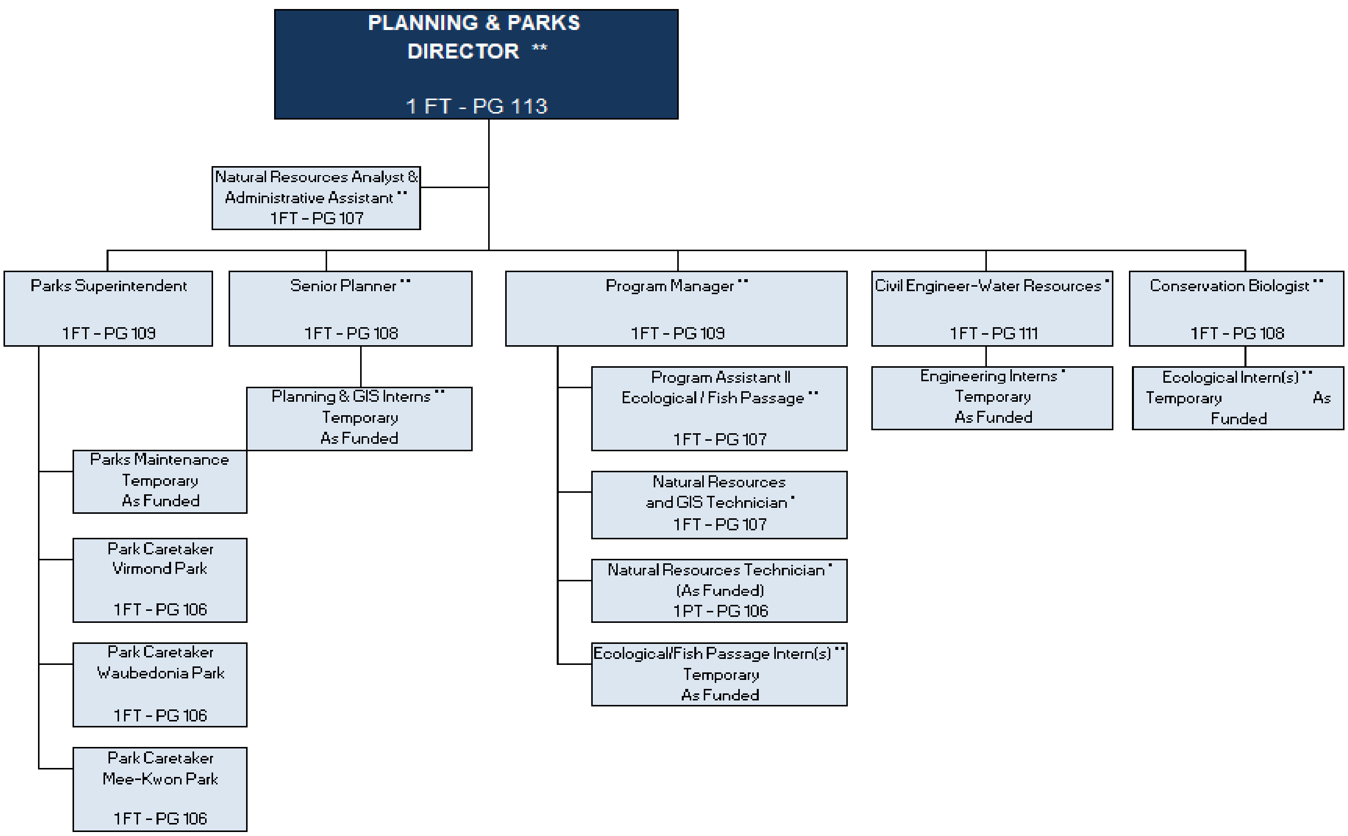
Planning & Parks

Budget Report

Mission

The mission of the Planning & Parks Department is to provide opportunities for Ozaukee County residents and visitors of Ozaukee County to appreciate and enjoy the natural and cultural resources, local ecology, recreational experiences, well planned sustainable growth and improved quality of life in Ozaukee County through the preservation, restoration and management of natural resources, increased awareness and education, stewardship, promotion of tourism, comprehensive planning, and the acquisition, development, enhancement and operation of large scale, intergovernmental recreational opportunities including exceptionally well-maintained golf courses, multi-use trails and parks."

PLANNING & PARKS
ORGANIZATIONAL CHART



* Completely Revenue Funded Positions
** Partially Revenue Supported Positions

Programs and Services

Parks, Recreation, Natural Areas, and Culture Division, Tourism Division and Trails Division:
This program area coordinates with other non-governmental organizations for the development of cultural, recreation and tourism opportunities. It focuses on development of Ozaukee County's tourism, cultural and historic resources and recreational opportunities through public private partnerships and collaborations such as the Ozaukee County Historical Society (OCHS) for the operation of Pioneer Village, Ozaukee Interurban Trail Advisory Council for the operations of the Ozaukee Interurban Trail and Ozaukee County Tourism Council for marketing the Ozaukee Interurban Trail and County Parks and Golf Courses.

Ecological Division:
The Fish Passage Program aims to remove or remediate fish passage impediments, restore lateral connections to and enhance associated wetland, riparian and floodplain habitat and monitor associated fisheries, wildlife, water quality and sediments in Ozaukee County; thereby, establishing a sustainable fisheries with associated high quality habitat. The program focuses on aquatic system reconnection in the Milwaukee River Watershed, Lake Michigan Basin and direct connection to Lake Michigan. This program focuses on the protection of priority parks, open space and natural area sites, particularly as identified in the Park and Open Space Plan, the Farmland Preservation Plan and the County Comprehensive Plan, through fee-simple acquisitions, land donations, and easement acquisitions and management. The program manages easements and fee-simple land acquisitions for intended purpose.

This program focuses on the identification, inventory and management of invasive species (vegetative, aquatic, insects, etc.) and native vegetation throughout the County Park System and County highway right of way. Specifically for Emerald Ash Borer, the goal of this program is to identify infestations and manage the native forest to diversify the County’s tree population.

This program identifies and implements restoration activities on historic natural wetlands and riparian areas in Ozaukee County through the development of a GIS fish and wildlife-based decision support Tool, which targets wetland, riparian and upland habitat for enhancement and restoration and the Ecological Prioritization Tool, which prioritizes areas for preservation and restoration.

The negotiation of conservation easements with local landowners for maintaining important environmental habitats, open spaces, or agricultural lands. These easements are voluntary contracts between property owners and the County or land trusts that limit the future development of parcels. The County participates in the monitoring of these easements. To provide environmental education programs, newsletter and/or presentations on Department programs, conservation, invasive species, natural resources, fish and wildlife habitat, and water quality to schools, local officials, civic groups etc. including educational displays for county fair, other environmental events, and at professional meetings, conferences, and field trips.

The Department provides educational resources, planning, monitoring and implementation with regard to bird conservation, invasive species management and fish and wildlife conservation activities. This program area is responsible for maintaining the Bird City Wisconsin recognition for Ozaukee County.

Performance Metrics

Planning & Parks		OzMETRICS	
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
Ecological Division			
Number of Acres Under Active Restoration	28	31	30
Acres of Invasive Species Managed	86	129	119
Number of Planted Trees	5,702	7,725	4,083
Percent of Grant Expenditures Devoted to Labor	56%	37%	35%
Number of Hazardous Trees Removed	90	1,003	59
Number of Staff Hours Devoted To Environmental Monitoring	427	297	127
Grant Expenditures for Department Labor	$303,628	$321,597	$280,311
Annual Grant Expenditures to HWY Department	$164,525	$377,767	$388,829
Percent of Competitive Grant Funds Applied for & Awarded	63%	64%	64%
Conservation Corps Hours	6,281	3,316	2,285
Number of Educational and Outreach Events	17	22	7
Number of People Reached at Education & Outreach Events	1,667	488	3389
Number of Volunteer Hours	306	17.5	52
Number of Grants Awarded	18	21	16
Grant Funds Awarded	$1,082,368	$2,168,660	$1,834,921
Cumulative Grants Awarded since 2008 (Eco + Parks)	140	161	177
Cumulative Grant Funds Awarded since 2008 (Eco + Parks)	$15,710,626	$17,884,284	$19,719,204
Percentage of Grants Applied for and Awarded Since 2008 (Eco + Parks)	65%	63%	64%

Planning Division	**FY 19**	**FY 2020**	**FY 2021**
Land Divisions Requiring Committee Review	1	1	5
Land Divisions Requiring Staff Review	6	9	12
Comp Plan Amendments Approved	0	0	0
County Owned Land Zoning Reviews	5	3	3
Stormwater Mgt/Erosion Control Plans Created	2	1	1

Parks Division	**FY 19**	**FY 2020**	**FY 2021**
Camping Revenue	$11,292	$13,041	$11,656
Park Event/Shelter Revenue	$12,079	$7,731	$19,416
Park Revenue Collected	$32,601	$31,464	$40,983
Park Maintenance - Avg. Cost Per Acre	$64.74	$64.73	$39.11
Community Service Projects Completed	2	1	4
Annual Volunteer Hours	430	820	545
Community Service Project Benefit	$9,559	$7,950	$4,141
Annual Expenditures to Hwy Dept	$70,122	$91,860	$105,887
Annual Grant Fund Revenue	$260,886	$642,100	$967,800
Annual Donations	$13,085	$17,123	$117,369
Disc Golf Revenue	$9,231	$12,315	$9,911

Budget Highlights

The Planning & Parks Current Service Level Budget increases tax levy by $135,661 or 14.8% over the 2022 Adopted Levy. The increase is entirely in Salaries and Benefits. Expenditures increase by $144,501 or 13% over the 2022 Adopted Budget, and revenues increase by $8,840 or 4.7%. There are no expansion requests for 2023.

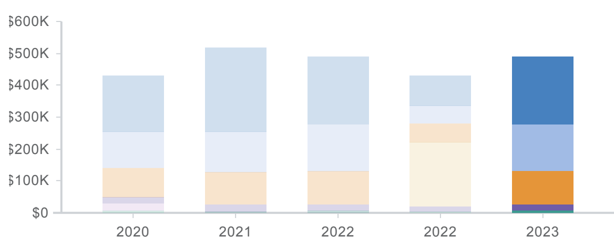
In the 2022 Adopted Budget $25,000 was included for higher wages for the Waubedonia Park Caretaker, but the actual expenses for the three full-time caretakers will be much greater than the $25,000 added last year. At that time it was not fully known what route the County would go with these new positions. After additional analysis the positions were paid an hourly rate in the low to mid $20's and with full benefits. The cost of the positions was partially offset by holding temporary salaries flat in the 2023 budget.

The Civil Engineer position is not included in the General Fund budget at this time (all of the position is in the grants fund and remains vacant).

Planning and Parks - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$166,957	$193,682	$187,025	$132,309	$195,865
Expenses	$1,086,140	$1,062,495	$1,102,174	$834,861	$1,246,675
REVENUES LESS EXPENSES	**-$919,183**	**-$868,813**	**-$915,149**	**-$702,552**	**-$1,050,810**

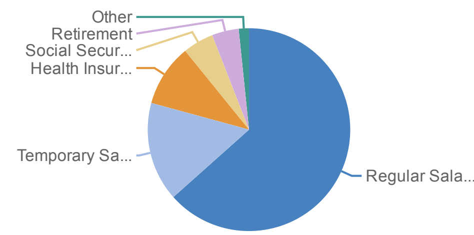
Planning and Parks - Operating Expenses



$488,662.68

Expenses in 2023

Planning and Parks - Salaries and Benefits (General Fund)



$758,012.32

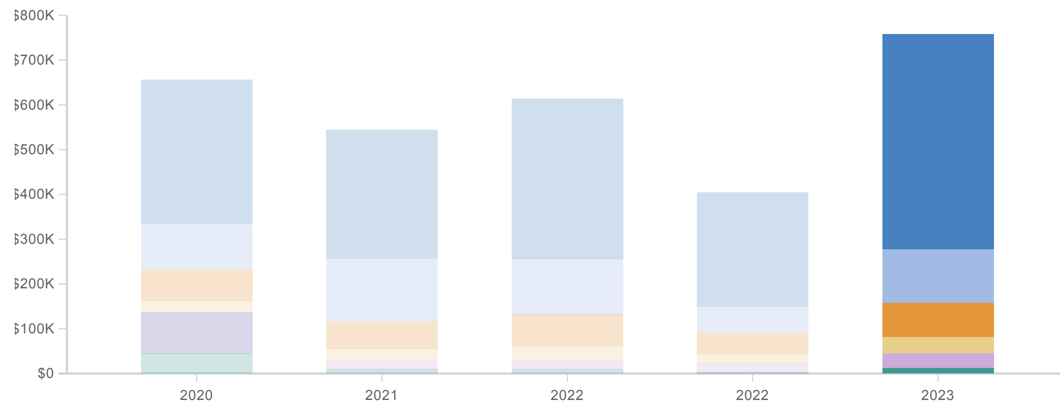
Expenses in 2023

Operating Expenses in the 2023 budget are flat compared to last year. This follows the same pattern that is repeated in most other departments.

Salaries and Benefits increase by $144,501 or 23%. Approximately $120,000 of that is for the three full-time caretaker positions. The rest of that increase is for regular salary and benefit increases.

Planning and Parks - Salaries and Benefits (General Fund)

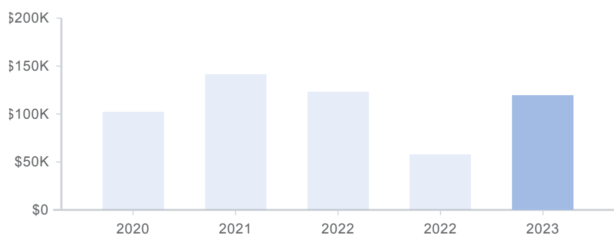
Data Updated yesterday



$758,012.32

Expenses in 2023

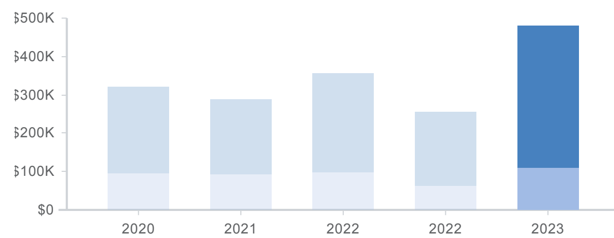
Planning and Parks - Temporary Salaries



$119,845.00

Expenses in 2023

Planning and Parks - Wages



$480,757.26

Expenses in 2023

Planning and Parks - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$23,996	$0	$0	$0	$0
Interdepartmental Charges	$116,326	$125,903	$145,285	$52,509	$145,285
Land Improvements	$0	$0	$0	$200,000	$0
Other Expenses	$18,556	$20,852	$18,642	$17,102	$18,642
Purchased Services	$175,194	$264,933	$211,650	$95,777	$211,650
Salaries & Fringe Benefits	$655,794	$543,502	$613,511	$404,759	$758,012
Supplies under $5,000	$90,968	$102,741	$105,635	$61,621	$105,635
Travel/Mileage/Conference&Meetings	$5,306	$4,564	$7,450	$3,094	$7,450
TOTAL	$1,086,140	$1,062,495	$1,102,174	$834,861	$1,246,675

Planning & Parks - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest	$0	$0	$0	$6	$0
Intergovernmental Rev (State, Federal, Local)	$33,600	$33,600	$33,600	$0	$34,140
Licenses & Permits	$0	$0	$0	$55	$0
Operating Transfers In	$80,000	$80,000	$80,000	$80,000	$85,000
Other (Donations/One-time/Misc)	$17,123	$31,135	$26,500	$14,565	$26,000
Public Charges for County Services	$36,234	$48,946	$46,925	$37,684	$50,725
TOTAL	$166,957	$193,682	$187,025	$132,309	$195,865

Planning & Parks CIP Requests

See attached document.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: Caretakers brought up to FT with benefits (Upgrade occurred in the middle of the fiscal year and was not included in the adopted budget)

2021 Adopted Budget: No Changes

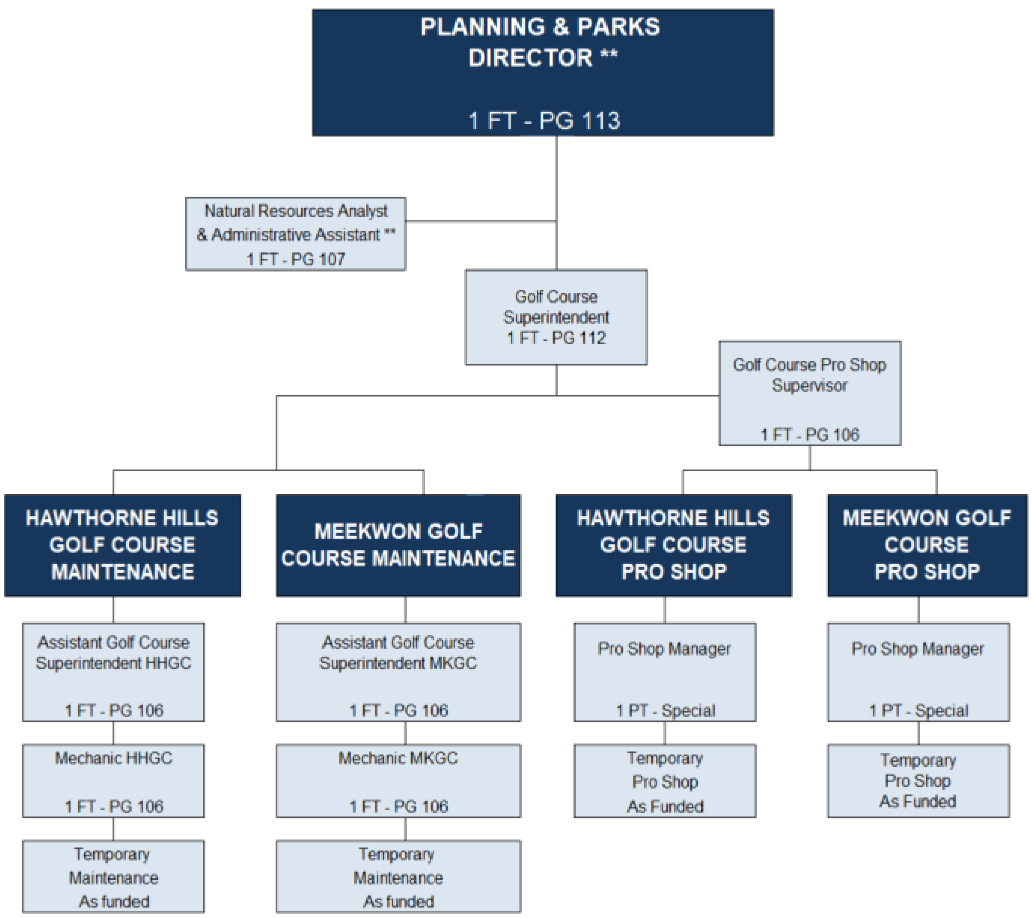
Golf Courses

Budget Report

Mission

The administration, development, management, maintenance and operations of public golf courses through a public enterprise for Ozaukee County residents and non-residents. This program provides services at two sites, Mee-Kwon Park and Hawthorne Hills Golf Courses. This program requires several activities,including: clubhouse and pro-shop operations, building and grounds maintenance, and equipment maintenance for the Ozaukee County Park System.

GOLF COURSES
ORGANIZATIONAL CHART



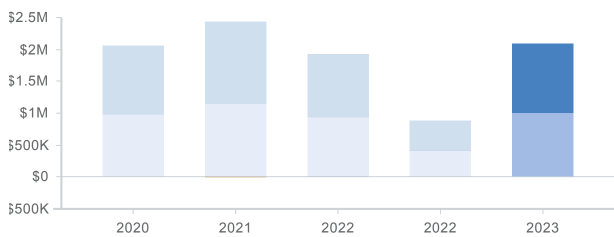
** Partially Revenue Supported Positions

Programs & Services

Hawthorne Hills golf course is a Golf Digest 4 Star rated facility. It has four sets of tee markers with its longest being 6,657 yards. The course rating/slope is 70.8/119 from the back tees and is a par 72. The championship course is tree lined with gentle elevation changes, four water hazards, 14 bunkers, large tee boxes, and exceptional greens averaging 6,000 sq ft. The practice facility consists of a chipping green, practice bunker, and a putting green.

Mee-Kwon Park golf course also has four sets of tee markers with the back tees measuring 6527. Its course rating/slope is 70.8/122 and is also a par 72. This facility is a parkland course with more elevation changes than its sister course to the north, 34 bunkers, two water hazards, large pristine tee boxes, and exceptionally conditioned greens. The practice facility consists of a putting green, practice bunkers, and a chipping green.

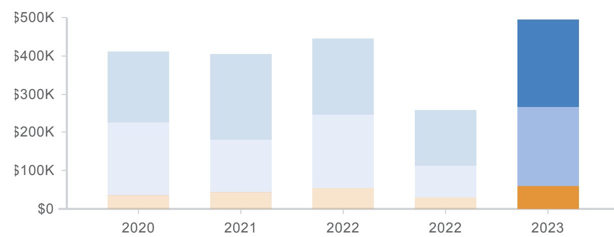
Golf Courses - Revenue by Golf Course



$2,089,699.80

Revenues in 2023

Golf Courses - Expenses by Golf Course



$494,731.85

Expenses in 2023

Performance Metrics

Golf Division	FY 19	FY 2020	FY 2021
Total Golf Course Revenue	$1,671,268	$2,155,904	$270,855
Rounds Played - Mee Kwon	30,871	40,712	41,401
Golf Course Revenue - Mee Kwon	$895,280	$1,116,500	$1,208,727
Revenue per Round - Mee Kwon	$29	$27.42	$29.20
Rounds Played - Hawthorne	26,305	35,558	36,842
Hawthorne Golf Course Revenue	$775,987	$1,039,403	$1,080,291
Revenue per Round - Hawthorne	$28.89	$28.45	$29.32
Revenue Per Golfer - Total	$29.23	$28.27	$29.02
Pro Shop Revenue	$45,362	$53,471	$64,455
Net Revenues	$106,554	$434,434	$1,557,302
Percentage of Online Reservation	19%	11%	14%

Budget Highlights

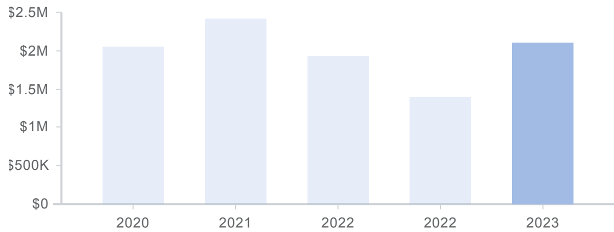
The Golf Courses remain off the levy for the upcoming Budget. Normal Current Service Level increases in expenditures are offset by additional revenue. The Golf Course Fund ended 2021 with strong results.

The transfer to the General Fund was increased by $5,000 for the 2023 budget.

Golf Courses - Tax Levy

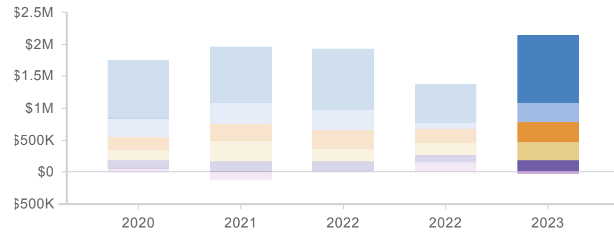
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$2,052,483	$2,422,136	$1,930,193	$1,403,732	$2,107,675
Expenses	$1,750,986	$1,832,024	$1,930,193	$1,367,090	$2,107,672
REVENUES LESS EXPENSES	**$301,497**	**$590,112**	**$0**	**$36,642**	**$2**

Golf Courses - Revenues by Type



$2,107,674.80
Revenues in 2023

Golf Courses - Expenses by Type



$2,107,672.44
Expenses in 2023

Golf Courses - Expenses by Type

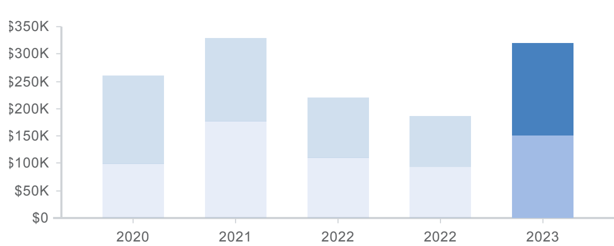
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$103,444	$0	$24,000	$0	$40,000
Depreciation	$294,693	$317,052	$305,350	$99,787	$305,350
Equipment & Software	$156,420	$328,126	$197,000	$186,588	$280,000
Interdepartmental Charges	$52,565	$50,102	$55,143	$46,151	$58,507
Operating Transfers Out	$80,000	$80,000	$80,000	$80,000	$85,000
Other Expenses	$77,356	$59,523	$70,789	$27,020	$96,789
Purchased Services	$122,487	$161,962	$142,400	$113,600	$177,475
Salaries & Fringe Benefits	$910,325	$885,357	$964,080	$588,412	$1,047,926
Supplies under $5,000	$205,251	$270,671	$300,780	$220,212	$324,375
Contra Capital (Proprietary Funds)	-$259,864	-$328,126	-$221,000	$0	-$320,000
Travel/Mileage/Conference&Meetings	$8,308	$7,358	$11,650	$5,320	$12,250
TOTAL	**$1,750,986**	**$1,832,024**	**$1,930,193**	**$1,367,090**	**$2,107,672**

Golf Courses - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$1,606	$0	$0	$1,733	$0
Other (Donations/One-time/Misc)	$12,219	$11,223	$15,000	$14,385	$13,475
Public Charges for County Services	$2,038,658	$2,410,913	$1,915,193	$1,387,614	$2,094,200
TOTAL	**$2,052,483**	**$2,422,136**	**$1,930,193**	**$1,403,732**	**$2,107,675**

Golf Courses CIP Request

Golf Courses - CIP Expenses



$320,000.04
Expenses in 2023

Golf Courses - CIP Expenses by Type

Category	2023
Equipment & Software	$280,000.04
Buildings	$40,000.00

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Utility Carts	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		55,000					55,000 -

PROJECT DESCRIPTION:
This project includes purchase of 6 utility carts.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Tow Behind Rotary Mower	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		70,000					70,000 -

PROJECT DESCRIPTION:
This project includes purchase of 2 tow behind rotary mowers.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Tractors	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		130,000					130,000 -

PROJECT DESCRIPTION:
This project includes purchase of 2 tractors.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Fairway Mowers	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			320,000				320,000 -

PROJECT DESCRIPTION:
This project includes purchase of 2 fairway mowers.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Greens Mowers	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					154,000		154,000 -

PROJECT DESCRIPTION:
This project includes purchase of 4 greens mowers.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Sand Rakes	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					38,000		38,000 -

PROJECT DESCRIPTION:
This project includes purchase of 2 sand rakes.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Golf Carts	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						450,000	450,000 -

PROJECT DESCRIPTION:
This project includes purchase of new golf carts.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Beverage Carts	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						34,000	34,000 -

PROJECT DESCRIPTION:
This project includes purchase of 2 new beverage carts.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Utility Carts	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						40,000	40,000 -

PROJECT DESCRIPTION:
This project includes purchase of 4 new utility carts.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Dump Trucks	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						120,000	120,000 -

PROJECT DESCRIPTION:

This project includes purchase of 2 new dump trucks.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Utility Sprayers	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						120,000	120,000 -

PROJECT DESCRIPTION:

This project includes purchase of 2 new utility sprayers.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Golf Course Division - Hawthorne Hills Kitchen	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		35,000					35,000 -

PROJECT DESCRIPTION:

This project includes upgrades to the Hawthorne Hills kitchen including a new oven, fryer, dishwasher, exhaust hood, shelving, and miscellaneous equipment and supplies.

PRIORITY:	Required

OZAUKEE COUNTY 5 YEAR CAPITAL IMPROVEMENT PLAN

Purpose: This form is used to capture **all** capital projects expected to be requested by a department, regardless of the source of funds utilized. This form is used as a planning tool so that decision-makers will be able to understand the County's capital needs over the next 5 years. This plan is not a guarantee of future funding nor does it replace the evaluation tools used by decision-makers.

DEPARTMENT: Planning and Parks

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Covered Bridge Park - Parking North	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						46,000	46,000 -

PROJECT DESCRIPTION:

This project includes paving the gravel north entrance and parking lot, which can get wet and muddy and the gravel tends to become potholed and hold water/ice, leading to potential safety concerns. The conditions can pose a potential issue for emergency (e.g., police and fire) response. Visitors have complained about the surface conditions, especially those visitors for weddings (7 in 2019) and other formal events. Covered Bridge County Park is a highly visited park in the Ozaukee County Park System, with approximately 32,070 total visits between 1/1/18 and 9/26/18 with a daily average of 120 visits (though accurate counting is limited by the open access of the park). This project would compliment the new building and storage area project and new asphalt overlay on the south entrance for the park.This project would also improve the quality of Department service, reduce ongoing maintenance costs (currently requires regarding and graveling at least twice a year), and improve the visitors experience to this regional Park.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Covered Bridge Park – Parking Lot Construction (West)	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				45,000			45,000 -

PROJECT DESCRIPTION:

This project includes site grading and construction and paving of a small parking lot (10-15 spaces) for the new park addition (4.84 acres) on the west side of Covered Bridge Road. There is no parking access on the new 4.84 acre parcel. To reach this area, staff and visitors need to park in the existing lots on the east side of Covered Bridge Road and cross the road, which is dangerous due to high vehicular speeds and limited visibility on the road. Parking on the west side of Covered Bridge Road was envisioned when the County added this parcel to Covered Bridge County Park. Covered Bridge County Park is a highly visited park in the Ozaukee County Park System, with approximately 32,070 total visits between 1/1/18 and 9/26/18 with a daily average of 120 visits (though accurate counting is limited by the open access of the park). Visitation is expected to increase with the new bathroom pavilion building, thus this new parking area is required to service this new building.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Covered Bridge Park – Covered Bridge Siding	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				165,000			165,000 -

PROJECT DESCRIPTION:

This project includes new siding on the Covered Bridge at Covered Bridge Park. The siding is starting to show signs of deterioration and missing sheathing. Visitors have noted this deterioration, especially those visitors for weddings (7 in 2019) and other formal events. Covered Bridge County Park is a highly visited park in the Ozaukee County Park System, with approximately 32,070 total visits between 1/1/18 and 9/26/18 with a daily average of 120 visits (though accurate counting is limited by the open access of the park). Covered Bridge is the primary attraction in the park.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Covered Bridge Park – Covered Bridge Roof Replacement	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		100,000					100,000 -

PROJECT DESCRIPTION:

This project includes a full cedar shake shingle roof replacement on the Covered Bridge at Covered Bridge Park. The roof is showing signs of deterioration, leaking, and missing shake shingles. Visitors have noted this deterioration, especially those visitors for weddings (7 in 2019) and other formal events. Covered Bridge County Park is a highly visited park in the Ozaukee County Park System, with approximately 32,070 total visits between 1/1/18 and 9/26/18 with a daily average of 120 visits (though accurate counting is limited by the open access of the park). Covered Bridge is the primary attraction in the park.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Covered Bridge Park – Covered Bridge Structural Repairs	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		100,000					100,000 -

PROJECT DESCRIPTION:

This project includes structural repairs at the Covered Bridge at Covered Bridge Park. On 5/18/22, a WisDOT inspector shut down the bridge due to substantial damage to wooden support trusses. A subsequent inspection report issued 6/8/22 noted additional structural issues including issues with wooden stringers, timber floor beams, and the north masonry abutment. Covered Bridge remains closed. Covered Bridge County Park is a highly visited park in the Ozaukee County Park System, with approximately 32,070 total visits between 1/1/18 and 9/26/18 with a daily average of 120 visits (though accurate counting is limited by the open access of the park). Covered Bridge is the primary attraction in the park.

PRIORITY: Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Ehlers County Park Paving	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						72,000	72,000 -

PROJECT DESCRIPTION:

This project would pave the remaining park road and parking areas (north and middle) at Ehlers County Park. The remaining park road and parking areas (north and middle) is gravel, which can get wet/muddy. Visitors have complained about the surface conditions. Poor parking and road conditions do not provide a quality level of service to park users and poses a potential issue for emergency (e.g. fire and police) response. Water has ponded/froze in potholed sections, causing unsafe conditions and ongoing maintenance (regrading and graveling at least twice a year). Repaving would be completed by the Highway Department and activities include excavation, grading, and paving.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Hawthorne Hills Park Campground Development	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			110,000				110,000 -

PROJECT DESCRIPTION:

This project represents Phase I of the campground development, which includes up to approximately 25-30 sites. Approximately 2 acres of the Phase I site has already been filled, graded, and stabilized by the HWY Dept using fill (~936 yards) from the Little Menomonee River Fish and Wildlife Area project, which was supported by outside grants (~ $100,000). The campground would utilize external entry, indoor bathrooms and showers and connection to a well at the adjacent Multi-Purpose building. Ongoing staff and maintenance costs for the building and the bathrooms would be offset by campground revenue (including from OCHS events) (approximately $20,000 annually).

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Hawthorne Hills County Park Paving	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		77,000					77,000 -

PROJECT DESCRIPTION:

This project would pave the remaining park road and parking areas below the crest of the hill and also patch areas on the driveway / parking at HH Peters Youth Camp. The current roadway cannot be plowed in the winter due to the steep hill, and year round access to the adjacent Multi-Purpose building is required for staff. Repaving would be completed by the Highway Department and activities include excavation, grading, paving, shouldering, and patching.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Park Multipurpose Maintenance Building Completion	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		425,000					425,000

PROJECT DESCRIPTION:

This project would fund the construction of a upper level of the new multi-purpose building that will include heated public bathrooms, public external entry showers, kitchen, office/meeting room and storage space at Hawthorne Hills County Park, along with associated parking. This project also supports an adjacent planned campground (up to approximately 25-30 sites) that will take place in a phased approach at Hawthorne Hills County Park. There is a requirement that campgrounds must be located within 100 yards of an accessible public bathroom. A Wisconsin DNR Knowles-Nelson Stewardship grant to support this construction has been applied for, but is not included in this budget request.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
HH Peters Youth Camp Furnace Replacement	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process) Other (explain in comments)			25,000				25,000 -

PROJECT DESCRIPTION:

The furnace at HH Peters Youth Camp is over 30 years old and is no longer functioning adequately to fully heat the building. The furnace has been inspected by HVAC companies the costs of repair and ongoing maintenance are likely greater than the cost of a new furnace. Multiple repairs have occurred over fall 2021 and winter 2022. HH Peters Youth Camp is routinely rented/reserved for large events including weddings and scout group gatherings (including during fall through spring where heat is required), and provides lodging for youth conservation corps groups assisting with Department activities. Reliable heat is also required to avoid damage to building infrastructure (e.g., plumbing) and would complement the recently installed new air conditioning unit and current ADA improvements project.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Mee-Kwon County Park - Road Paving (north)	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		50,000					50,000 -

PROJECT DESCRIPTION:

The Mee-Kwon County Park road from the lower parking lot (near the pond) to the golf course parking lot is in critical need of repaving. The pavement has been in poor condition, as several portions are cracked and potholed, and the road has not been repaired in several years. Recent hauling of fill (over 1000 loads) from the Little Menomonee River Corridor Habitat Restoration and Mequon Thiensville Dam Fishway improvement projects by the Highway Department has further damaged and broken down the pavement significantly. This is the main access route for visitors to the MK Park Golf Course and timing would coincide with other construction. Repaving would be completed by the Highway Department and activities include excavation, pavement removals, grading, re-paving, and reshouldering. Repaving the road would reduce required, ongoing maintenance, and would also serve as match to the recently awarded and accepted Wisconsin Department of Natural Resources (WDNR) Urban Non-Point Source & Stormwater Management (UNPS & SWM) grant to construct a stormwater management and wetland restoration project west of the golf course parking lot.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Mee-Kwon County Park - Road Paving (south)	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				57,000			57,000 -

PROJECT DESCRIPTION:

The Mee-Kwon County Park road from Green Bay Road to Fromm Family Foods, Inc., needs repaving. The pavement has been in poor condition, as several portions are cracked and potholed and sinking/holding water, and the road has not been fully repaired in several years. Repaving the road would reduce required, ongoing maintenance, and would also serve as match to the recently awarded and accepted Wisconsin Department of Natural Resources (WDNR) Urban Non-Point Source & Stormwater Management (UNPS & SWM) grant to construct a stormwater management and wetland restoration project west of the golf course parking lot.Repaving would be completed by the Highway Department and activities include excavation, pavement removals, grading, re-paving, and reshouldering.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Mee-Kwon County Park Wetland Restoration & Stormwater Management	Improve Our Water Quality	Tax Levy (Budget Process)		44,000					44,000 -

PROJECT DESCRIPTION:

This project is removing an unnecessary, redundant portion of asphalt near the Mee-Kwon County Park Golf Course clubhouse and create three stormwater treatment wetlands in its place to mange runoff from the golf course parking lot and meet TMDL requirements. The project will include pavement removal, repaving approach areas, culvert installation, earthwork, vegetation restoration, and flow inlet and outlet protection completed by Planning and Parks Department staff and the Highway Department. County funding would be used as required match for the secured WDNR UNPS & SWM and WCMP grants.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Development of an Off-Road Mountain Bike Park/Facility	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						132,000	132,000
									-

PROJECT DESCRIPTION:

This project would include excavation, grading, and restoration for development of an off-road mountain bike park / facility using existing County lands or Parks. There was a strong desire / demand for a mountain bike facility / park in Ozaukee County during the development and adoption of the County Park and Open Space Plan (POSP). Project activities would include site planning in conjunction with organizations (e.g., Ozaukee County Mountain Bike Club (OCMBC), Wisconsin Off-Road Bike Association (WORBA)), and construction (likely completed by Ozaukee County Highway Department) would likely include excavation, grading, and restoration. There is a potential to get donations and grants to cover a portion of the development cost and also to cover the on-going operations and maintenance.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Tendick Nature Park Boardwalk	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					39,000		39,000
									-

PROJECT DESCRIPTION:

The project includes the design, engineering, and construction of a boardwalk at Tendick Nature Park across the long wetland area on the river parcel down to the archery range. This would connect the hiking trails on the main Tendick Nature Park parcel with the river parcel. Currently, there are no formal hiking trails on the river parcel as there is a large wetland complex between the road (and main parcel) and the archery range and Milwaukee River kayak/canoe access. The boardwalk would facilitate this connection and additional hiking trails at Tendick Nature Park. In addition, cross country participants often park on the river parcel, so this boardwalk would facilitate additional trail connections between the park parcels for large events.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Tendick Nature Park - Playground Equipment	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					66,000		66,000
									-

PROJECT DESCRIPTION:

The project includes site preparation, purchase and installation of ADA-compliant, nature-based playground equipment, mulch, and plastic or composite border timbers recessed into the ground at an appropriate height at Tendick Nature Park. There is no playground equipment at Tendick Nature Park. Suggested facility development at the park per the POSP (p. 95) and several visioning sessions included playground facilities at Tendick Nature Park as a recommendation.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Virmond County Park Parking Lot Expansion	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			70,000				70,000
									-

PROJECT DESCRIPTION:

This project includes grading and construction of an asphalt parking lot south of the playground, east of the pavilion, and west of the existing parking lot across the driveway to the west. Construction activities would be completed by the Ozaukee County Highway Department and activities include excavation, grading, paving, pavement markings, and bioswales to combat runoff and prevent further bluff erosion, as recommended in the 2021 Master Plan for the Park. The demands for parking have outstripped the availability and visitation is expected to increase with the opening of the public access stairway to Lake Michigan.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Virmond County Park Stormwater Wetland Restoration	Improve Our Water Quality	Tax Levy (Budget Process)		49,000					49,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This project includes the design and engineering (concept designs already completed per the groundwater and stormwater study), construction, and restoration activities for an expanded wetland area to capture surface water drainage from existing wetlands within a problematic northeast area of the Park and discharge to the west into an expanded wetland. Design and engineering will be completed by consultants, and construction and restoration activities will be completed by P&P Department, the HWY Department, youth conservation corps, and volunteer assistance. County funding is will be used as required match to the Wisconsin Coastal Management Program (WCMP) and pending Fund For Lake Michigan (FFLM) and Brookby Foundation grants.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Waubedonia County Park Showers	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				236,000			236,000
									-

PROJECT DESCRIPTION:

The project includes construction of an external entry shower room on the existing bathroom/pavilion building and associated connection to the Fredonia WWTP through the existing grinder pump. The bathrooms and shower rooms would also serve the tennis courts as well the campsites. Camping at Waubedonia Park is an extremely popular activity, as the campsites are routinely reserved and the campgrounds are at capacity through most of the camping season. There are no current shower facilities in Waubedonia Park to serve campers and/or tennis players. In addition, the Department utilizes youth conservation corps assistance for support within the Parks system each year, and several conservation corps (e.g., WisCorps, AmeriCorps NCCC) require lodging with access to showers. With available showers, the camping rates could be increased and camping stays would likely be consistently longer.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Waubedonia County Park - Canoe / Kayak Launch	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					33,000		33,000
									-

PROJECT DESCRIPTION:

This project includes the design, engineering and installation of a handicapped accessible boat pier/launch (e.g. launching kayaks, canoes, etc) at Waubedonia County Park. The concept would be to install a roll in/take out handicapped accessible pier (e.g. similar to the Village of Grafton and Village of Thiensville on the Milwaukee River) that could be taken out during the winter months and then re-installed by staff each spring/summer. This would facilitate handicapped accessibility to the Milwaukee River, additional camping rentals and use of the Park. There is no current handicapped accessibility to the Milwaukee River at Waubedonia County Park.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Waubedonia County Park - Playground Equipment	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			66,000				66,000
									-

PROJECT DESCRIPTION:

The project includes site preparation, purchase and installation of ADA compliant, nature-based playground equipment, mulch, and plastic or composite border timbers recessed into the ground at an appropriate height. The current playground equipment and surrounds do not meet the new State law requirements for safety and accessibility (e.g. ADA). The current playground is heavily used by children and families during gatherings using the rented shelters and tennis courts. The replacement is needed to comply with new State regulations and to provide a safe environment for children to play.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Clay Bluffs Cedar Gorge Nature Preserve Multi-Purpose Building and Infrastructure	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					#######		2,000,000
									-

PROJECT DESCRIPTION:

This project would include construction of a multi-purpose building at Clay Bluffs Cedar Gorge Nature Preserve that would include storage and maintenance areas for Department staff and will include an open air pavilion, heated public bathrooms, National Marine Sanctuary Center / Nature Center / Welcome Center (unstaffed) and a kitchen, research/partner office/meeting rooms and storage space.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Clay Bluffs Cedar Gorge Nature Preserve - Public Access Improvements	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			666,000				666,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This project would improve public access at Clay Bluffs Cedar Gorge Nature preserve through construction of a bridge over the northern portion of Cedar Heights Gorge, and a staircase to Lake Michigan similar to the public access at Virmond County Park. Specifically, a location for a public access staircase to Lake Michigan has already been selected on the northern slope of Cedar Heights Gorge, and a wooden bridge over the northwest portion of the gorge is required for access to this staircase location. Public access to Lake Michigan is a requirement for multiple federal grants supporting the acquisition of the Nature Preserve.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Clay Bluffs Cedar Gorge Nature Preserve – Ecological Restoration	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				300,000			300,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This project would implement ecological restoration activities per the Master Plan, which includes cover crop, prairie/grassland restoration, woodland management (Emerald Ash Borer management and mitigation and reforestation), overall vegetation management, restoring Potentially Restorable Wetlands, restoration along the Clay Seepage Bluffs, and invasive species management. Several State and Federal grants will be pursued upon acquisition of the property in 2022.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Ulao Creek Fish and Wildlife Nature Preserve – Public Access	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				116,000			116,000
									-

PROJECT DESCRIPTION:

This project would implement public access activities at the new Nature Preserve, which would include a small parking lot at the southwest corner of the property, multi-use trail network, a bridge over Ulao Creek, boardwalks over wetland or potentially restorable wetland areas, bike racks, informational kiosk(s) and signage, benches, garbage and recycling cans, park entrance signs, trail directional signage, and picnic tables. Project costs are estimated from similar features implemented at Lion's Den Nature Preserve.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Little Menomonee River Fish and Wildlife Preserve – Public Access	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				131,000			131,000
									-

PROJECT DESCRIPTION:

This project would implement public access activities at the new Nature Preserve, which would include a paved multi-use trail network (Route of the Badger connection) with a new culvert, a multi-use bridge over the Little Menomonee River, boardwalks over wetland or potentially restorable wetland areas, bike racks, informational kiosk(s) and signage, benches, garbage and recycling cans, park entrance signs, trail directional signage, and picnic tables. Project costs are estimated from similar features implemented at Lion's Den Nature Preserve.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Ozaukee Interurban Trail Improvements Option 1 – Repaving County-Managed Portions / Match for WisDOT TAP Grant	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		500,000					500,000
		Grants							-

PROJECT DESCRIPTION:

This project request is to provide required match to the tentatively awarded WisDOT TAP grant ($999,212) to repave the County-managed portions of the Ozaukee Interurban Trail (OIT). The OIT is 20 years old in 2022. The pavement has been maintained (crack sealing, reshoulder) & some small portions have been repaved, but many sections are showing significant signs of breaking down. Several portions of pavement are cracked and potholed, causing trail user and complaints and multiple cyclist injuries (e.g. broken collarbone). A larger repaving project is required to maintain the quality of the pavement and make it safe for Trail users.

PRIORITY: Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Improvements Option 2– Repaving County-Managed Portions / Match for WisDOT TAP Grant Municipal Sections / Improving Municipal-Owned Sections	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		870,000					870,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This project request is to provide required match ($500,000) to the tentatively awarded WisDOT TAP grant ($999,212) to repave the County-managed portions of the Ozaukee Interurban Trail (OIT) and widen municipal owned sections of the trail to meet the minimum 10' width requirements (approximately 3.7 miles - $370,000). The OIT is 20 years old in 2022. The pavement has been maintained (crack sealing, reshoulder) & some small portions have been repaved, but many sections are showing significant signs of breaking down. Several portions of pavement are cracked and potholed, causing trail user and complaints and multiple cyclist injuries (e.g. broken collarbone). A larger repaving project is required to maintain the quality of the pavement and make it safe for Trail users. These funds would provide required match for this WisDOT TAP grant and support widening current 8' (noncompliant) sections within the City of Cedarburg and a portion of the Village of Grafton from North Ave to Interurban bridge over the Milwaukee River.

PRIORITY: Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Improvements Option 3 – Repaving County-Managed Portions / Match for WisDOT TAP Grant Municipal Sections / Repaving Municipal-Owned Sections	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		1,974,000					1,974,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This project request is to provide required match ($500,000) to the tentatively awarded WisDOT TAP grant ($999,212) to repave the County-managed portions of the Ozaukee Interurban Trail (OIT) and repave approximately 13.8 miles of all municipal owned sections (with widening municipal owned sections of the trail to meet the minimum 10' width requirements). The OIT is 20 years old in 2022. The pavement has been maintained (crack sealing, reshoulder) & some small portions have been repaved, but many sections are showing significant signs of breaking down. Several portions of pavement are cracked and potholed, causing trail user and complaints and multiple cyclist injuries (e.g. broken collarbone). A larger repaving project is required to maintain the quality of the pavement and make it safe for Trail users. These funds would provide required match for this WisDOT TAP grant and repave municipal-owned sections (City of Port Washington, Village of Grafton, City of Cedarburg, Village of Thiensville, City of Mequon), including widening current 8' (noncompliant) sections within the City of Cedarburg and a portion of the Village of Grafton from North Ave to Interurban bridge over the Milwaukee River.

PRIORITY: Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division – Security Gates	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			550,000				550,000
									-

PROJECT DESCRIPTION:

Automated, electric gates are needed at Tendick Nature County Park (1), Waubedonia County Park (3), Covered Bridge Park (2), Clay Bluffs Cedar Gorge Nature Preserve (1) and Hawthorne Hills County Park (4). Parks staff manually open/close each gate & bathroom each day at each park (Mar - Nov) coinciding with park hours (closed 9 pm-6 am). Staff are required to travel to each location in the early morning and evening, resulting in difficult hours to staff, travel time and associated fuel costs. When staffing is limited due to staff shortages and/or vacations/sick, completing the task becomes a burden on other PT/FT employees. In addition, only staff that have gate keys can open the gates, which also becomes an issue when other staff are assisting with these duties, or when emergency vehicles need access to the parks outside posted hrs/weekends.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Security Cameras	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			120,000				120,000
									-

PROJECT DESCRIPTION:

New security cameras are needed at Tendick Nature County Park (2), Waubedonia County Park (1), Virmond County Park (2), Hawthorne Hills County Park (2), Lion's Den Gorge Nature Preserve (1) to deter damage and vandalism, protect the department's investment in new, valuable park buildings, and stored equipment (in the pavilions), and increase park safety for visitors, especially with increased park visitor numbers due to the COVID-19 pandemic. Currently Ozaukee County Parks have no security cameras, although cameras are being installed at Covered Bridge County Park as part of the pavilion construction. There have been many significant vandalism issues in Ozaukee County Parks in the past; security cameras with posted signage indicating their presence will deter future vandalism and can be used to follow up with fines for ordinance violations. These cameras can be used to follow up with fines for ordinance violations.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Lake Michigan Public Access at Virmond County Park	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		81,000					81,000
		Grants							-

PROJECT DESCRIPTION:

This project includes completing the public access stairway to Lake Michigan at Virmond County Park. Specifically, this will include design, engineering and construction of an aluminum staircase section at the lower end of the bluff/transition area between the last wooden staircase landing and the beach area, and/or support from a youth conservation corps to construct a switchback trail(s) in this same location. County funds are required for completion of the project and full reimbursement (per project completion) of awarded and expended Wisconsin Coastal Management Program and WDNR Stewardship grants.

PRIORITY: Required

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Lion's Den Gorge Nature Preserve – Additional Parking on High Bluff	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				50,000			50,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Lion's Den Gorge Nature Preserve has been a highly successful addition to the Ozaukee County Park System, and as such, the demands for parking have outstripped the availability. Currently, on numerous occasions the parking lot is completely filled and parking happens along the park road. This parking along the park road has resulted in the breaking of shoulder pavement and ground rutting of the adjacent areas. It has also resulted in restricted access and a potential issue for emergency (e.g. fire and police) response. Demands are expected to increase with the construction of the new bathroom pavilion building. An awarded capital improvement project is supporting paving the shoulder areas and provide additional paved parking, however, the Town of Grafton has requested additional parking to be constructed along High Bluff Drive to meet anticipated future demands.

PRIORITY: Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Ecological Division – Flow Meters and Acoustic Doppler Current Profiler	Improve Our Water Quality	Tax Levy (Budget Process)				30,000			30,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

This request is to purchase additional flow meters and an Acoustic Doppler Current Profiler (ADCP) as a replacement to existing equipment. Department staff routinely measures river depth and water velocities to support in-stream habitat assessments and habitat improvement work, including on the Milwaukee River for Lake Sturgeon habitat analysis. Collecting measurements and data under higher flows and resultant high velocities are critical for these tasks, however, these river conditions are often unsafe for staff to access the river (wading) to implement traditional monitoring techniques. County funds are required for this purchase as equipment valued at greater than $5,000 are not eligible for purchase under federal or state grants.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Survey Grade GPS Equipment	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				35,000			35,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

routinely uses an older GPS system to collect environmental data for a wide range of projects across all Department Divisions. Survey grade GPS is used for project planning, design and engineering, permitting support, construction implementation and oversight, as-built surveys for regulatory compliance and project closeout, and for general parks and county-owned lands management. Current GPS equipment is inadequate to address all routine, required tasks and the Department often has to contract with engineering and surveying companies, which can impact overall project budgets and timelines. County funds are required for this replacement purchase as equipment valued at greater than $5,000 are not eligible for purchase under federal or state grants.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Aluminum Trailers	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		25,000					25,000

PROJECT DESCRIPTION:

The Parks Division currently has 2 steel frame wood deck utility trailers that need significant repairs due to rusting of the frame, wheel wells, and rotting of the wood decking. Each trailer can only hold one utility golf cart, which is not efficient. This project would include purchase of two new aluminum trailers that can haul multiple utility carts. In addition, aluminum trailers have a much longer usable life span and less need for ongoing maintenance. The new trailers includes all aluminum rails, deck, and ramp. Fully repairing the existing trailers to ensure adequate safety is not a feasible option due to the level of deterioration. This project will help Department staff improve the quality of the Park System and natural areas.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Skid Steer Attachments	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)			25,000				25,000
									-

PROJECT DESCRIPTION:

This project includes purchase of skid steer attachments including a snowblower and side arm brush cutter. A snowblower attachment will provide staff with additional flexibility in clearing snow throughout the Parks system, especially during heavy snowfall where traditional vehicle/plow use can be limited, inefficient, and may damage existing equipment. The OIT can be very difficult and unsafe to plow at times due to heavy snow or ice and the snowblower would greatly assist this effort particularly over the bridges on the OIT. The side arm brush cutter can cut both horizontally and vertically, providing additional flexibility for park and trail maintenance, as it is capable of going around sign posts, trimming vertically, and trimming along steep ditch lines. This piece of equipment also has particular applicability to maintaining the Ozaukee Interurban Trail and trails throughout the Park System (e.g. Lion's Den Gorge Nature Preserve), which currently require rental equipment or hand trimming (taking a significant amount of staff hours).

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Zero Turn Mower	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)					65,000		65,000

PROJECT DESCRIPTION:

This project includes purchase of a zero-turn mower for more efficient management of parks and natural areas.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Kubota Tractor and Attachments	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						65,000	65,000
									-

PROJECT DESCRIPTION:

This project includes trade in of the existing Parks Kubota tractor for purchase of a new, similar tractor with a flair arm mower attachement for more efficient management of parks and natural areas.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Skid Steer	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						60,000	60,000 -

PROJECT DESCRIPTION:
This project includes trade in of the existing Parks skid steer for purchase of a new, similar skid steer for more efficient management of parks and natural areas.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Shady Lane Parks Superintendent House	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)						50,000	50,000 -

PROJECT DESCRIPTION:
This project includes repair/replacement of the siding at the Shady Lane Parks Superintendent residence. The existing brick and wood siding is crumbling/rotting/failing in several spots, requiring repairs or replacements. This project is consistent with the new metal roof installed at the residence in 2021.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Parks Division - Virmond Caretakers Residence Roof Replacement	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				35,000			35,000 -

PROJECT DESCRIPTION:
This project includes replacement of the roof at the Virmond Park Caretakers residence. The existing shingle roof is showing signs of deterioration and is beginning to leak, potentially damaging County and personal property.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Planning Division - SEWRPC Assistance	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)		25,000					25,000 -

PROJECT DESCRIPTION:
This project includes contracting with the Southeastern Wisconsin Regional Planning Commission (SEWRPC) for assistance in redoing/updating shoreland floodplain mapping.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Planning Division - SEWRPC Assistance	Develop Recreational and Cultural Destinations for Tourism, Residents, and Businesses	Tax Levy (Budget Process)				40,000			40,000 -

PROJECT DESCRIPTION:
This project includes contracting with the Southeastern Wisconsin Regional Planning Commission (SEWRPC) for assistance in redoing/updating the County Multi-jurisdictional Comprehensive Plan for Ozaukee County.

PRIORITY: Required

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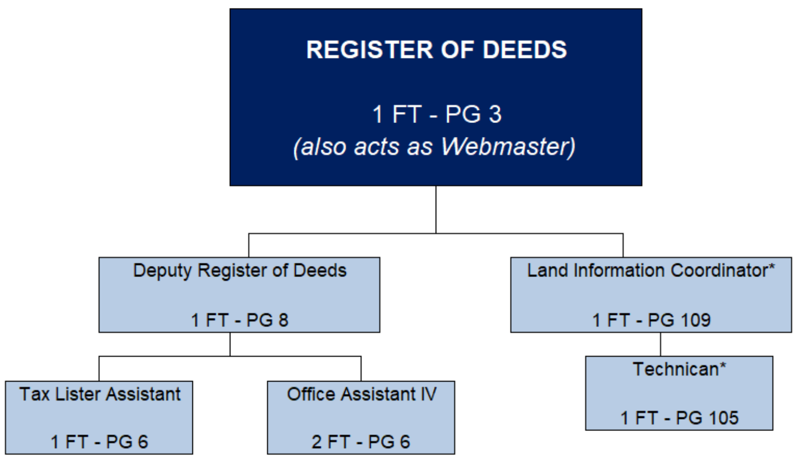
Register of Deeds

Budget Report

Mission

Ozaukee County Register of Deeds Office offers access to the real estate records and birth, death and marriage records as well as land information and mapping.

REGISTER OF DEEDS/LAND INFORMATION OFFICE
ORGANIZATIONAL CHART



Programs and Services

We Provide all services required by law, this includes the following:

- Provide an official County Repository and storage for all real estate records, Vital Records, and Military discharges for Ozaukee County Veterans.
- Collect, disburse, and accurately account for fees imposed by Wisconsin Statutes and other local and state regulations.
- Provide parcel mapping for all Ozaukee County property
- Implement statutory changes, system modernization, program and procedure.
- Provide accurate assessment rolls to the counties and municipalities

Budget Highlights

The Register of Deeds (ROD) Current Service Level Budget reduces tax levy by $560,429 in the 2023 budget. The department takes in more revenues than its total expenditures and reduces the overall tax levy needed in the General Fund. This levy reduction amount is an increase of $17,680 over the 2022 Adopted Budget. The increased levy reduction amount is due to an active real estate market that is leading to revenue growth.

The department does not have any expansion requests or position changes.

Land Information Serivces (LIS) is a separate fund from ROD and requires the use of tax levy for its services. The levy has been held flat over the 2022 adopted budget due to strong revenues for charges for county services.

ROD - Tax Levy Reduction

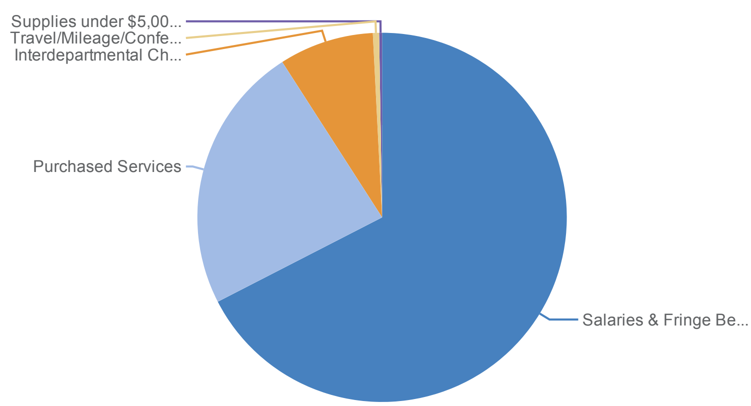
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues					
Public Charges for County Services					
Register of Deeds Fees	$1,031,057	$1,212,126	$970,000	$691,948	$1,000,000
PUBLIC CHARGES FOR COUNTY SERVICES TOTAL	**$1,031,057**	**$1,212,126**	**$970,000**	**$691,948**	**$1,000,000**
Other (Donations/One-time/Misc)	$68	$0	$0	$0	$0
REVENUES TOTAL	**$1,031,125**	**$1,212,126**	**$970,000**	**$691,948**	**$1,000,000**
Expenses	$438,625	$390,704	$427,251	$240,430	$439,571
REVENUES LESS EXPENSES	**$592,500**	**$821,422**	**$542,749**	**$451,518**	**$560,429**

LIS - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$223,869	$245,794	$192,200	$164,740	$198,906
Expenses	$243,829	$211,822	$220,922	$94,006	$227,628
REVENUES LESS EXPENSES	**-$19,960**	**$33,972**	**-$28,722**	**$70,734**	**-$28,722**

ROD - Expenses by Type

Data Updated 3 weeks ago

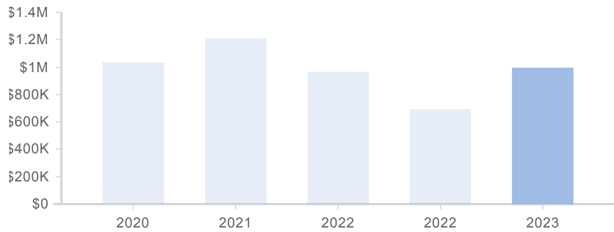


$439,570.76

Expenses in 2023

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

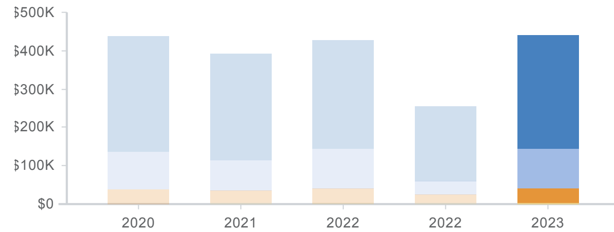
ROD - Revenues by Type



$999,999.96

Revenues in 2023

ROD - Expenses by Type



$439,570.76

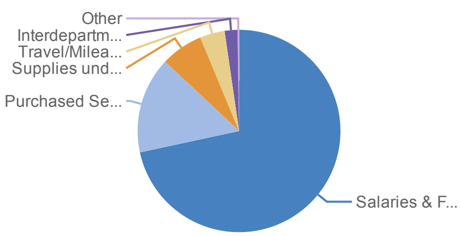
Expenses in 2023

ROD (not including LIS) Expenses increase by $12,320, or 2.9% over the 2022 Adopted Budget. Salaries and Benefits increase by $14,050, and this is a normal budgetary increase. Some of this is offset by a small reduction in Interdepartmental Charges.

ROD - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$36,625	$33,869	$38,092	$20,480	$36,437
Other Expenses	$50	$0	$0	$0	$0
Purchased Services	$99,138	$77,653	$103,200	$35,897	$103,125
Salaries & Fringe Benefits	$302,244	$277,487	$282,434	$182,742	$296,484
Supplies under $5,000	$537	$920	$1,125	$480	$1,125
Travel/Mileage/Conference&Meetings	$32	$775	$2,400	$831	$2,400
TOTAL	**$438,625**	**$390,704**	**$427,251**	**$240,430**	**$439,571**

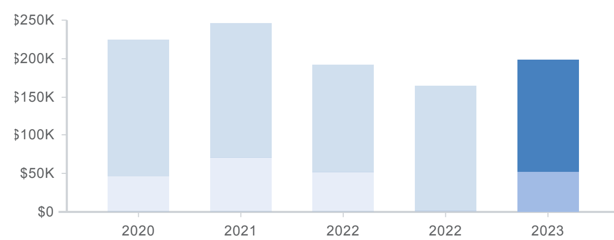
LIS - Expenses by Type



$227,627.86

Expenses in 2023

LIS - Revenues by Type



$198,905.92

Revenues in 2023

LIS Salaries and Benefits represent the bulk of the LIS expenditure budget at about 71%, and this is $3,000 less than last year due to a retirement in the department.

Purchased Services is the other major expenditure category at about 17% of the budget. Included in here is an additional $10,000 in consulting services due to the retirement of the GIS Coordinator.

The recommended budget includes a slight increase in LIS revenues from its services, and this helps offset the slight increase that would have been needed in tax levy. The actuals for these charges appear to be around $175,000 each year.

The department also receives about $52,000 from a state grant for Land Information Services.

ROD - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Other (Donations/One-time/Misc)	$68	$0	$0	$0	[illegible]

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Public Charges for County Services	$1,031,057	$1,212,126	$970,000	$691,948	$1,000,000
TOTAL	**$1,031,125**	**$1,212,126**	**$970,000**	**$691,948**	**$1,000,000**

LIS - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$4,288	$4,952	$4,931	$2,702	$4,684
Other Expenses	$537	$537	$537	$537	$537
Purchased Services	$53,615	$21,143	$25,000	$24,269	$35,000
Salaries & Fringe Benefits	$172,081	$168,255	$166,054	$48,549	$163,007
Supplies under $5,000	$10,521	$15,145	$15,400	$11,000	$15,400
Travel/Mileage/Conference&Meetings	$2,786	$1,790	$9,000	$774	$9,000
TOTAL	**$243,829**	**$211,822**	**$220,922**	**$87,831**	**$227,628**

LIS - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$46,000	$71,000	$52,200	$1,000	$52,200
Public Charges for County Services	$177,869	$174,794	$140,000	$163,740	$146,706
TOTAL	**$223,869**	**$245,794**	**$192,200**	**$164,740**	**$198,906**

ROD CIP Requests

The department has not requested any CIP projects in the next five years.

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: PT position changed to FT

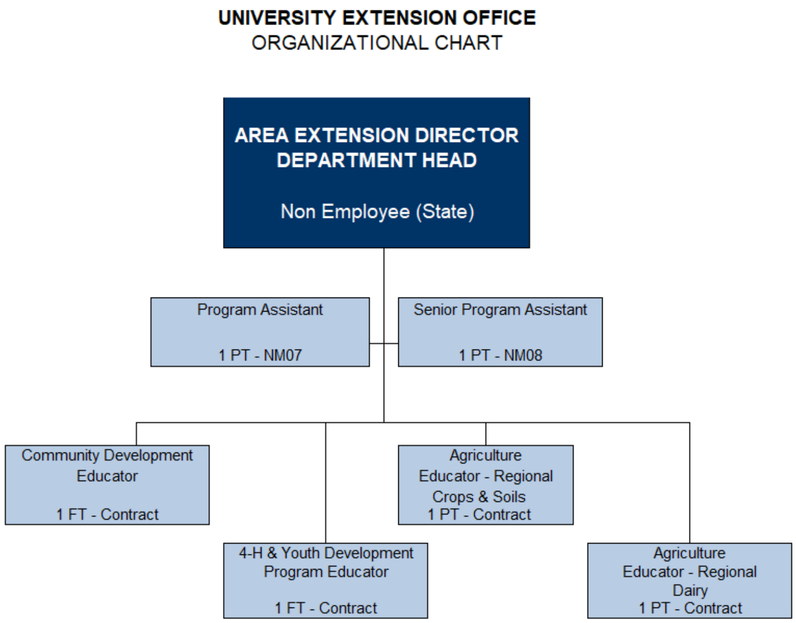
2021 Adopted Budget: FT position changed to PT

UW Extension

Budget Report

Mission

UW Extension represents a partnership between the University of Wisconsin system and Ozaukee County Extension faculty and staff members serve the people of Ozaukee County through practical application of research-based knowledge and information utilizing multiple delivery methods.



Programs and Services

UW Extension provides resources and education in three programming areas: Agriculture, Community Development, and 4-H & Youth Development. The local office provides services jointly for residents of Ozaukee, Sheboygan, Fond du Lac, and Washington Counties. Collectively, we:

- Bring University resources and research to the people of Ozaukee County
- Work with local governments, organizations, businesses and individuals
- Create partnerships, foster relationships, and strengthen communities

Strategic Objectives

Below are out objectives overall and per program area for UW Madison Division of Extension.

Extension's mission is to connect people with the University of Wisconsin. Thanks to joining forces with UW-Madison, we'll strengthen each other through exchanging experience and research statewide. No matter what you're trying to accomplish in Wisconsin, you'll find the support you need as we continue to bring our home state together, community by community.

Agriculture: Our innovative dairy management programs range from genetics to farm and business management. Extension researchers work hand-in-hand with row crop, forage and fresh produce growers to provide best p

every aspect of the growing phase. We also advise communities on using sustainable practices to create inviting spaces free from invasive species. Our work supports people, communities and businesses.
4-H: Positive Youth Development prepares the youth of today to become the effective, empathetic adults of tomorrow. Our research-based youth enrichment programs like teens in governance build youth and adult capacity and partnerships that help both sides grow. 4-H clubs, camps and afterschool programs give young people the hands-on experiences they need to develop an understanding of themselves and the world.
Community Development: Community Development provides educational programming to assist leaders, communities, and organizations realize their fullest potential. We work with communities to build the vitality that enhances their quality of life and enriches the lives of their residents. We educate in leadership development, organizational development, food systems, community economic development, local government education and much more.

Performance Metrics

UW Extension OzMETRICS

Performance Metrics	FY 19	FY 2020	FY 2021
UW Extension			
Customer Contacts and Phone Calls to Support Staff	2,295	377	372
Number of Phone Calls and Customers Contact Educators	1,429	2,246	3,070
Number of Educational Events	70	144	135
Number of Event Participants	2,593	4,621	4,382
Number of Participants per Event	37	32	32
Percent of Adult Volunteers Reporting Greater Knowledge	100%	95%	99%
Percent of Participants Reporting Greater Knowledge - Youth Program	100%	96%	99%
Percent of Participants Reporting Greater Knowledge - Agriculture Program	100%	98%	98%

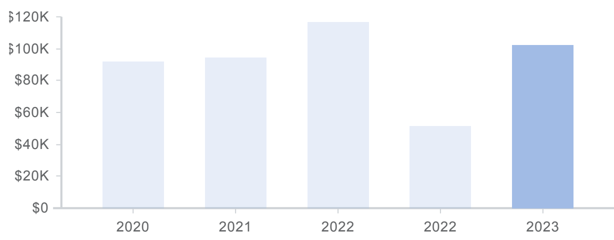
Budget Highlights

The UW - Extension (UWEXT) Current Service Level Budget decreases tax levy by $20,646 or 8.6% over the 2022 Adopted levy. There is a slight decrease in Salaries and Benefits for the two part-time program staff that are employees of the County because one of them is a recent hire. Contracted State staff decreases due to the elimination of one position. The department has not requested any expansions for the 2023 budget.

UWEX - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$668	$8,744	$11,870	$6,970	$11,870
Expenses	$191,437	$193,687	$250,046	$104,970	$229,400
REVENUES LESS EXPENSES	-$190,769	-$184,943	-$238,176	-$98,000	-$217,530

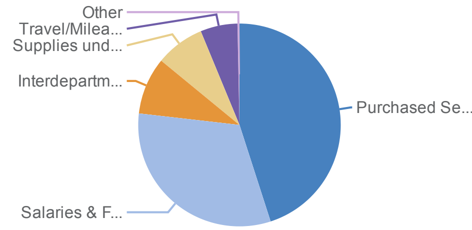
UWEX - Contracted Outside Employment



$102,250.04

Expenses in 2023

UWEX - Expenses by Type



$229,399.72

Expenses in 2023

UWEX - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$18,648	$19,829	$22,260	$10,083	$20,919
Other Expenses	$303	$511	$743	$240	$743
Purchased Services	$92,784	$95,409	$117,499	$52,102	$103,296
Salaries & Fringe Benefits	$71,825	$64,478	$76,815	$36,175	$72,913
Supplies under $5,000	$6,242	$11,060	$17,940	$2,955	$17,940
Travel/Mileage/Conference&Meetings	$1,635	$2,401	$14,788	$3,415	$13,588
TOTAL	**$191,437**	**$193,687**	**$250,046**	**$104,970**	**$229,400**

UWEX - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$0	$3,890	$3,890	$0	$3,890
Other (Donations/One-time/Misc)	$633	$0	$0	$0	$0
Public Charges for County Services	$35	$4,854	$7,980	$6,970	$7,980
TOTAL	**$668**	**$8,744**	**$11,870**	**$6,970**	**$11,870**

UW Extension CIP Requests

There are no CIP projects requested in the next five years.

Position Changes

2023 Proposed Budget: There are no changes

2022 Adopted Budget: There were no changes to the county funded positions. The department received funding from Ozaukee County for its share of a new state employee working with the agriculture program area.

2021 Adopted Budget: No Changes

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PUBLIC SAFETY COMMITTEE

COMMITTEE BUDGET SUMMARY

Committee Summary

This committee provides oversight for all of the County departments that are organized under the Public Safety Committee. The following departments and funds are categorized into this committee:

1. District Attorney's Office - Department number 111 in General Fund
2. Medical Examiner's Office - Department number 108 in General Fund
3. Clerk of Courts - Department number 110 in General Fund
4. Sheriff's Office - Department number 112 in General Fund
    - Emegency Management - Department number 113 in General Fund
    - Jail Assessment and Jail Commissary - Special Revenue Funds 210 and 212

This committee provides important services that are predominately funded by local funds like the property tax. One of the largest departments is also in this committee assignment. Many of the departments are headed by an elected official.

Public Safety Committee - Tax Levy Summary

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$3,267,219	$3,138,544	$2,727,280	$1,992,816	$3,047,248
Expenses	$17,126,232	$17,446,879	$17,767,315	$12,452,636	$18,733,462
REVENUES LESS EXPENSES	**-$13,859,013**	**-$14,308,335**	**-$15,040,035**	**-$10,459,820**	**-$15,686,214**

Public Safety Committee - Expenses by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Medical Examiner	$210,527	$214,962	$220,997	$95,328	$280,010
Clerk of Courts	$1,954,791	$1,947,703	$2,049,682	$1,535,625	$2,190,426
District Attorney	$592,368	$581,213	$657,374	$438,427	$676,521
Sheriffs Department	$13,921,333	$14,257,625	$14,338,258	$10,061,125	$15,070,543
Emergency Management	$308,058	$296,581	$364,517	$192,286	$368,664
Jail Commissary	$73,155	$82,794	$70,487	$63,844	$71,299
Jail Assessment	$66,000	$66,000	$66,000	$66,000	$76,000
TOTAL	**$17,126,232**	**$17,446,879**	**$17,767,315**	**$12,452,636**	**$18,733,462**

Public Safety Committee - Revenues by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Medical Examiner	$180,780	$167,350	$156,575	$139,670	$167,000
Clerk of Courts	$1,299,794	$1,293,776	$1,384,400	$1,060,741	$1,342,400
District Attorney	$64,918	$77,562	$75,000	$40,238	$75,000
Sheriffs Department	$1,459,253	$1,320,705	$891,625	$645,236	$1,230,356
Emergency Management	$113,453	$125,144	$83,193	$9,247	$85,193
Jail Commissary	$64,711	$75,141	$70,487	$51,309	$71,299
Jail Assessment	$84,310	$78,866	$66,000	$46,375	$76,000
TOTAL	**$3,267,219**	**$3,138,544**	**$2,727,280**	**$1,992,816**	**$3,047,248**

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Medical Examiner

Budget Report

Mission

The mission statement of the Ozaukee County Medical Examiner is "to determine the cause and manner of all deaths in the County of Ozaukee."

Programs & Services

Some of the tasks performed are:

- Determine cause / manner of death (accidental, homicide, natural, or suicide)
- Issue autopsy
- Issue cremation and disinterment permits
- Pronounce death
- Toxicology and coroner reports upon request from:
    - Attorneys
    - Doctors
    - Families
    - Insurance companies
    - Police Departments
- View and photograph all bodies for cremation

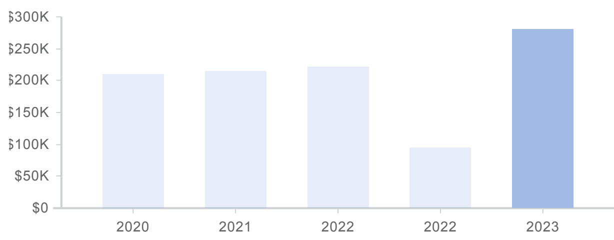
Budget Highlights

The county is moving to a different structure and will no longer utilize an elected Coroner position. Instead, a Medical Examiner will serve in the role and will be hired through typical recruitment processes. The impact of this is what leads to the $48,550 increase in tax levy, and this impact is mostly in Salaries and Benefits. Some of the impact is mitigated by an increase in revenue to offset some of the expense increases. Next year's budget could change depending on the hiring of a new Medical Examiner.

Medical Examiner - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$180,780	$167,350	$156,575	$139,670	$167,000
Expenses	$210,527	$214,962	$220,997	$95,328	$280,010
REVENUES LESS EXPENSES	**-$29,747**	**-$47,612**	**-$64,422**	**$44,342**	**-$113,010**

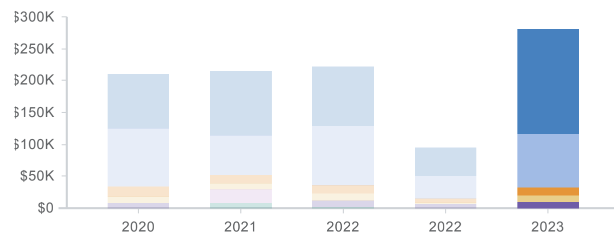
Medical Examiner - Expenses



$280,009.68

Expenses in 2023

Medical Examiner - Expenses by Type



$280,009.68

Expenses in 2023

Medical Examiner - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$0	$20,940	$0	$0	$0
Interdepartmental Charges	$7,838	$7,541	$9,367	$5,839	$9,101
Other Expenses	$749	$749	$1,499	$749	$749
Purchased Services	$91,237	$62,569	$92,100	$36,603	$83,800
Salaries & Fringe Benefits	$85,618	$101,015	$92,581	$44,175	$163,860
Supplies under $5,000	$9,600	$10,008	$11,700	$1,834	$9,500
Travel/Mileage/Conference&Meetings	$15,485	$12,142	$13,750	$6,129	$13,000
TOTAL	**$210,527**	**$214,962**	**$220,997**	**$95,328**	**$280,010**

Medical Examiner - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Public Charges for County Services	$180,780	$167,350	$156,575	$139,670	$167,000
TOTAL	**$180,780**	**$167,350**	**$156,575**	**$139,670**	**$167,000**

Medical Examiner's Office CIP Requests

There are no CIP requests in the next five years.

Position Changes

2023 Proposed Budget: Change 1 Elected Coroner to an appointed Medical Examiner (no change to FTE count)

2022 Adopted Budget: No Changes

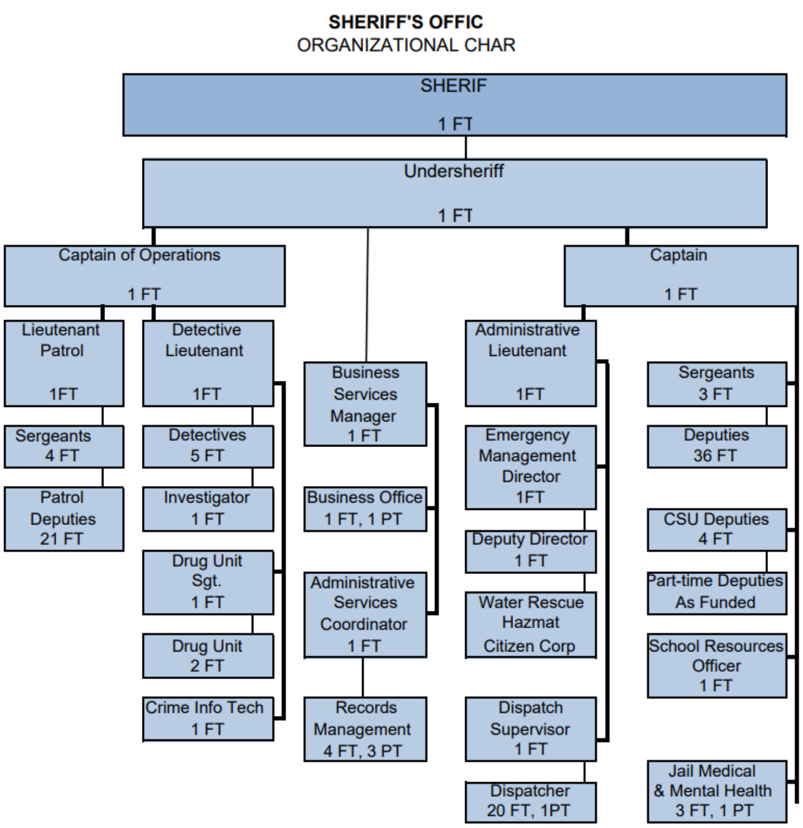
2021 Adopted Budget: No Changes

Sheriff's Department

Budget Report

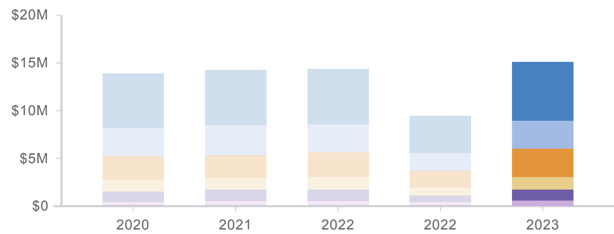
Mission

The Ozaukee County Sheriff's Office has been entrusted with duties and responsibilities to preserve, protect, and defend people and property, and to maintain civil order exemplifying the highest standard of conduct both on and off duty. Office members shall uphold all laws, and function in an ethical, courteous, impartial, and professional manner while ensuring the rights and dignity of all persons.



Programs and Services

Sheriff - Budgeted Programs



$15,070,542.69

Expenses in 2023

Sheriff - Budgeted Programs

Category	2023
Jail	$6,114,783.20
Patrol	$3,017,824.03
Support Services	$2,863,041.18
Criminal Investigations	$1,317,024.28
Administration	$1,201,974.08
Other	$555,895.92

Patrol (20% of budget) - The county is responsible for patrolling across several areas of the county's geographical land area. This includes various county and state highways and unincorporated areas. The department also provides patrol services for two of the county's municipalities. Patrol will also proivde backup to other agencies in the county.

Jail (40% of budget) - The county is responsible for providing a facility that meets basic needs for inmates that are placed there by the judicial system. These services inlcude things like healthcare; food; and basic supplies. A commissary is set up for inmates as well. Some programs, like the Jail Literacy Program, is available for inmates as well.

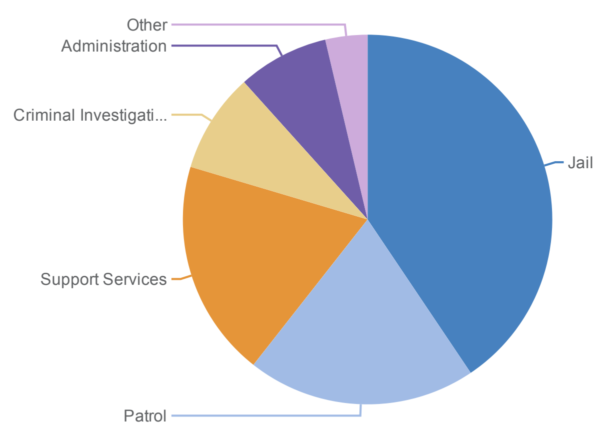
Support Services (19% of budget) - This area includes various functions that the department needs in order to effectively carry out their services. The primary function is to provide adequate equipment and supplies. One of the most important pieces of equipment is the regular replacement of vehicles. Also included in this area is funding to operate a dispatch center.

Investigations (9% of budget) - This division is responsible for the special investigating units that solve crimes and stop drugs.

Administration & Court Secutiry (12% of budget)- The primary security for the Court System in Ozaukee County is provided by the Sheriff's Department. The Administrative functions of the department are included in here as well.

Sheriff - Budgeted Programs

Data Updated last week



$15,070,542.69

Expenses in 2023

Strategic Objectives

The vision of the Ozaukee County Sheriff Office is to continue in our quest to provide law enforcement services utilizing cutting edge technology for deterrence, detection, and apprehension of law violators, thus improving community safety and security. The Sheriff's Office major objectives in the County's Strategic Plan are highlighted below:

STRATEGIC GOAL AREA: ENHANCE SAFETY FOR AT-RISK POPULATIONS

Strategic Objective: C. Evaluate the Need for Specialized Courts			
Tactic	Owner	Target Timeline (mo/yr-mo/yr	Status
1. Collect data to determine if it is feasible to implement a treatment court within Ozaukee County	**Sheriff/Human Services**	**4/2020 - 12/2022**	**In-Progress - 25%**
2. Review data with District Attorney, Sheriff Office, Human Services and judges and decide next steps for specialized courts within Ozaukee County	**Sheriff/Human Services**	**6/2023 - 12/2023**	**Not Started**

Section I. C - Highlights:

1. A new position of Court Services Community Liason has been filled as of April 2020, who will be instrumental in process moving forward to determine feasibility of Specialized Courts.
Sep - 21 Update - New position - still training. No cases have been assigned yet.

April - 2022 - Next Step Required - Working w/DA on program policies and referrals for potential treatment court. Reach out to Undersheriff.

Strategic Objective: D. Strengthen Reintroduction Services for People Leaving Jail			
Tactic	Owner	Target Timeline (mo/yr-mo/yr	Status
1. Increase number of inmates participating in Community re-entry program a. Continue funding support for Community Liaison Position b. Ensure inmates leaving jail have access to basic needs post discharge	Sheriff/Human Services	2022	In-Progress - 25%

Section I. D - Highlights:

1. A Community Liaison position is permanently funded. Currently, zero inmates participating in the community re-entry program. County & Community indicators TBD.
Sep - 21 Update - ***No inmates have been formally entered into the re-entry program. Communication with support system of immates does happen to ensure basic needs are met.***

April - 2022 - Next Step Required - Reach out to Sheriffs Office for info/data on early release re-entery.

Performance Metrics

Sheriff's Department OzMETRICS

Performance Metrics	FY 19	FY 2020	FY 2021
Number of 911 calls answered	-	14,959	18,499
Number of Non-Emergency calls answered by Dispatch	-	27,183	86,072
Number of HAZMAT calls	15	5	13
Number of Rescue boat calls	19	21	14
Number of persons arrested on drug charges	118	107	168
Number of persons arrested on OWI charges	316	281	375
Jail Bookings	2,836	1,634	2,164
Number of Open Records Requests	1,083	835	845
Civil Process Served	1,649	1,136	1,131
Number of accidents	978	831	788
Number of Citations	3,543	2,578	3,312

Budget Highlights

The Sheriff's Department 2023 Current Service Level (CSL) budget increases tax levy by an additional $393,554 or 2.9% over the 2022 Adopted tax levy. Increases in Salaries & Benefits and Purchased services account for the majority of the expenditure increase. Fund Balance is budgeted to offset the vehicle cost of $296,250. That explains the majority of the revenue increase.

Emergency Management tax levy increases by $2,147 or 0.7% over the 2022 Adopted Budget. The recommended budget was adjusted to align the budget closer to actuals. The following items were not included in the recommended budget because they can be addressed through other means:

- Rescue Boat Painting $27,000
- Hazmat Medical Equipment Replacements: $12,000

Expansion requests for the Sheriff's Department are not included in the CSL budget. If all five expansion requests are approved then an additional $844,905 in tax levy or some combination of tax levy and other revenues would be needed in the budget. The expansion requests are discussed below.

Sheriff - Tax Levy

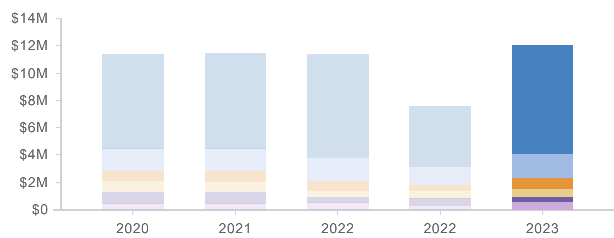
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,459,253	$1,320,705	$891,625	$626,089	$1,230,356
Expenses	$13,921,333	$14,257,625	$14,338,258	$9,486,398	$15,070,543
REVENUES LESS EXPENSES	**-$12,462,080**	**-$12,936,920**	**-$13,446,633**	**-$8,860,309**	**-$13,840,187**

Emergency Management - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$113,453	$125,144	$83,193	$9,247	$85,193
Expenses	$308,058	$296,581	$364,517	$184,368	$368,664
REVENUES LESS EXPENSES	**-$194,605**	**-$171,437**	**-$281,324**	**-$175,121**	**-$283,471**

Expense Summary

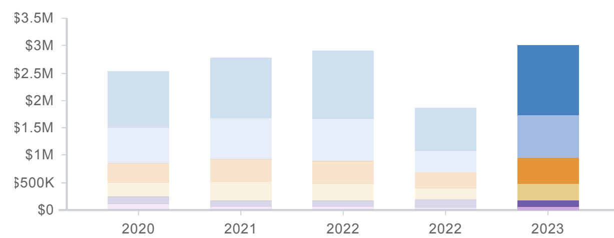
Sheriff - Salaries and Benefits



$12,057,650.81

Expenses in 2023

Sheriff - All Other Expenses



$3,012,891.88

Expenses in 2023

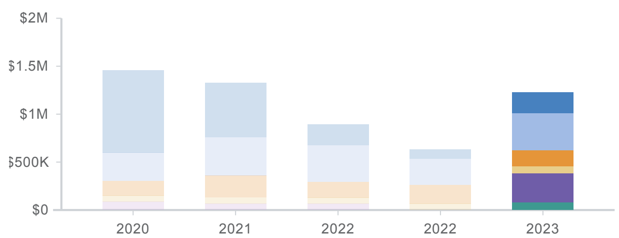
This budget is over 80% Salaries and Benefits which means it is a significant driver on the tax levy. The largest increase in expense falls under the Salaries & Benefits category. Regular Salaries increase by $337,789 or 4.4% over the 2022 Adopted Budget. WRS rates were increased and that causes a $103,575 or 14% increase. Special Deputy salaries (not part of Regular Salaries) increased by $61,918 or 20%, but this is in line with the prior years actuals. Health insurance increased by about $100,000.

All other expenses (excluding vehicle replacement), increased by $96,450 or 3.7% over the 2022 Adopted Budget. Most of this is Interdepartmental Charges increasing by $44,949 or 10%. About $26,000 of the Interdepartmental Charges is due to increased fuel costs. Another $21,000 is increased for Information Technology support.

Purchased Services increase by about $38,000 or 3%. Most of the increase is due to rising costs to operate the jail.

Revenue Summary

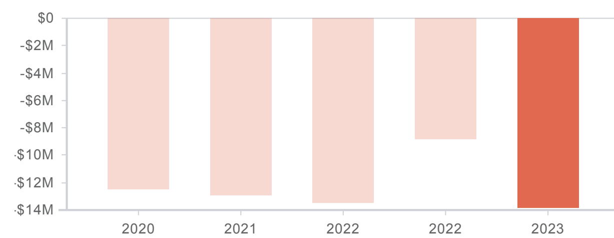
Sheriff - Revenues by Type



$1,230,356.08

Revenues in 2023

Sheriff - Tax Levy



-$13,840,186.61

Revenues Less Expenses in 2023

Revenues in the recommended budget are projected to increase by $338,731 or 38% over the prior year budget. Most of this is due to the use of reserves.

$296,250 in Reserves (Fund Balance) is budgeted for the replacement of the vehicles. This is a change from prior years where tax levy was used to fund the replacement of vehicles. The tax levy is now moved to offset operational expenses rather than capital.

Departmental revenues, not including the increase in Fund Balance, are at $934,106 in 2023, and this is a $42,481, or 4.7% increase. The 2022 Adopted Budget included $891,625 in revenues.

This department is very tax levy dependent. The Sales Tax is used throughout other General Fund departments to decrease the need for property tax levy.

Tax levy increased by $393,554 or 2.9% compared to last year. This is a much smaller increase than normal due to the use of reserves in the budget. Salaries and Benefits alone in this department usually leads to a $700,000 annual increase.

Next year's budget will likely return to a typical tax levy increase of around $600,000 to $800,000 within this budget.

Expansion Requests

The Recommended Budget DOES NOT include any expansion requests. The requests are highlighted below:

1. Dispatch Manager * - $93,296 (Tax Levy)
   - Growth of number of personnel in division and complexity of responsibilities
   - Strategic Objective: Enhance Safety for At-Risk Populations - Create Healthy and Safe Environments for Families. The position helps create a properly run dispatch center.
   - Strategic Objective: Develop Our Culture and Employees by improving communication in the workplace. This position should lead to improvements with culture and morale in the dispatch center.
   - Priority level is described as **URGENT** by the department.
2. Consolidated Dispatch Center * - $327,692 (Tax Levy)
   - A countywide dispatch center is needed because this is considered a best practice.
   - The Ozaukee County dispatch center already acts in some dispatch capacity for every municipality.
   - This request would consolidate 100% of the countywide dispatch in one facitlity.
   - Strategic Objective: Enhance Safety for At-Risk Populations - Create Healthy and Safe Environments for Families.
   - Priority level is described as **REQUIRED** by the department (depends on decisions by Mequon and Cedarburg)
3. Increased Need for Additional Patrol Deputy - $101,483 (Tax Levy)
   - Request is needed to respond to the mental health and substance abuse crisis.
   - These calls are difficult and time consuming. Therefore specialized training is needed. One specialized deputy will be hired with a mental health background.

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

- Strategic Objective: Enhance Safety for At-Risk Populations - Increase Behavioral Health and Support and Create Healthy and Safe Environments for Families. Many interactions involving mental health incidents involve law enforcement.
- Priority level is **DESIRED**

4. Increase Third Shift Patrol Deputies - $187,404 (Tax Levy)
- There are increasing calls on the third shift and this will ensure there is a safe number of deputies working on this shift.
- Increasing third shift from 3 to 4 deputies will provide better service (the addition of 2 deputies is needed to have 4 on duty).
- Strategic Objective: Enhance Safety for At-Risk Populations - Create Healthy and Safe Environments for Families. Appropriate staffing levels leads to timely and safer responses.
- Priority level is described as **DESIRED**

5. Change Jailors to Protected WRS Status - $135,030 (Tax Levy)
- Convert county jailors to protective WRS status like state correctional officers.
- County jailors have a demanding, dangerous, and stressful job but do not receive the additional benefits of protective WRS. This means they will be required to work longer careers.
- Strategic Objective: Develop our Culture and Employees - Maintain Competitive Wages and Benefits and Recruit and Retain Qualified county employees.
- Priority level is **DESIRED**

* **Dispatch Center requests are tied to an assumption of the County taking over all of the dispatch operations for the entire county. If this happens then the County would be able to increase levy for these expanded services.**

Sheriff Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fund Balance Applied (Budget Only)	$0	$0	$0	$0	$296,250
Interdepartmental Revenue for County Services	$1,513	$1,467	$4,200	$1,390	$43,306
Intergovernmental Revenue for County Services	$860,066	$562,364	$215,000	$89,017	$215,000
Intergovernmental Rev (State, Federal, Local)	$87,245	$60,516	$57,000	$1,628	$35,625
Operating Transfers In	$66,000	$66,000	$66,000	$66,000	$76,000
Other (Donations/One-time/Misc)	$152,383	$230,790	$165,275	$195,384	$165,275
Public Charges for County Services	$292,046	$399,568	$384,150	$272,670	$398,900
TOTAL	**$1,459,253**	**$1,320,705**	**$891,625**	**$626,089**	**$1,230,356**

Sheriff Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$81,396	$0	$0	$0	$0
Equipment & Software	$251,682	$344,232	$296,250	$259,529	$296,250
Interdepartmental Charges	$368,457	$417,230	$428,473	$297,867	$473,422
Other Expenses	$131,606	$122,088	$122,635	$159,510	$122,635
Purchased Services	$1,032,623	$1,097,484	$1,251,332	$800,615	$1,289,407
Salaries & Fringe Benefits	$11,391,427	$11,481,237	$11,421,816	$7,626,078	$12,057,651
Supplies under $5,000	$638,340	$739,651	$764,632	$424,448	$777,068
Travel/Mileage/Conference&Meetings	$25,802	$55,703	$53,120	$32,240	$54,110
TOTAL	**$13,921,333**	**$14,257,625**	**$14,338,258**	**$9,600,286**	**$15,070,543**

Emergency Management - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$108,434	$114,119	$78,193	$5,362	$79,193
Other (Donations/One-time/Misc)	$5,019	$11,025	$5,000	$3,885	$6,000
TOTAL	**$113,453**	**$125,144**	**$83,193**	**$9,247**	**$85,193**

Emergency Management - Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$23,839	$26,181	$30,325	$18,356	$31,319
Other Expenses	$16,054	$3,633	$3,638	$3,633	$3,638
Purchased Services	$40,437	$8,428	$20,225	$7,561	$20,225
Salaries & Fringe Benefits	$207,224	$218,270	$248,952	$135,603	[illegible]

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Bu
Supplies under $5,000	$19,212	$38,294	$57,577	$16,751	$48,577
Travel/Mileage/Conference&Meetings	$1,292	$1,775	$3,800	$2,465	$3,800
TOTAL	**$308,058**	**$296,581**	**$364,517**	**$184,368**	**$368,664**

DEPARTMENT:	Sheriff's Office

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Vehicle Replacements	VI. Steamline County P	Tax Levy (Budget Process)	N/A	-	314,292	323,720	333,431	343,433	1,314,876
		Other (explain in comments)	Reserves (FB)	296,250	-	-	-	-	296,250

PROJECT DESCRIPTION:

* Requested 2023 budget included $352,725 but the recommended budget decreased the amount by 1 vehicle that was intended for Emergency Management. The recommended budget for 2023 also includes the use of reserves (fund balance) to fund the vehicles. The methodology for funding vehicle replacements will be evaluated again next year. There are multiple methods to fund the vehicle replacements.

PRIORITY:	Required

This CIP project is budgeted annually in the department's budget through the County's regular budget process. In the 2023 budget, $296,250 is included for vehicle replacement. This excludes $56,475 for one Emergency Management vehicle.

Personnel Changes

2023 Budget - No Positions included in the recommended budget

1. Dispatch Manager 1 new FTE - Not include
2. Dispatchers 4-9 new FTEs - Not included
3. Behavioral Health Deputy 1 new FTE - not included
4. Patrol 3rd Shift 2 new FTEs - Not included
5. Jailors move to Protected Status - Not included

2022 Budget - 2 new Dispatcher positions added

2021 Budget - No Changes

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Sheriff
DIVISION OR PROGRAM:	Support Services
REQUEST TITLE:	Dispatch Manager

REQUEST DESCRIPTION:

The County dispatch center is rapidly growing as we assume dispatch duties from the municipalities in the County. Currently the dispatch center is staffed with 21 full-time dispatchers and 1 working dispatch supervisor. The need of a dispatch manager is crucial to the operation of the dispatch center. The consistent, regular oversite of scheduling, management of policies and procedures, training, personnel, personnel recruitment & retention, and regular duties is highly needed to help make this division operate efficiently. The working supervisor has not been able to keep up with the demand of the division, due to other duties. The dispatch center is the only division in the agency that does not have a manager or its equivalent dedicated specifically to the division. It is difficult to balance this division while managing another division, as is what currently happens. This would be an added position to the agency.

PRIORITY: Urgent (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

Need immediately due to the number of personnel in the division as well as the responsibilities that need to be managed.

BUDGET IMPACT:		
EXPENSES:	$ 93,296.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 93,296.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Deputy	$ 93,296	PCR 1 - Dispatch Mgr

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

This would fall under goal I. Enhance the Safety For At-Risk Populations E. Create Healthy and Safe Environments for Families. Without a properly run dispatch center, it's difficult to assist the public when they ask for help by contacting our dispatch center. This position would assure that compassion and care is given to each call received in the dispatch center.

Also, this would fall under goal V. Develop Our Culture and Employees in the strategic plan by improving communication in the workplace in the hopes it would improve the culture/morale in the dispatch center by making it a more welcoming division as it would be properly managed. This person's leadership potentially will help with internal communications, recruitment/retention, employee recognition, and employee development and training many of the strategies and tactics under V. Develop Our Culture and Employees.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Sheriff
DIVISION OR PROGRAM:	Support Servcies
REQUEST TITLE:	Dispatchers

REQUEST DESCRIPTION:

The trend in dispatching has been leaning towards consolidated dispatching. Ozaukee County is no exception here. The need to staff a countywide dispatch center needs to be considered. Although, it is not needed at this time, there is a potential of moving in this direction in 2023. We currently dispatch for every municipality in some capacity. Cedarburg we dispatch permanently for their 3rd shift and through attrition within approximate one year we will dispatch for them full-time. Mequon we dispatch permanently for the Fire Department and periodically when they cannot staff their shifts. If a decision is made by either municipality to not staff their dispatch centers, that responsibility will fall on the Sheriff's Office. It is urgent to have a plan in place so if this situation arises we are prepared to dispatch for all of Ozaukee County. The safety of our community is paramount and this service falls upon the Sheriff's Office to maintain. We would need to add anywhere between 4-9 dispatchers depending on the municipalities statistics.

PRIORITY: Required (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

Only if requested to dispatch for Mequon and Cedarburg is requested.

BUDGET IMPACT:	$ 327,692.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 327,692.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Dispatchers	$ 327,692	PCR 2 - Dispatchers

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

This would fall under goal I. Enhance the Safety For At-Risk Populations E. Create Healthy and Safe Environments for Families. Without a properly run dispatch center for the County, it's difficult to assist the public when they ask for help by contacting our dispatch center. An improperly staffed dispatch center will diminish first responder services to our community.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Sheriff
DIVISION OR PROGRAM:	Patrol
REQUEST TITLE:	Increased Need for Additional Patrol Deputies

REQUEST DESCRIPTION:

Mental health calls/crisis, coupled with drug misuse, are on the rise. This is an extremely time consuming and costly task on patrol and takes extra training to gain the skills to assist with a mental health subject in crisis. A behavioral health officer/deputy who is specially trained in managing mental health crisis and following up with the individual can be beneficial to the community as the mental health of the subject is being monitored consistently and the crisis is being handled by someone specially trained to handle these crisis, minimizing the potential of force being used by deputies. This will be an added position.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

This is a position that is gaining traction across the US and has been successful in communities around WI. This is a position that would benefit our community.

BUDGET IMPACT:	$ 101,482.93	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 101,482.93	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Deputy - Behavioral Health	$ 101,483	PCR 3 - Behavioral Health Deputy

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

This would fall under I. Enhance the Safety For At-Risk Populations B. Increase Behavioral Health Treatment and Support and E. Create Healthy and Safe Environments for Families The more options citizens have to help with their mental health, the better off they are and our community is. Many interactions people have while in a mental health crisis is with law enforcement. Having that interaction with a properly trained mental health specialist who has resources and the ability to follow up with the individual is paramount to that individuals support system and the community.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Sheriff
DIVISION OR PROGRAM:	Patrol
REQUEST TITLE:	Increase 3rd Shift Patrol Deputies

REQUEST DESCRIPTION:

With the increased calls and severity of calls we are receiving, 3rd shift responds with a maximum of 3 deputies, if all deputies are available at the time of the call. Increasing the minimums on 3rd shift from 3 deputies to 4 deputies will increase the safety and efficiency of the deputies and provide better service to the community by decreasing response time. A total of 2 deputies will need to be hired to cover this request.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

Needed, but other positions requested take priority.

BUDGET IMPACT:	$ 187,404.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 187,404.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Deputy - Patrol	$ 187,404	PCR 4 - Patrol 3rd Shift

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

This would fall under goal I. Enhance the Safety For At-Risk Populations E. Create Healthy and Safe Environments for Families. Having appropriate staffing to respond to calls in a timely, safe manner will benefit everyone in the community.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Sheriff
DIVISION OR PROGRAM:	Jail
REQUEST TITLE:	Change Jailors to Protect WRS Status

REQUEST DESCRIPTION:

Protective occupation status allows employees to retire at an earlier age (50 years old) and receive duty disability benefits if they are injured in the line of duty. While the job responsibilities are the same, state correctional officers are considered protective status under the Wisconsin Retirement System, while county jailers are not.

Daily, deputy sheriff jailers are responsible for the safety of county jails and inmates. These deputy sheriffs regularly deal in dangerous and stressful situations. To prepare for their difficult job to work in extremely dangerous conditions, deputy sheriff jailers undergo substantial training requirements. Without protective status, deputy sheriff jailers must work longer careers, while facing the same physically dangerous aspects of the job. As part of their normal daily routine, deputy sheriff jailers are required to enforce county ordinances, state statute, and ensure adheres to applicable federal laws, including the constitutions of the State of Wisconsin and of the United States.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

Daily, county jailers are responsible for the safety of county jails and the safety of the facility's other inmates.

BUDGET IMPACT:	$ 136,030.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 136,030.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Deputy Sheriff - Jailor	$ 136,030	PCR 5 - Jailor Protected Status

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Develop Our Culture and Employees - Maintain Competitive Wages and Benefits - Recruit and Retain Qualified County Employees

OTHER CONSIDERATIONS:

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

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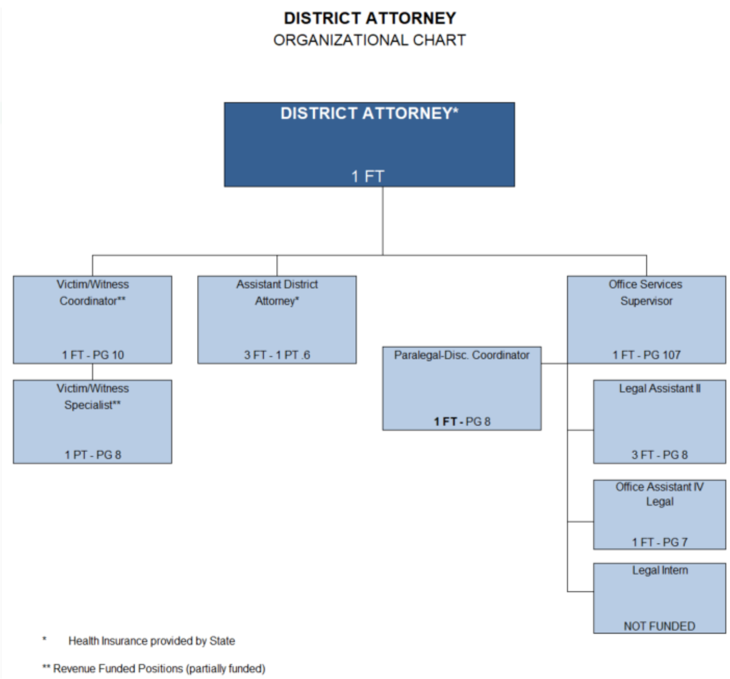
District Attorney's Office

Budget Report

Mission

The mission of the Office of the District Attorney is to protect the community by prosecuting criminals that violate the criminal laws of the State of Wisconsin in the jurisdiction of Ozaukee County by means of fair and effective prosecution. It will be our mission to bring criminals to justice as expediently as the court system will allow while ensuring that the victims affected by these criminals understand and exercise their rights and receive fair and respectful treatment throughout the judicial process.



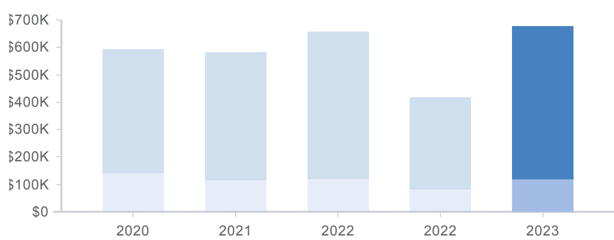
Programs and Services

Criminal Prosecution - The provision of service to Ozaukee County residents involving the prosecution of individuals guilty of crimes, for the purpose of protecting residents and restoring justice. The DA's Office handles criminal proceedings, juvenile criminal proceedings, and general ordinance and traffic violations.
This office handles the prosecution of:

- Criminal matters
- Juvenile delinquencies
- Wisconsin State Patrol, Ozaukee Sheriff, and DNR violations

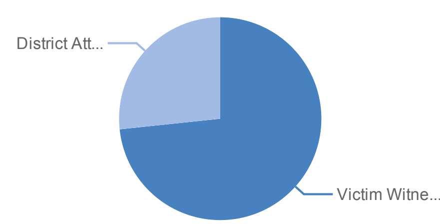
Victim Witness Unit - The primary purpose of this program is to assist crime victims and witnesses in exercising their crime victim rights. The rights extended to victims of crime are honored and protected no less vigorously then the protections afforded to defendants, while ensuring that all victims and witnesses are treated with dignity, respect, courtesy and sensitivity. This program advises victims and witnesses of legal options regarding actions necessary to maintain an adequate level of protection.

DA - Expenses by Program



$676,520.56
Expenses in 2023

DA - Revenue by Program



$75,000.00
Revenues in 2023

Strategic Objectives

The vision of the Ozaukee County District Attorney's Office is to continue striving to be an efficient paperless office while providing the highest level of prosecutorial efforts attainable. By incorporating updated electronic technologies entwining law enforcement, district attorneys and the courts; we have and will continue to create a streamline of data shared and cost effectiveness across the board for all programs.

Performance Metrics

District Attorney		OzMETRICS	
Performance Metrics	**FY 19**	**FY 2020**	**FY 2021**
District Attorney			
Upfront Discovery and DPA Fees Paid	$22,053	$20,900	$21,555
Cases Referred	1,735	2,039	1,794
Criminal Felony Cases Filed	384	496	438
Criminal Jury Trials Conducted	24	7	10
Criminal Misdemeanor Cases Filed	464	459	402
Criminal Traffic Misdemeanor Cases Filed	541	457	525
Deferred or Diversion Agreement	107	84	61
Juvenile Cases Referred	115	88	72
Officer & Witness Subpeonas Generated	1,348	1,325	1,206
Parties with Role as Victim	772	825	917
Parties with Role as Witness	1,585	1,735	2,122
Search Warrants and Subpoenas	263	266	291
Specific Rights Exercised by Victims	2,621	2,840	2,167
Subpoenas Served	78	101	70
Traffic Ordinance JO FO CX Cases Charged	631	600	643
Victims Requesting Services	461	512	580

Budget Highlights

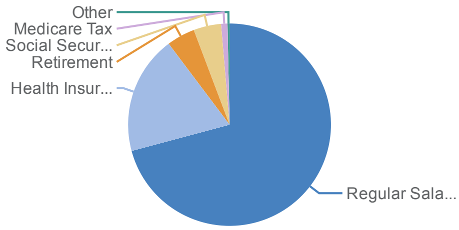
The District Attorney's Current Service Level Budget increases tax levy by $19,147 or 3.3% over the 2022 Adopted tax levy. All of the expenditure increases are found within Salaries and Benefits. Revenues remain flat.

After the department budget was submitted, the department is anticipating an additional expense for a software system that will provide an automated way to accomplish sending out discovery to defense attorneys. This impact is estimated to be $6,500. The office will be piggy-backing on the Sheriff's Department account but will pay their own cost.

DA - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$64,918	$77,562	$75,000	$39,888	$75,000
Expenses	$592,368	$581,213	$657,374	$417,768	$676,521
REVENUES LESS EXPENSES	**-$527,450**	**-$503,652**	**-$582,374**	**-$377,880**	**-$601,521**

DA - Salaries and Benefits



$629,935.52

Expenses in 2023

DA - Expense by Type

Category	2023
Salaries & Fringe Benefits	$629,935.52
Interdepartmental Charges	$17,524.92
Purchased Services	$13,670.12
Supplies under $5,000	$9,515.04
Travel/Mileage/Conference&Meetings	$5,874.96

DA - Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$14,107	$14,825	$17,525	$7,238	$17,525
Other Expenses	$726	$20	$0	$0	$0
Purchased Services	$13,500	$8,883	$11,730	$10,878	$13,670
Salaries & Fringe Benefits	$555,520	$546,412	$612,729	$318,762	$629,936
Supplies under $5,000	$8,268	$9,254	$9,515	$12,877	$9,515
Travel/Mileage/Conference&Meetings	$247	$1,819	$5,875	$1,124	$5,875
TOTAL	**$592,368**	**$581,213**	**$657,374**	**$350,879**	**$676,521**

DA - Revenue by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Intergovernmental Rev (State, Federal, Local)	$44,653	$55,143	$55,000	$25,363	$55,000
Other (Donations/One-time/Misc)	$0	$702	$0	$0	$0
Public Charges for County Services	$20,265	$21,716	$20,000	$14,525	$20,000
TOTAL	**$64,918**	**$77,562**	**$75,000**	**$39,888**	**$75,000**

District Attorney's Office CIP

There are no CIP projects currently planned by the department in the next five years as of 2022.

Position Changes

2023 Proposed Budget:

- No changes requested in the budget

2022 Adopted Budget:

- Move PT Paralegal to full-time position
- Increase hours of Victim Witness position

2021 Adopted Budget:

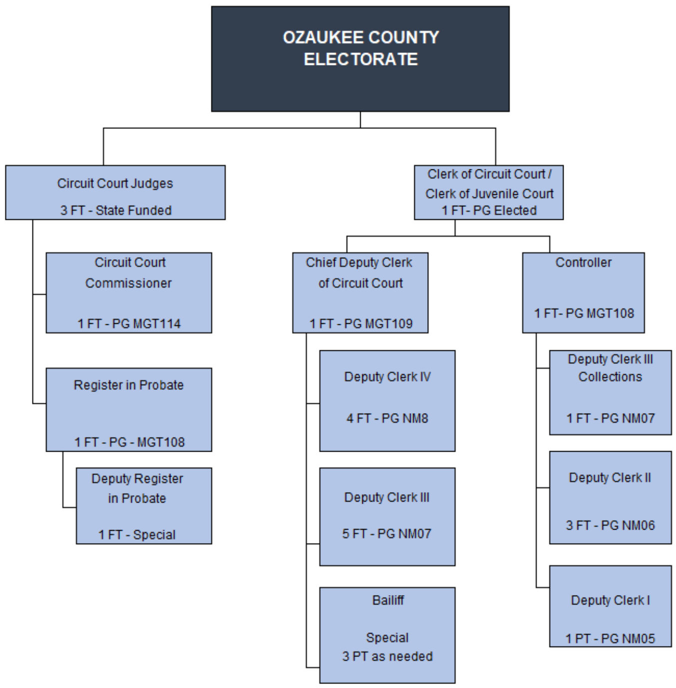
- 1 PT Paralegal position added

Clerk of Courts

Budget Report

Mission

It is the mission of the Office of the Clerk of Circuit Court of Ozaukee County to serve the citizens of Ozaukee County and the participants in the judicial system in an efficient, effective, and ethical manner to enhance the public confidence in the circuit courts while striving for a cost-conscious operating budget.



- ## Programs & Services

ADMINISTRATIVE SERVICES:
- Custodian of the records - Maintain the records of the court system. Keep proper court papers, books and records properly deposited. Keep minutes of all actions before the court except for those under s 799.
- Court finances - Maintain transactions and finances of the court system in the county. Enter proper court surcharges, assessments and restitution as ordered by the court. Seek reimbursement from individu d state and county agencies as allowed by law. Maintain records of funds placed in trust with the court and disburse trust funds as court ordered. The office shall collect fees that are prescribed and contract bt collectors as needed.
- Court administration - Manage the workforce that interacts with most of the public in the building. Manage the calendar for all judicial proceedings.
- Witness Services - To ensure victims and witnesses of crime are treated with dignity, respect, courtesy and sensitivity; and that the rights extended in this chapter to victims and witnesses of crime are hon nd protected by law enforcement agencies, prosecutors and judges in a manner no less vigorous than the protections afforded criminal defendants.

JUDICIAL SERVICES:
- Guardian at Litem- The court appoints a Guardian at Litem (GAL) for any interested person who is a minor or an individual adjudicated incompetent, alleged incompetent, or a person not in being or presen unascertainable.
- Maintain a judicial law library, and assist judges with administrative duties that are not Clerk of Circuit Court, Register in Probate, or Juvenile Court duties.
- Jury management - Organize and c the jury process in the county. arry out

FAMILY COURT SERVICES:
- Mediation- A party who wants to have issues concerning a legal custody or physical placement situation may request an order from the court that would require the parties to participate in mediation of th ues.
- Family Court Commissioner- In paternity actions, conduct initial appearances and pretrial proceedings and issue child abuse temporary restraining orders. In family matters, conduct stipulated and default e hearings, temporary hearings, and hearings to enforce child support and/or maintenance; make annual adjustments in child support; conduct domestic abuse hearings, issue domestic abuse temporary res g orders and injunctions; and such other ad ministerial duties as allowed by statute and authorized by the Circuit Judges for Ozaukee County.
- Family Court Services- Employ and supervise staff that provide mediation services in family matters before the circuit court.

CIVIL:
- Civil- A large claims case acommences by the filing of a summons and complaint in which one private individual or business sues another to protect, enforce, or redress private or civil rights. The party brin case for money damages against a defendant or third party for causing physical or emotional injuries. This type of case is resolved either by default judgment, motion for summary judgment, court trials, or jury t Garnishment services are used as a means to collect monetary judgments.
- Family- A court that has jurisdiction and often advisory powers over domestic disputes involving the rights and duties of husband, wife, parent, or child especially in matters of affecting the support, custoc welfare of children. Some court proceedings are used to establish paternity.
- Traffic - Court proceedings are established for traffic vilations issued by law enforcement.
- Other services include Small Claims; court approved Occupational Licenses, and foreclosure process.

CRIMINAL:
- Criminal- The process through which criminal laws are enforced. Crimes are categorizes as felonies or misdemeanors based on their nature and the maximum punishment that can be imposed. A felony in serious misconduct that is punishable by imprisonment for more than one year. A misdemeanor is conduct for which the law prescribes punishment of no more than one year in prison.
- Search Warrants- Search warrants are sought by law enforcement in an effort to gain evidence in a possible criminal matter.

JUVENILE/PROBATE:
- Juvenile court proceedings involve things like violation of ordinances and laws by juveniles. Cases involving juveniles leads to things like protective services and plans for placements, reunification, or an plan to care for juveniles.
- Termination of Parental Rights- Termination of parental rights is a court order that permanently severs the legal parent-child relationship when the court finds one or both parents to be unfit, or when one o parents give up their parental rights so that an adoption can take place. Rights can be terminated voluntarily or involuntarily.
- Probate - This process involves the process of determining the legal rights of those in various stages of their life. This includes adoptions, commitments, conservatorships, adoptions, and advance directiv

Budget Highlights

The Clerk of Courts Department 2023 Current Service Level budget increases tax levy by an additional $182,744 or 28% over the 2022 Adopted tax levy. Increases in Salaries & Benefits are causing most of the increase. A $42,000 decrease in revenue also contributes to the need for additional tax levy.

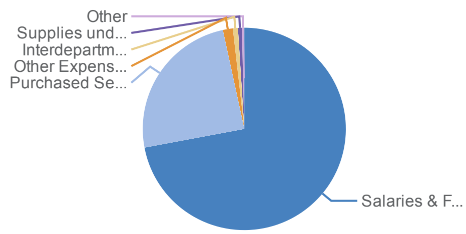
Expansion Requests

The department is requesting two expansion items. The first would eliminate the Deputy Register in Probate and fully fund the Register in Probate position. The net impact of this action is a $2,000 increase. The second expansion request would convert the part-time (currently 1300 hours) Collections Clerk into a full-time position. The impact of this is $47,921 and includes about $27,000 for a family health plan. Neither request was included in the recommended budget.

Courts - Tax Levy

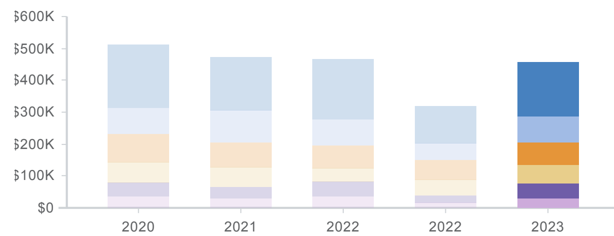
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,299,794	$1,293,776	$1,384,400	$1,060,001	$1,342,400
Expenses	$1,954,791	$1,947,703	$2,049,682	$1,446,981	$2,190,426
REVENUES LESS EXPENSES	**-$654,997**	**-$653,928**	**-$665,282**	**-$386,981**	**-$848,026**

Courts - Expenses by Type Stacked Graph



$2,190,426.12
Expenses in 2023

Courts - GAL and other Court related services

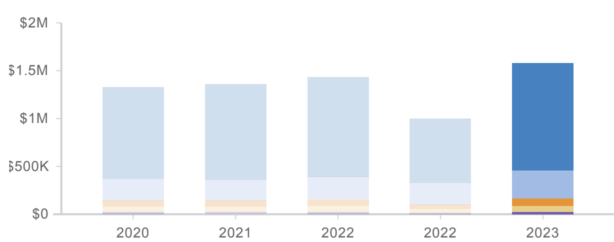


$456,500.00
Expenses in 2023

Over 70% of this department's budget is Salaries and Benefits, and this matches the general trend throughout most departmental budgets.

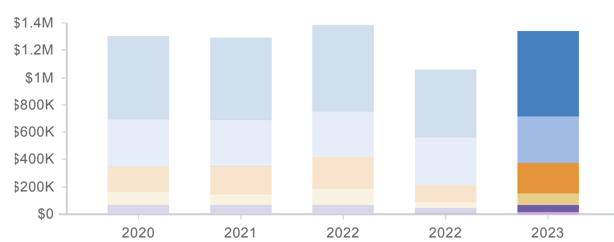
Guardian at Litem (GAL), Attorney Fees, Chapter 51, and various other judicial proceedings are a large part of the expenses in this department. These expenses are often tied to mandated services. Some of these expenses were increasing due to new mandated requirements, and we are unsure what the final impact will be over the last few years. Some of the department requested increases were decreased in the recommended budget. The strategy is to budget a bit lower and wait for the actual results.

Courts - Salaries and Benefits



$1,578,159.12
Expenses in 2023

Courts - Revenues by Type



$1,342,399.80
Revenues in 2023

Increases in the Salaries & Benefits category account for the increase in expenses. Salaries & Benefits increase by $162,546 or 11.3% over the 2022 Adopted Budget. Some of this increase is unavoidable due to the following items:

- Health Insurance increases by $59,508 or 25%
- Salaries increase by $89,538 or 8.6%
- The Salaries include an intern position
- Without the intern Salaries would increase by about 6%

Revenue decreases include reductions in interest income ($40,000) and a reduction in Public Charges for Services ($20,000). Interest is reduced due to lower returns.

Courts - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$19,755	$18,423	$17,692	$12,323	$17,692
Other Expenses	$16,258	$17,282	$34,700	$31,507	$34,700
Purchased Services	$582,380	$542,232	$542,700	$382,535	[illegible]

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Bu
Salaries & Fringe Benefits	$1,325,542	$1,357,468	$1,432,590	$1,005,271	$1,578,159
Supplies under $5,000	$9,572	$11,304	$13,500	$12,872	$13,500
Travel/Mileage/Conference&Meetings	$1,284	$995	$8,500	$2,474	$8,500
TOTAL	**$1,954,791**	**$1,947,703**	**$2,049,682**	**$1,446,981**	**$2,190,426**

Courts - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fines/Forfeitures/Penalties	$180,619	$206,977	$225,000	$125,871	$220,000
Interdepartmental Revenue for County Services	$54,461	$55,765	$53,000	$34,097	$55,000
Interest	$96,359	$74,066	$123,000	$44,199	$83,000
Intergovernmental Rev (State, Federal, Local)	$343,359	$341,101	$340,900	$344,302	$343,900
Licenses & Permits	$7,860	$7,980	$7,000	$5,920	$7,000
Other (Donations/One-time/Misc)	$7,239	$7,362	$7,500	$5,317	$7,500
Public Charges for County Services	$609,897	$600,525	$628,000	$500,295	$626,000
TOTAL	**$1,299,794**	**$1,293,776**	**$1,384,400**	**$1,060,001**	**$1,342,400**

Clerk of Courts CIP

DEPARTMENT:	Clerk of Courts

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Jury Courtroom Seating		Tax Levy (Budget Process)		25,000					25,000
		Other (explain in comments)							

PROJECT DESCRIPTION:

The jury chairs in each of the four courtrooms are original to the initial construction 30 years ago. The construction and upholstery of the chairs are worn, not repairable and not as functional as they could be. Jurors have also stated they are uncomfortable due to their lack of padding and support.We are requesting new chairs for all four courtrooms to accomodate all individual sizes to be seated for up to 8 hours a day or longer with minimal breaks. The new chairs would have cup holders for water and a small table for taking notes.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Inner Office Electrical/Cubicle Update		Tax Levy (Budget Process)		150,000					150,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Infrastructure wiring for electrical outlets, network wiring and cubicles are in need of replacement. They are original to the initial construction 30 years ago. There are issues with how much equipment can be used at a time. All available cubicle parts have been used to create larger work spaces for staff to increase outlet access but this resource has been exhausted. New electricals and cubicles would give options to distance staff and utilize other electrical connections.

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Judicial Suite Reception Replacement		Tax Levy (Budget Process)		20,000					20,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

The reception area of the Judge's chambers should reflect the dignity and importance of the Judge's position. Currently, the office furniture consists of relics of the initial cubicle system for the Justice Center. The cubicle system does not support the current needs of the Deputy Clerk IV's assigned to the judiciary. We are requesting to replace the worn cubicle pieces with modern functional appropriate office furniture.

PRIORITY:	Desired

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Jury Deliberation Tables		Tax Levy (Budget Process)		8,000					8,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Jury deliberation rooms were recently remodeled. Chairs were purchased using our departments annual equipment budget. New tables are required as all jury members cannot fit around them with adequate spacing. 2 tables are required - one for each jury deliberation room.

PRIORITY:	Desired

Position Changes

2023 Proposed Budget:

- Fund Register in Probate and eliminate Deputy Register in Probate
- Upgrade Deputy Clerk III Collections Clerk to full time

2022 Adopted Budget:

- No Changes

2021 Adopted Budget:

- No Changes

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Clerk of Courts
DIVISION OR PROGRAM:	Register in Probate
REQUEST TITLE:	Fund Register in Probate position/move Deputy to 'Special'

REQUEST DESCRIPTION:

Retiring Clerk of Court held this position, it is a position appointed by Judges per State Statute. Current Deputy Register in Probate is expected to be named new Register in Probate. We are requesting this position to be funded - it has always been an approved position, it was not funded as the current Clerk of Courts held this position (which is not the norm for clerk of courts offices). We are also asking for the Deputy Register in Probate position to be moved to "special" status at this time as it is not expected to be filled. The net difference between the two positions is less than $2,000.

PRIORITY: Necessary (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 2,000.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 2,000.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Register in Probate (existing)	$ 95,864	1
Deputy Register in Probate (existing)	$ (93,929)	

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

The Register in Probate position is a vital position responsible for review and maintenance of guardianships and mental commitments along with other probate matters. These are two areas the County is seeing increased need in and it is important to have a qualified individual in this position. This position is important to enhancing the safety for at-risk populations.

OTHER CONSIDERATIONS:

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Clerk of Courts
DIVISION OR PROGRAM:	Collection
REQUEST TITLE:	Upgrade Deputy Clerk III Collections Clerk to full time

REQUEST DESCRIPTION:

As the old debt project is nearing completion, further pressure is put on collections of current debts owed the court. Moving this position from part time to fulltime will assist in keeping debt collection current, help the department meet budgeted revenue goals, enforce court orders regarding payments and ensure restitution is collected on behalf of victim. This position will provide further assistance and back up to the Controller position which is necessary as many tasks are currently completed solely by the Controller.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:	$ 47,921.00	(What is the total budgetary impact of this request?)
REVENUE:	$ -	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 47,921.00	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Deputy Clerk III Collections-existing PT	$ 82,796	3

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

It is important to make this position full time in order to recruit qualified employees and provide back up to the Controller position.

OTHER CONSIDERATIONS:

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PUBLIC WORKS COMMITTEE

COMMITTEE BUDGET SUMMARY

Committee Summary

This committee provides oversight for all of the County departments that are organized under the Public Works Committee. The following departments and funds are categorized into this committee:

1. Public Works Department
    1. Transit Services - Special Revenue Fund 211
    2. Facilities Maintenance - Department number 109 in General Fund
    3. Fairgrounds Facility - Special Revenue Fund 220
    4. County Roads and Bridges - Special Revenue Fund 205
    5. Highway Services - Enterprise Fund 601

This committee provides important public infrastructure services like maintaining roads; providing a great County Fairgrounds facility; maintaining county owned facilities; and providing some transit services. The various divisions of the Public Works Department uses a variety of funding sources. Most of the revenue in Highway Services is for charges for services, and County Roads and Bridges is mostly tax levy for maintaining County roads. Transit services relies heavily on federal funding. Maintaining facilities is mostly tax levy.

Public Works Committee - Tax Levy Summary

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$13,733,494	$14,228,367	$14,592,185	$8,652,249	$15,882,011
Expenses	$18,464,177	$19,028,038	$19,714,323	$13,404,643	$21,006,338
REVENUES LESS EXPENSES	-$4,730,684	-$4,799,671	-$5,122,138	-$4,752,394	-$5,124,327

Public Works Committee - Expenses by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Maintenance	$1,455,637	$1,401,468	$1,337,701	$915,714	$1,393,331
County Roads/Bridges	$5,234,699	$5,374,794	$5,011,868	$3,165,259	$5,395,771
Transit Services	$1,860,004	$2,083,766	$3,603,523	$2,239,188	$3,752,234
Fairgrounds	$208,064	$256,976	$328,166	$182,141	$331,430
TOTAL	$8,758,403	$9,117,006	$10,281,258	$6,502,303	$10,872,766

Public Works Committee - Revenues by Department

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Maintenance	$91,378	$56,805	$56,986	$37,191	$64,108
County Roads/Bridges	$1,634,438	$1,573,852	$1,696,377	$1,244,680	$2,080,280
Transit Services	$2,288,372	$2,375,846	$3,329,606	$1,440,474	$3,524,636
Fairgrounds	$141,865	$164,564	$209,150	$93,605	$212,414
TOTAL	$4,156,053	$4,171,067	$5,292,119	$2,815,949	$5,881,438

Highway Department - Expenses by Division

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Highway Administration	$277,542	$330,952	$640,785	$465,376	$654,619
Highway Operations	$122,398	-$26,677	-$67,098	$448,624	-$107,748
County Trunk Highways	$5,853,137	$5,332,189	$4,950,668	$2,785,710	$5,334,908

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Bu
State Highways	$1,336,906	$1,737,431	$1,612,190	$1,052,851	$1,641,947
Local Roads	$1,259,135	$1,503,238	$1,424,700	$1,190,074	$1,555,078
Local Departments Non Highway	$801,846	$969,118	$805,320	$704,903	$988,605
Non Highway Services	$54,811	$64,783	$66,500	$27,127	$66,163
Capital Outlay	$0	$0	$0	$227,675	$0
TOTAL	**$9,705,774**	**$9,911,032**	**$9,433,065**	**$6,902,340**	**$10,133,572**

Highway Department - Revenues by Division

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Highway Administration	$154,172	$321,993	$380,350	$126,715	$354,027
Highway Operations	$80,354	$117,104	$80,338	$146,581	$84,845
County Trunk Highways	$5,853,137	$5,332,189	$4,950,668	$2,722,419	$5,334,908
State Highways	$1,325,183	$1,748,006	$1,612,190	$990,993	$1,641,947
Local Roads	$1,289,570	$1,528,861	$1,424,700	$1,157,494	$1,555,078
Local Departments Non Highway	$820,213	$944,365	$785,320	$664,971	$963,605
Non Highway Services	$54,811	$64,783	$66,500	$27,127	$66,163
TOTAL	**$9,577,441**	**$10,057,300**	**$9,300,066**	**$5,836,300**	**$10,000,573**

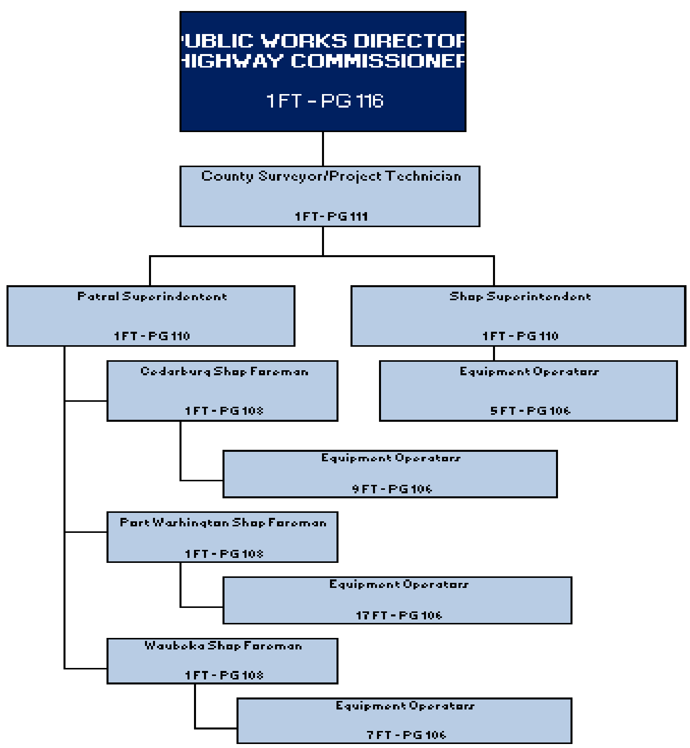
Highway Department

Budget Report

Mission

The Ozaukee County Highway Department seeks to provide and maintain the highest quality transportation system possible, one that balances the desires of County taxpayers for safety, speed and efficiency, and to provide for it in a fiscally responsible manner.

HIGHWAY DEPARTMENT
ORGANIZATIONAL CHART



Programs and Services

Our goal is to construct and maintain the Ozaukee County transportation system. Working under contract of the State of Wisconsin Department of Transportation, services are provided to maintain 27 miles of Interstate Highway, 152 County Roads, 64 miles of State Trunk Highways, and provide maintenance to townships throughout the county.

The primary purpose of the Highway Department is to provide and maintain quality transportation infrastructure in the county. The programs all serve that purpose. The Highway Administration provides the county-wide planning and assessment of the infrastructure for all of the roads, bridges, culverts, and other assets as needed.

Highway Operations is responsible for the maintenance and replacement of all highway equipment used throughout the department to perform its various services. The goal is to set schedules for replacement; determine cost-effective purchases; and developing the department's plan for capital improvements.

General Maintenance consists of work performed on the infrastructure, like roads and bridges. This can include the interstate system, town roads where work is performed under a contract with the town, county roads, and other assets as needed. Activities can vary depending on the project, such as: patrolling, surface maintenance, shoulder maintenance, pavement marking, lighting, and sign repair.

Another service involves the provision of Winter Maintenance services on State highways, interstate highways (I-43), and weather monitoring. The costs of maintenance of these roads are reimbursed by contract. Activities can vary depending on the project; examples include patrolling, snow removal, application of ice control, or other services depending on weather conditions.

Construction is another service provided by the department. This involves a major project designed to significantly improve the respective infrastructure. In-house and outsourced engineering, right of way acquisition, road base and surfacing of roadways with asphalt or concrete. Construction typically happens when the infrastructure is beyond its useful life.

The Highway Department provides services to numerous County Departments. The Department is often contracted by other local units of government to provide similar services. These projects are direct revenue to the department.

Strategic Objectives

Strategic Goal: Provide a Safe and Efficient Transportation System for All Ozaukee County Residents
Strategic Objective: (A) Assess Existing Operations

1) We've been performing past reviews of projects at year-end to collect data on better cost estimating.
2) We've been investigating expanded salt brine operations, which is better financially and environmentally for Ozaukee County.

Strategic Objective: (B) Focus on Highway Transportation Planning

1) Performed analysis of County Highways for widening needs, and focused upcoming WisDOT Grant funding towards those highways.
2) Opitz Gravel Pit is beginning to enter 3rd of 7 sections. Anticipate seeking our next gravel source within a couple years.

Budget Highlights

The Highway Department fund remains flat for the 2023 Current Service Level Budget.

County Roads & Bridges fund is flat compared to the 2022 adopted budget.

Equipment Operator

The Highway Department has seen an increased workload for day-to-to activities (i.e. mowing, animal removal, pothole repair) and anticipates more state work going forward, especially for plowing given the expansion of I-43. We are requesting an additional Equipment Operator to fill those needs, and give more flexibility in staffing as we're typically on tight margins with staffing projects and don't have additional staff available. We anticipate the funding for the position to be 60% County Levy and 40% State revenue.

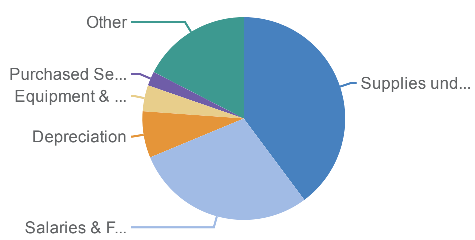
County Roads & Bridges - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$1,634,438	$1,573,852	$1,696,377	$1,244,680	$2,080,280
Expenses	$5,234,699	$5,374,794	$5,011,868	$2,882,367	$5,395,771
REVENUES LESS EXPENSES	**-$3,600,261**	**-$3,800,942**	**-$3,315,491**	**-$1,637,688**	**-$3,315,491**

Highway - Tax Levy

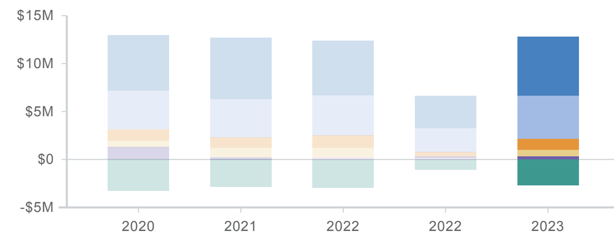
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$9,577,441	$10,057,300	$9,300,066	$3,669,394	$10,000,573
Expenses	$9,705,774	$9,911,032	$9,433,065	$5,606,745	$10,133,572
REVENUES LESS EXPENSES	**-$128,333**	**$146,268**	**-$132,999**	**-$1,937,351**	**-$132,999**

Highway - Expenses



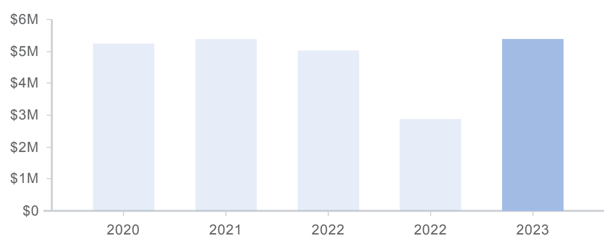
$10,133,571.92
Expenses in 2023

Highway - Expenses



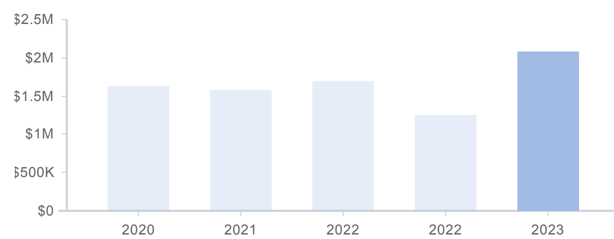
$10,133,571.92
Expenses in 2023

Roads & Bridges - Expenses



$5,395,771.04
Expenses in 2023

Roads & Bridges - Revenues



$2,080,280.00
Revenues in 2023

Roads & Bridges - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$5,234,699	$5,374,794	$5,011,868	$2,457,367	$5,395,771
Operating Transfers Out	$0	$0	$0	$425,000	$0
TOTAL	**$5,234,699**	**$5,374,794**	**$5,011,868**	**$2,882,367**	**$5,395,771**

Roads & Bridges - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fund Balance Applied (Budget Only)	$0	$0	$0	$0	$420,707
Intergovernmental Rev (State, Federal, Local)	$1,631,438	$1,573,852	$1,573,852	$1,244,680	$1,659,573
Other (Donations/One-time/Misc)	$3,000	$0	$122,525	$0	$0
TOTAL	**$1,634,438**	**$1,573,852**	**$1,696,377**	**$1,244,680**	**$2,080,280**

Highway - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$61,110	$166,392	$235,000	$30,144	$335,000
Depreciation	$1,187,431	$1,163,733	$1,237,638	$412,552	$1,152,492
Equipment & Software	$628,772	$904,094	$969,000	$10,910	$647,350
Grants	$131,980	$128,636	$133,000	$109,754	$133,000
Interdepartmental Charges	-$3,824,104	-$3,120,279	-$3,498,505	-$1,394,004	-$3,454,294
Other Expenses	$390,492	$2,652	$252,831	$167,455	$255,120
Purchased Services	$1,343,915	$247,430	$163,819	$153,533	$353,406
Salaries & Fringe Benefits	$4,048,808	$3,959,624	$4,277,615	$2,914,402	$4,497,657
Supplies under $5,000	$5,724,907	$6,444,559	$5,631,734	$4,218,448	$6,192,184
Travel/Mileage/Conference&Meetings	$12,464	$14,191	$30,934	$8,006	$21,657
TOTAL	**$9,705,774**	**$9,911,032**	**$9,433,065**	**$6,631,200**	**$10,133,572**

Highway - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$3,290,968	$2,925,041	$2,670,680	$410,590	$2,813,470
Intergovernmental Revenue for County Services	$5,286,404	$6,656,774	$6,070,148	$3,043,255	$6,694,821
Intergovernmental Rev (State, Federal, Local)	$765,587	$56,079	$121,750	$7,755	$87,610
Licenses & Permits	$122,347	$268,559	$357,750	$73,518	$309,487
Other (Donations/One-time/Misc)	$112,135	$150,847	$79,738	$134,277	$95,185
TOTAL	**$9,577,441**	**$10,057,300**	**$9,300,066**	**$3,669,394**	**$10,000,573**

Highway CIP Requests

See Attached document.

Position Changes

2023 Proposed Budget: 1 Equipment Operator

2022 Adopted Budget: $1 Premium for Foremans

2021 Adopted Budget: Added 1 Equipment Operator

OZAUKEE COUNTY 5 YEAR CAPITAL IMPROVEMENT PLAN

Purpose: This form is used to capture **all** capital projects expected to be requested by a department, regardless of the source of funds utilized. This form is used as a planning tool so that decision-makers will be able to understand the County's capital needs over the next 5 years. This plan is not a guarantee of future funding nor does it replace the evaluation tools used by decision-makers.

SOURCE OF FUNDS DEFINITIONS

Tax Levy (Budget Process)	This is funding that would be used during the budget process for a project.
RFP Process	Project requested during the RFP Process (based on year-end revenues). Year-end funds are based on a mix of different sources.
Grants	You are expecting Federal, State, local, or private funds to offset all or part of a project. Name the grantor in the comment field.
Other	Please explain in the comment field.

DEPARTMENT: Highway

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH KK	Road Network	Tax Levy (Budget Process)		600,000					600,000 -

PROJECT DESCRIPTION:
CTH KK - City of Port Washington Limits to CTH LL: Pulverize & Repave (1.0 miles)

Ozaukee County Highway Department performs bi-annual inspection on all County highways and rates the condition of the pavement. Projects are selected based upon the highway's condition rating, safety factors, and average daily traffic

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH KK	Road Network	Tax Levy (Budget Process)		500,000					500,000 -

PROJECT DESCRIPTION:
CTH KK - CTH LL to Willow Road: 2.5" Overlay (1.8 miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH P	Road Network	Tax Levy (Budget Process)		500,000					500,000 -

PROJECT DESCRIPTION:
CTH P - CTH LL to end of CTH P: 2.5" Overlay (1.5 miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH NN	Road Network	Other (explain in comme	State/Cty Levy	100,000					100,000 -

PROJECT DESCRIPTION:
CTH NN - CTH NN & CTH Y (Granville Rd) Traffic Signals - BID Work (Contracted)
HSIP Funding (90/10 Split; State/County Levy); Total Project Cost Estimate $1,000,000 - $900,000 State/$100,000 County Levy

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH W	Road Network	Other (explain in comments)		60,000	800,000				860,000 -

PROJECT DESCRIPTION:
CTH W - STH 33 to Schowalter Rd: Reconstruction - BID Work (Contracted)
LRIP-S & CHI-S funding (75/25 Split; State/County Levy); Engineering & ROW Acquisition 2022/2023; Construction 2024; Total Project Cost Estimate $2,300,000

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH H	Road Network	Other (explain in comme	State/Cty Levy	5,000	-	50,000			55,000 -

PROJECT DESCRIPTION:
CTH H - Washington County Line to CTH A/H; STH 57 ti CT KW: Safety Improvements - BID Work (Contracted)
WISDOT HRRRP Grant funding (90/10 Split; State/County Levy); Engineering in 2023; Construction 2025; Total Project Cost Estimate $500,000

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH LL	Road Network	Other (explain in comme	State/Cty Levy		200,000				200,000 -

PROJECT DESCRIPTION:
CTH LL - CTH LL & CTH KK Intersection: Concrete Reconstruction - BID Work (Contracted)
CHI Funding (50/50 Split; State/County Levy); Total Project Cost Estimate $400,000 - $200,000 State/$200,000 County Levy

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH KW	Road Network	Other (explain in comme	State/Cty Levy		50,000	500,000			550,000 -

PROJECT DESCRIPTION:
CTH KW - CTH H to Lake Drive: Pulverize & Repave; Widen to 30' - BID Work (Contracted)
CHI-D Funding (50/50 Split; State/County Levy); Engineering & ROW Acquisition in 2024; Construction in 2025

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH V	Road Network	Tax Levy (Budget Process)			300,000				300,000 -

PROJECT DESCRIPTION:
CTH V - STH 60 (Grafton Ave) to CTH W (Port Washington Rd): 2.5" Mill & Overlay (1.5 miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH W	Road Network	Tax Levy (Budget Process)			450,000				450,000 -

PROJECT DESCRIPTION:
CTH W - Schowalter St to STH 57: 2.5" Overlay (2.2 mles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH I	Road Network	Tax Levy (Budget Process)			375,000				375,000 -

PROJECT DESCRIPTION:
CTH I - Jay Road to Sheboygan County Line: Pulverize & Repave; Widen to 24' (1.3 miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH K	Road Network	Tax Levy (Budget Process)			350,000				350,000 -

PROJECT DESCRIPTION:
CTH K - CTH KW to Termaat Rd: 2.5" Overlay; Widen to 30' (1.0 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH O	Road Network	Tax Levy (Budget Process)			300,000				300,000 -

PROJECT DESCRIPTION:
CTH O - STH 60 to Hickory St: 2.5" Mill & Overlay (0.8 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH I	Road Network	Tax Levy (Budget Process)				1,200,000			######## -

PROJECT DESCRIPTION:

CRH I - Lilac Lane to STH 33: 2.5" Overlay; Widen to 30' (5.1 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH O	Road Network	Tax Levy (Budget Process)				300,000			300,000
									-

PROJECT DESCRIPTION:

CTH O - Cedar Sauk Rd to STH 33: 2.5" Mill & Overlay (1.0 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH A	Road Network	Tax Levy (Budget Process)					650,000		650,000
									-

PROJECT DESCRIPTION:

CTH A - CTH B (North) to CTH LL: 2.5" Mill & Overlay (2.5 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH I	Road Network	Tax Levy (Budget Process)					375,000		375,000
									-

PROJECT DESCRIPTION:

CTH I - Belgium-Kohler Rd (West) to Jay Road: 2.5" Overlay (2.1 Miles)

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
CTH H	Road Network	Tax Levy (Budget Process)					150,000		150,000
									-

PROJECT DESCRIPTION:

CTH H - CTH A/H to River Road: 2.5" Overlay; Widen to 30' (0.3 Miles)

PRIORITY: Required

Attachment: 2023 Recommended Budget (2023 Recommended Budget)

OZAUKEE COUNTY 5 YEAR CAPITAL IMPROVEMENT PLAN

Purpose: This form is used to capture **all** capital projects expected to be requested by a department, regardless of the source of funds utilized. This form is used as a planning tool so that decision-makers will be able to understand the County's capital needs over the next 5 years. This plan is not a guarantee of future funding nor does it replace the evaluation tools used by decision-makers.

SOURCE OF FUNDS DEFINITIONS

Tax Levy (Budget Process)	This is funding that would be used during the budget process for a project.
RFP Process	Project requested during the RFP Process (based on year-end revenues). Year-end funds are based on a mix of different sources.
Grants	You are expecting Federal, State, local, or private funds to offset all or part of a project. Name the grantor in the comment field.
Other	Please explain in the comment field.

DEPARTMENT: Highway

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
Highway Equipment	Transportation	Other (explain in comments	Direct Project Charges	735,000	765,000	785,000	770,000	740,000	######## -

PROJECT DESCRIPTION:
Part of replacement program established by Highway Department to ensure equipment is in good working order. Replaces current equipment due to wear and tear, and high hours. Detailed plan available

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
PW - Reroof Main Shop	Transportion Planning	Other (explain in comments	Direct Project Charges	250,000					250,000 -

PROJECT DESCRIPTION:
Reroof Main Shop at Port Washington location

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
PW - Tuckpoint Main Bldg	Transportion Planning	Other (explain in comments	Direct Project Charges	25,000					25,000 -

PROJECT DESCRIPTION:
Tuckpoint the north face of the main building at Port Washington location

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Reline Asphalt Silo	Transportion Planning	Other (explain in comments	Direct Project Charges	60,000					60,000 -

PROJECT DESCRIPTION:
Reline Asphalt Silo for the asphalt plant at the Lakeland Site

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
PW - Repave Yard	Transportion Planning	Other (explain in comments	Direct Project Charges		250,000				250,000 -

PROJECT DESCRIPTION:
Repave yard at Port Washington location

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Bldg E - Insulate & Heat	Transportion Planning	Other (explain in comments	Direct Project Charges		80,000				80,000 -

PROJECT DESCRIPTION:
Insulate & heat building E at Port Washinton location

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Additional Heated Storage	Transportion Planning	Other (explain in comments)	Direct Project Charges			350,000			350,000
									-

PROJECT DESCRIPTION:

Additional Heated Storage at Port Washington location

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Gravel Crusher	Transportion Planning	Other (explain in comments)	Direct Project Charges				400,000		400,000
									-

PROJECT DESCRIPTION:

Gravel crusher for crushing operation at Lakeland Site

PRIORITY:	Required

Description	2022	2023	2024	2025	2026	2027	Unprog	Comment
Quad-Axle Truck (Snow Plow)	$350,000		$360,000		$370,000		$340,000	
Sign Truck	$350,000						$0	Avail as Light Duty?
Quad-Axle Truck (Dump Truck)	$225,000						$0	
Tractor w/ Mower Attachments	$140,000			$170,000			$0	
Truck-Mounted Attenuator	$30,000						$0	
Tanker Trailer	$15,000						$0	
Patrol Truck (Snow Plows)		$275,000		$275,000			$250,000	
One-Ton Truck		$140,000		$80,000		$80,000	$75,000	(2) in 2023
Brush Chipper		$90,000					$0	
Water Pump		$80,000					$0	
Fecon Head		$60,000					$0	(2) in 2023
Hot Box Trailer		$50,000					$0	
Large Equip Trailer(s)		$25,000					$0	
Flail Replacement		$15,000		$15,000			$15,000	
Road Grader [USED]			$280,000				$300,000	
Skid Steer Loader			$65,000			$80,000	$70,000	
Foreman Truck			$60,000				$50,000	
Front End Loader [USED]				$180,000			$180,000	
Superintendent Patrol Vehicle				$65,000			$50,000	
Tractor/Backhoe [USED]					$150,000		$0	
Track excavator [USED]					$250,000		$0	
Bucket Truck [USED]						$150,000	$0	
Sign Van [USED]						$150,000		
Shoulder Grader						$125,000		
Forklift(s)						$80,000		Cedarburg Shop
Crackfilling machine						$75,000	$0	
4' Mill							$450,000	
Tri-Axle Truck (Snow Plow)							$340,000	
Chip Spreader							$250,000	
Bulldozer [USED]							$200,000	
Asphalt dist. Truck [USED]							$100,000	
Rubber Tire Roller							$90,000	
Automated Flagger							$80,000	
Attenuator (Tow Behind)							$35,000	
Excavator Plate Compactor							$35,000	
Asphalt Crack Router							$25,000	
Small Equip Trailer							$20,000	
Plow Replacement							$10,000	
60" Diesel Grass mower							$0	
All Terrain Crane [USED]							$0	
Asphalt Paver							$0	
Asphalt Roller							$0	
Four-Wheel-Drive Truck [USED]							$0	
Mini-Excavator							$0	
Road Sweeper							$0	
Rubber Track Excavator							$0	
Scissors Lift							$0	
Semi-Tractor [USED]							$0	
Shoulder Machine [USED]							$0	
Traffic Arrow/Message Board							$0	
Vac-All Sweeper Truck [USED]							$0	
V-Box Replacement							$0	
Total Equip. Cost	**$1,110,000**	**$735,000**	**$765,000**	**$785,000**	**$770,000**	**$740,000**	**$2,965,000**	

Items "Highlighted" are under $25,000, and are not included in the Capital Improvement Plan (CIP) Budget information. However, they are covered in the Capital portion of the budget as they are over $5,000 and depreciated.

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Highway
DIVISION OR PROGRAM:	
REQUEST TITLE:	Equipment Operator

REQUEST DESCRIPTION:

The Highway Department has seen an increased workload for day-to-to activities (i.e. mowing, animal removal, pothole repair) and anticipates more state work going forward, especially for plowing given the expansion of I-43. We are requesting an additional Equipment Operator to fill those needs, and give more flexibility in staffing as we're typically on tight margins with staffing projects and don't have additional staff available. We anticipate the funding for the position to be 60% County Levy and 40% State revenue.

PRIORITY: Desired (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

BUDGET IMPACT:		
EXPENSES:	$ 77,384.68	(What is the total budgetary impact of this request?)
REVENUE:	$ 30,954.00	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 46,430.68	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	Yes	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Equipment Operator	$ 77,385	PCR 1 - Equipment Operator

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

This request links to strategic objective (A), assess existing operations. As part of the assessment of existing highway operations, we anticipate more state work with the I43 expansion. This request will assist in satisfying the demands of the workload due to the expansion and allow more flexibility in staffing, particularly with snow and ice control.

OTHER CONSIDERATIONS:

Add additional information if needed. Do not go over 1 page.

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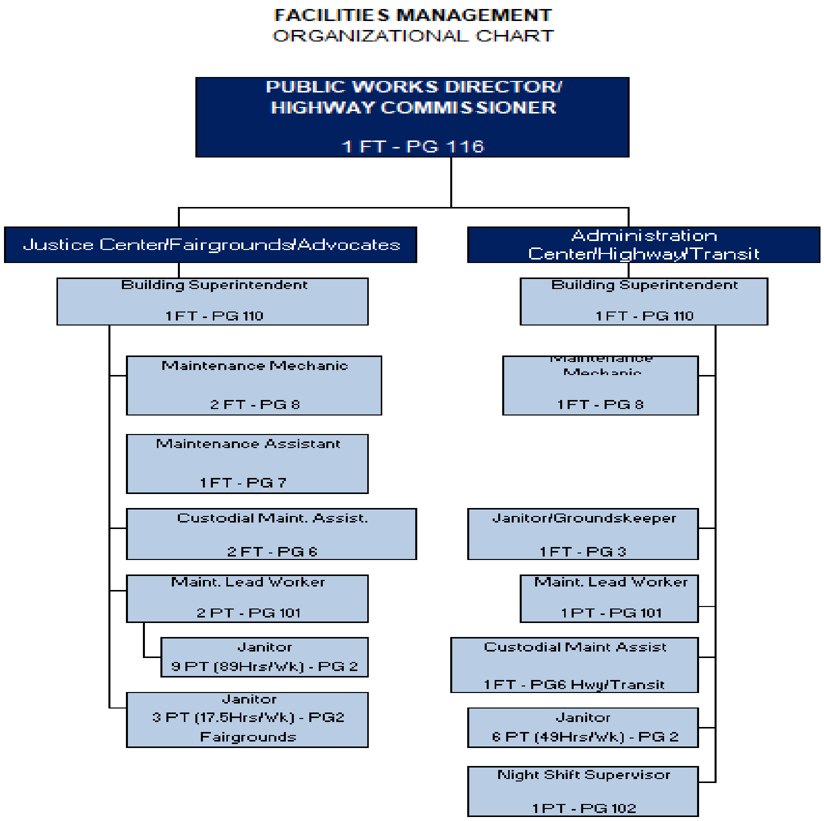
Facilities - Administration Building

Budget Report

Mission

Facilities Management's objective is to provide the county, its employees and the public a clean and safe environment in which to conduct business for the Administration Center and the Port Washington, Waubeka and Cedarburg highway locations. Our efforts will be to do this as efficiently and economically as possible.



Programs and Services

The Facilities Management strives to maintain a high quality of maintenance and service to Ozaukee County buildings with less and more efficient staff members.

Budget Highlights

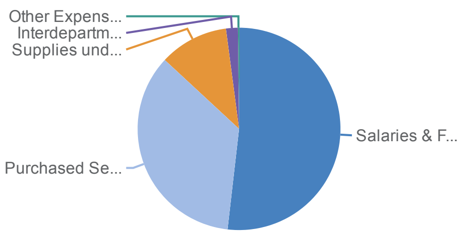
The Facilities - Admin Building Current Service Level Budget increases tax levy by $42,785 or 8.2% over the 2022 Adopted Budget tax levy. Expenses in the Department shows an increase of $49,907 or 8.6% over the 2022 Adopted Budget.

The revenue is the janitorial space that is charged to the Human Services Fund. This revenue increases after last year's position upgrades.

Facilities - Administration Center - Tax Levy

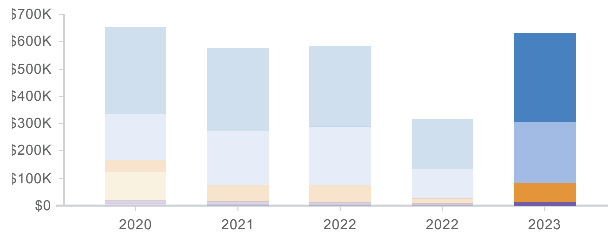
	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$56,964	$56,805	$56,986	$37,191	$64,108
Expenses	$652,804	$572,792	$580,306	$369,275	$630,213
REVENUES LESS EXPENSES	-$595,840	-$515,987	-$523,320	-$332,083	-$566,105

Facilities - Administration Center - Expenses by Type



$630,212.55
Expenses in 2023

Facilities - Administration Center - Expenses by Type



$630,212.55
Expenses in 2023

Most of the increase in expenses is due to a $37,042 increase in Salaries and Benefits. This 13% increase is partly due to the upgrades last year, but most of it is due to higher salaries after adding more custodial services in the building. Regular Salaries increase by $29,366 or 14%.

Purchased Services increase by $8,348 or 4% because of the higher costs associated with maintaining an aging building. Supplies also increase $4,177 because of higher costs.

Facilities - Administration Center - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Buildings	$104,489	$0	$0	$0	$0
Interdepartmental Charges	$10,755	$14,209	$11,626	$6,084	$11,965
Other Expenses	$6,804	$1,758	$1,120	$1,120	$1,120
Purchased Services	$166,744	$199,735	$212,874	$105,556	$221,222
Salaries & Fringe Benefits	$317,287	$297,129	$289,492	$184,162	$326,534
Supplies under $5,000	$46,725	$59,961	$65,195	$18,749	$69,372
TOTAL	$652,804	$572,792	$580,306	$315,670	$630,213

Facilities - Administration Center - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Revenue for County Services	$56,354	$56,354	$56,986	$32,367	$64,108
Other (Donations/One-time/Misc)	$610	$451	$0	$48	$0
TOTAL	$56,964	$56,805	$56,986	$32,415	$64,108

Facilities - Administration Center CIP Requests

DEPARTMENT:	Admin Center - Public Works

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING COMMENT	2023	2024	2025	2026	2027	TOTAL
tractor for snow removal		Tax Levy (Budget Process)	Budget process	45,000					45,000
									-

PROJECT DESCRIPTION:

purchase a new tractor to replace currant 15 year old tractor.

PRIORITY:	Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
north porch roof historical building		Tax Levy (Budget Process)		50,000					50,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Replace 32 year old roof.

PRIORITY:	Urgent

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
east pourch roof Historical building		Tax Levy (Budget Process)			27,000				27,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

replace 30 plus year old roof

PRIORITY:	Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
admin. Center garage roof		Tax Levy (Budget Process)				26,000			26,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Replace garage roof. It is over 30 rears old

PRIORITY:	Required

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: 2 FT positions upgraded

2021 Adopted Budget: No Changes

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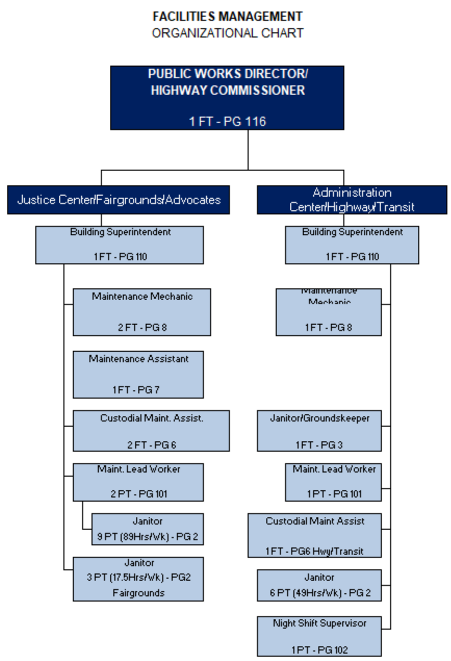
Facilities - Justice Center

Budget Report

Mission

Facilities Management's objective is to provide the county, its employees and the public a clean and safe environment in which to conduct business. Our efforts will be to do this as efficiently and economically as possible.

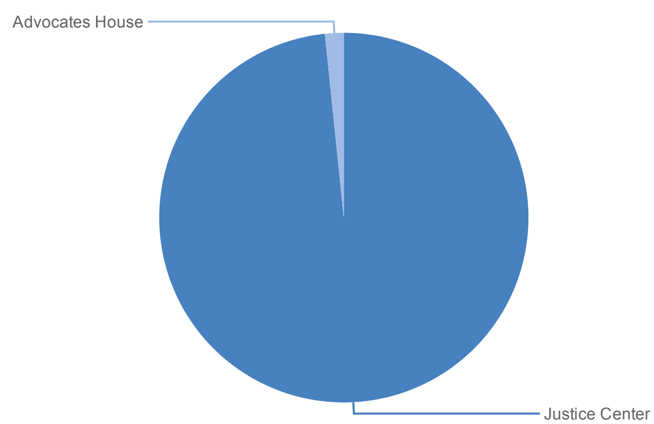


Programs & Services

The Facilities - Justice Center staff is responsible for the day-to-day maintenance of the Justice Center. Some of the responsibilities include complete building repair and maintenance as needed including security, HVAC, electrical, plumbing and kitchen equipment as well as the structure itself. In addition, routine grounds and building maintenance.

Justice Center and Advocates House

Data Updated 3 days ago



$763,118.26

Expenses in 2023

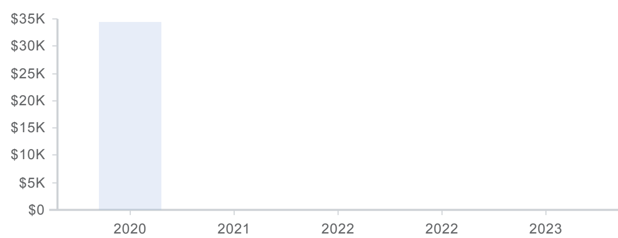
Budget Highlights

The Facilities - Justice Center Current Service Level Budget increases tax levy by $5,723 or 0.8% over the 2022 Adopted tax levy. Expenses in the Department shows the same increase. There are no expansion requests. There are no revenues budgeted in the Justice Center. The expenses also includes the facility for the Advocates.

Facilities - Justice Center - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$34,414	$0	$0	$0	$0
Expenses	$802,833	$828,677	$757,395	$419,733	$763,118
REVENUES LESS EXPENSES	**-$768,419**	**-$828,677**	**-$757,395**	**-$419,733**	**-$763,118**

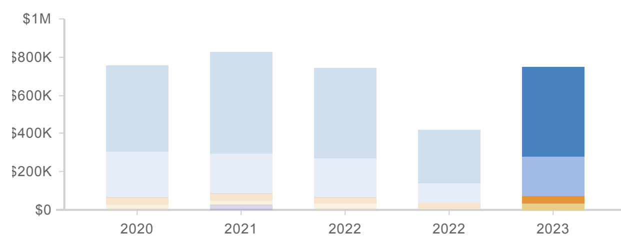
Facilities - Justice Center - Revenues by Type



$0.00

Revenues in 2023

2021 - Facilities - Justice Center Expense by Type



$750,618.22

Expenses in 2023

2021 - Facilities - Justice Center Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$28,053	$19,526	$29,320	$11,759	$30,090
Other Expenses	$1,120	$27,339	$1,900	$1,891	$1,900
Purchased Services	$239,199	$207,481	$204,250	$136,213	$204,250
Salaries & Fringe Benefits	$453,950	$534,777	$473,225	$315,841	$475,728
Supplies under $5,000	$33,936	$37,473	$36,100	$27,848	$38,550
Travel/Mileage/Conference&Meetings	$0	$159	$100	$0	$100
TOTAL	**$756,257**	**$826,755**	**$744,895**	**$493,551**	**$750,618**

Facilities - Justice Center - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Other (Donations/One-time/Misc)	$34,414	$0	$0	$0	$0
TOTAL	**$34,414**	**$0**	**$0**	**$0**	**$0**

Advocates House - Expense by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$913	$0	$2,000	$0	$2,000
Purchased Services	$45,480	$1,622	$10,000	$0	$10,000
Supplies under $5,000	$182	$299	$500	$0	$500
TOTAL	**$46,575**	**$1,921**	**$12,500**	**$0**	**$12,500**

Facilities - Justice Center CIP Requests

DEPARTMENT:	Facilities - Justice Center

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
99 Jail Addition Roof Replacement		Tax Levy (Budget Process)						300,000	300,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
The roof is 24 years old, with anticipated life expectancy of 28-30 years.									
PRIORITY:	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Tuck Pointing		Tax Levy (Budget Process)			75,000	50,000	50,000		175,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
Re-tuck point and reflash the remaining leaking windows at the Justice Center. Replace water damaged window ledges.									
	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Justice Center Boiler Replacement		Tax Levy (Budget Process)						200,000	200,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
The current boilers at the Justice Center are 32 years old. The anticipated life expectancy of 40 years.									
PRIORITY:	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Justice Center Domestic Hot water Plant Replaceme		Tax Levy (Budget Process)			50,000				50,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
The current Domestic Hot Water Plant that supplies hot water throughout the Justice Center needs to be replaced. The current system is only 10 years old, but requires a lot of maintenance, and could be done in a much more efficient manner.									
PRIORITY:	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Justice Center Fire Alarm System		Tax Levy (Budget Process)					200,000		200,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
The original Fire Alarm System that monitors the Justice Center is 31 years old. The devices (smoke detectors, fire dampers, and pull stations) will need to be replaced with units that conform to current standards.									
PRIORITY:	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Justice Center Sidewalk Replacement		Tax Levy (Budget Process)			50,000				50,000
		Other (explain in comments)							-
PROJECT DESCRIPTION:									
Replace the remaining original sidewalks that are cracked and heaving causing trip hazards									
PRIORITY:	Required								

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE	2023	2024	2025	2026	2027	TOTAL
Fairgrounds Security Enhancements		Tax Levy (Budget Process)			150,000				150,000
		Other (explain in comments)							150,000
PROJECT DESCRIPTION:									
Replacement of the unrealible aging camera system. The upgrades would also include card access to be added to the show arena to better monitor who has access.									
PRIORITY:	Required								

Position Changes

2023 Proposed Budet: No Changes

2022 Adopted Budget: 2 FT Maintenance Mechanics upgraded

2021 Adopted Budget: No Changes

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County Fairgrounds

Budget Report

Mission

Ozaukee County Fairgrounds hosts a variety of fairs, events, and special occasions. The beautiful facilities are located in the heart of Ozaukee County and offer ample space and parking along with unique shopping, dining and lodging nearby.

Budget Highlights

The Fairgrounds budget is always adjusted based on the contractual obligations with the Curlers. The Fairgrounds is till recovering from lower revenues due to Covid. The 2023 budget is flat compared to the 2022 Adopted Budget. There are no Expansion Requests this year after the position change last year.

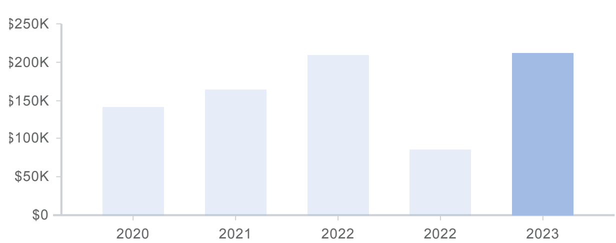
This budget is overseen by the Buildings Superintendent of the Justice Center facility.

Fairgrounds - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$141,865	$164,564	$209,150	$85,256	$212,414
Expenses	$208,064	$256,976	$328,166	$165,600	$331,430
REVENUES LESS EXPENSES	**-$66,199**	**-$92,413**	**-$119,016**	**-$80,344**	**-$119,016**

Revenue Summary

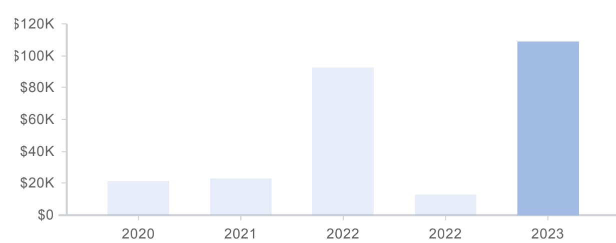
Fairgrounds - Revenues



$212,413.92

Revenues in 2023

Fairgrounds - Salaries and Benefits



$109,032.83

Expenses in 2023

Fairgrounds - Expenses

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interdepartmental Charges	$4,167	$11,723	$7,900	$8,918	$11,473
Other Expenses	$7,860	$5,540	$6,250	$5,940	$6,250
Purchased Services	$164,001	$192,464	$196,299	$126,830	$179,799
Salaries & Fringe Benefits	$21,846	$22,724	$92,841	$13,288	$109,033
Supplies under $5,000	$10,027	$22,446	$24,375	$10,118	$24,375
Travel/Mileage/Conference&Meetings	$164	$2,080	$500	$507	$500
TOTAL	**$208,064**	**$256,976**	**$328,166**	**$165,600**	**$331,430**

Fairgrounds - Revenues

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Interest	$17,183	$15,995	$0	$0	$10,000
Other (Donations/One-time/Misc)	$2,501	$32	$3,000	$0	$3,000
Public Charges for County Services	$122,180	$148,538	$206,150	$85,256	$199,414
TOTAL	**$141,865**	**$164,564**	**$209,150**	**$85,256**	**$212,414**

Fairgrounds CIP Requests

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Fairgrounds Security Enhancements		Tax Levy (Budget Process)			150,000				150,000

PROJECT DESCRIPTION:

Replacement of the unrealible aging camera system. The upgrades would also include card access to be added to the show arena to better monitor who has access.

PRIORITY: Required

Position Changes

2023 Proposed Budget: No Changes

2022 Adopted Budget: Replace PT help with 1 FT Maintenance. No FTE impact.

2021 Adopted Budget: No Changes

OZAUKEE COUNTY 5 YEAR CAPITAL IMPROVEMENT PLAN

Purpose: This form is used to capture **all** capital projects expected to be requested by a department, regardless of the source of funds utilized. This form is used as a planning tool so that decision-makers will be able to understand the County's capital needs over the next 5 years. This plan is not a guarantee of future funding nor does it replace the evaluation tools used by decision-makers.

SOURCE OF FUNDS DEFINITIONS

Tax Levy (Budget Process)	This is funding that would be used during the budget process for a project.
RFP Process	Project requested during the RFP Process (based on year-end revenues). Year-end funds are based on a mix of different sources.
Grants	You are expecting Federal, State, local, or private funds to offset all or part of a project. Name the grantor in the comment field.
Other	Please explain in the comment field.

DEPARTMENT: Facilities

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
99 Jail Addition Roof Replacement		Tax Levy (Budget Process)						300,000	300,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

The roof is 24 years old, with anticipated life expectancy of 28-30 years.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Tuck Pointing		Tax Levy (Budget Process)			75,000	50,000	50,000		175,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Re-tuck point and reflash the remaining leaking windows at the Justice Center. Replace water damaged window ledges.

Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Justice Center Boiler Replacement		Tax Levy (Budget Process)						200,000	200,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

The current boilers at the Justice Center are 32 years old. The anticipated life expectancy of 40 years.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Justice Center Domestic Hot water Plant Replacement		Tax Levy (Budget Process)			50,000				50,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

The current Domestic Hot Water Plant that supplies hot water throughout the Justice Center needs to be replaced. The current system is only 10 years old, but requires a lot of maintenance, and could be done in a much more efficient manner.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Justice Center Fire Alarm System		Tax Levy (Budget Process)					200,000		200,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

The original Fire Alarm System that monitors the Justice Center is 31 years old. The devices (smoke detectors, fire dampers, and pull stations) will need to be replaced with units that conform to current standards.

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Justice Center Sidewalk Replacement		Tax Levy (Budget Process)			50,000				50,000
		Other (explain in comments)							-

PROJECT DESCRIPTION:

Replace the remaining original sidewalks that are cracked and heaving causing trip hazards

PRIORITY: Required

PROJECT NAME	STRATEGIC OBJECTIVE	PRIMARY SOURCE OF FUNDING	FUNDING SOURCE COMMENT	2023	2024	2025	2026	2027	TOTAL
Fairgrounds Security Enhancements		Tax Levy (Budget Process)			150,000				150,000

PROJECT DESCRIPTION:

Replacement of the unrealible aging camera system. The upgrades would also include card access to be added to the show arena to better monitor who has access.

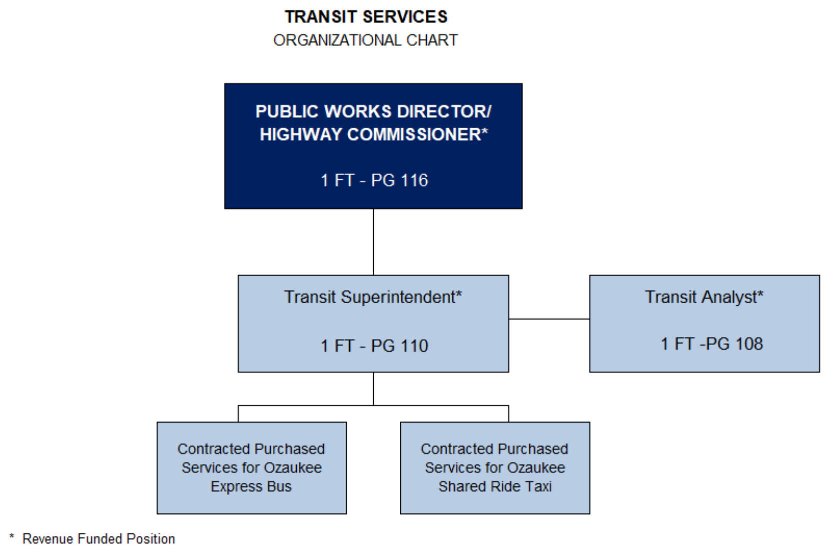
PRIORITY:	Required

Transit Services

Budget Report

Mission

The mission of the Ozaukee County Transit Services Department is to provide reliable, convenient, safe public transportation that efficiently and effectively meets the varied travel needs of the community and significantly enhances the quality of life for all.

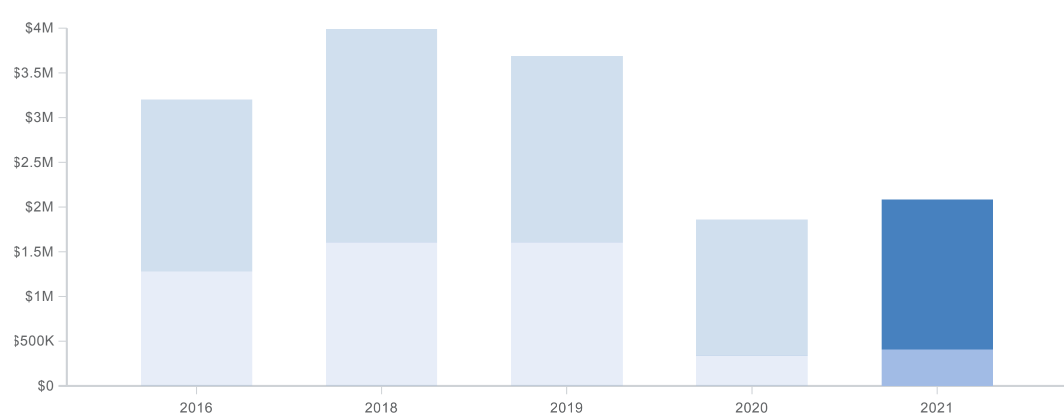


Programs and Services

The goal of this program is to provide an economical and environmentally friendly way to transport employees to and from their sources of employment, and to provide transportation alternatives for those in need. Activities of this program include: bus and route operation, route planning, bus maintenance, and program and grant administration.

Transit Expenses - by Program

Data Updated 3 days ago



$2,083,766.43

Expenses in 2021

Strategic Objectives

Strategic Objective C. Implement Innovative Public Transportation Solutions

- Implemented a new routing and dispatch software for the Shared Ride Taxi.
- Partnered with Interfaith Caregivers of Ozaukee County to apply for grant funding to implement a Coordinated Transportation Committee for Ozaukee County. This is a direct response to the County's community outreach meeting for ARPA projects. The purpose of the Coordinated Transportation Committee is to increase coordination among transportation providers, thereby reducing gaps in transportation needs.

Strategic Objective D. Expand Regional Transportation Services

- Completed pilot offering cross-county Shared Ride Taxi service with Washington County. Both counties adopted a new MOU to continue offering the service.
- Initial project plan approved to begin exploration and outreach to establish a flexible route bus service between Milwaukee and Ozaukee counties.
- Transit is exploring alternatives to the current commuter bus service to Milwaukee to increase efficiency.

Budget Highlights

The Transit Department 2023 Current Service Level Budget reduces tax levy by $46,319 or -16.9% over the 2022 Adopted Tax Levy. The decrease is the result of expected CARES funding to the department. This budget includes the Express Bus services to Milwaukee.

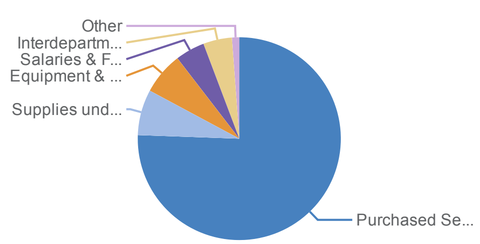
Expansion Request: Transit Analyst - $96,901

Transit is requesting a second full-time position, focused on budget management, analytics, and federal/state reporting. Ozaukee County has decided to continue using shared staff with Washington County for Transit, even though the systems are otherwise independent. The second position allows for continued joint transit management while major change projects that affect both counties are being implemented. This position would by 50% funded by Washington County.

Transit - Tax Levy

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Revenues	$2,288,372	$2,375,846	$3,329,606	$1,361,387	$3,524,636
Expenses	$1,860,004	$2,083,766	$3,603,523	$1,649,913	$3,752,234
REVENUES LESS EXPENSES	**$428,368**	**$292,080**	**-$273,917**	**-$288,526**	**-$227,598**

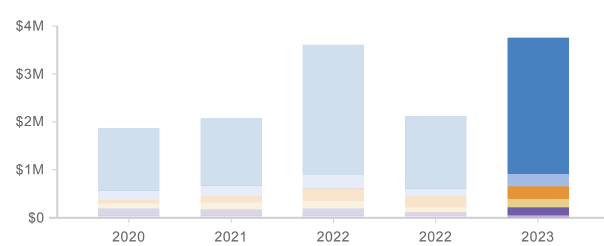
Transit - Expenses by Type



$3,752,233.67

Expenses in 2023

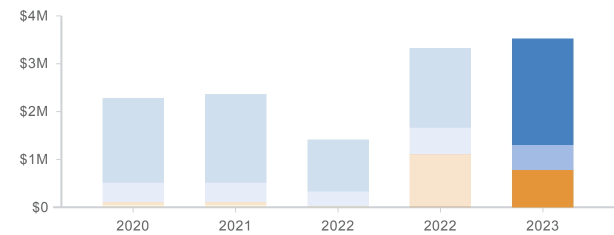
Transit - Expenses by Type



$3,752,233.67

Expenses in 2023

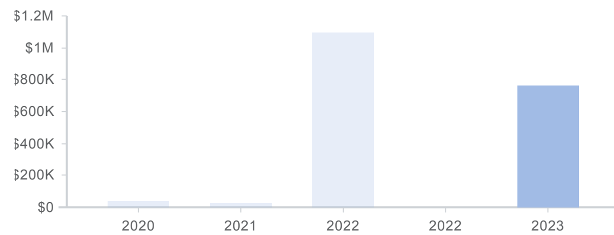
Transit - Revenues by Type



$3,524,635.92

Revenues in 2023

Transit - Covid Funding



$762,085.92

Revenues in 2023

Transit - Expenses by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Equipment & Software	$69,297	$127,998	$262,250	$243,024	$252,250
Interdepartmental Charges	$116,832	$154,899	$158,606	$83,385	$171,810
Other Expenses	$53,166	$39,142	$39,363	$41,023	$39,363
Purchased Services	$1,289,021	$1,404,016	$2,702,758	$1,082,364	$2,835,334
Salaries & Fringe Benefits	$139,231	$134,324	$146,325	$69,352	$175,967
Supplies under $5,000	$192,458	$221,696	$289,720	$130,766	$273,009
Travel/Mileage/Conference&Meetings	$0	$1,691	$4,500	$0	$4,500
TOTAL	**$1,860,004**	**$2,083,766**	**$3,603,523**	**$1,649,913**	**$3,752,234**

Transit - Revenues by Type

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Fines/Forfeitures/Penalties	$4,694	$1,420	$6,300	$360	$6,300
Interest	$0	$127	$0	$455	$0
Intergovernmental Revenue for County Services	$50,593	$55,329	$0	$20,680	$0
Intergovernmental Rev (State, Federal, Local)	$1,776,689	$1,843,764	$1,662,315	$1,073,102	$2,225,750
Other (Donations/One-time/Misc)	$44,171	$49,003	$1,102,841	$8,028	$768,086
Public Charges for County Services	$412,226	$426,204	$558,150	$258,762	$524,500
TOTAL	**$2,288,372**	**$2,375,846**	**$3,329,606**	**$1,361,387**	**$3,524,636**

Transit CIP Requests

Transit CIP

	2020 Actual	2021 Actual	2022 Adopted	2022 Actual	2023 Budget
Operations					
Shared Ride Taxi	$69,297	$127,998	$262,250	$243,024	$252,250
OPERATIONS TOTAL	**$69,297**	**$127,998**	**$262,250**	**$243,024**	**$252,250**
TOTAL	**$69,297**	**$127,998**	**$262,250**	**$243,024**	**$252,250**

Position Changes

2023 Proposed Budget: 1 new Transit Analyst position shared between Ozaukee and Washington County

2022 Adopted Budget: No Changes

2021 Adopted Budget: No Changes

OZAUKEE COUNTY EXPANSION REQUEST

DEPARTMENT:	Transit
DIVISION OR PROGRAM:	Transit
REQUEST TITLE:	Increased Shared Transit Staffing

REQUEST DESCRIPTION:

Transit is requsting a second full-time position, focused on budget management, analytics, and federal/state reporting. Ozaukee County has decided to continue using shared staff with Washington County for Transit, even though the systems are otherwise independent. The second position allows for continued joint transit management while major change projects that affect both counties are being implemented. This position would by 50% funded by Washington County.

PRIORITY: Urgent (dropdown menu for priority)

DESCRIBE THE PRIORITY LEVEL:

Permanent Transit staff expansion has been put off due to the uncertainty of the department structure for more than a year. Additional staffing is needed to bring transit services in line with post-pandemic transportation needs.

BUDGET IMPACT:		
EXPENSES:	$ 96,901.00	(What is the total budgetary impact of this request?)
REVENUE:	$ 48,450.50	(Are there revenues available for this expansion request?)
TAX LEVY REQUESTED:	$ 48,450.50	(Formula taking the difference between Expense and Revenue)
REVENUE SOURCE IS GUARANTEED:	**Yes** No N/A	

NEW POSITIONS REQUESTED: (List all of the new positions, including position changes, that are requested)

Position Title	Position Expenses	PCR Form
Transit Analyst	$ 96,901	PCR 1

STRATEGIC PLAN AND STRATEGIC OBJECTIVES:

Strategic Plan Objectives: II. C. 2 - Align the transportation portfolio of services with the long-term needs of the County; II.D - Expand Regional Transportation Services
This position allows for continued alignment and partnership with Washington County Transit Services through shared Transit staffing. An analyst position will ensure consistency in operations and reporting between the two county systems. The position frees up the Transit Superintendent to focus on planning projects that align transportation portfolio of serivces with long-term needs of the County, evaluate and expanding regional transporation services, and coordinate community partnerships to address unmet transportation needs.

OTHER CONSIDERATIONS:

Ozaukee County Public Works Committee approved Transit moving forward with the request prior to FY2023 at the June 2022 committee meeting.

2023 OZAUKEE COUNTY EXPANSION REQUESTS

Expansion Requests are not included in the current service level recommended budget. Requests will either need additional revenues, taxes, or cuts to fund these items.

Department	Item/ Request	Expense	Revenues	Tax Levy	Notes	Status
Clerk of Courts	Register in Probate / Deputy Reg in Prob	2,000	0	-	APPROVED	Required
Clerk of Courts	Deputy Register in Probate	0	0	-	APPROVED	Required
Lasata	Rehab Nurse	4,014	0	-	APPROVED	N/A
Lasata	Activity Assistants	5,471	0	-	APPROVED	N/A
Lasata	Campus Volunteer Coord	5,280	0	-	APPROVED	N/A
Lasata	Infection Preventionist	17,655	0	-	APPROVED	N/A
Lasata	Activity Assistants	8,027	0	-	APPROVED	N/A
Lasata	Activity Assistants	430	0	-	APPROVED	N/A
Public Health	Office Assistant II to Billing Specialist	3,300	0	-	APPROVED	N/A
Sheriff	Behavioral Health Officer	102,000	0	102,000	Desired	Desired
Sheriff	3rd Shift Officer	187,000	0	187,000	Desired	Desired
Sheriff	Change Jailers to Protected WRS Status	135,000	0	135,000	Desired	Desired
Sheriff	Dispatch Manager	93,000	0	93,000	Don't have specific manager for this division. Urgent.	Urgent
Highway	Equipment Operator	47,000	0	47,000	Estimated 60% County Levy and 40% State Revenue	Necessary
Clerk of Courts	Upgrade Deputy Clerk III Collections Clerk to full time	48,000	0	48,000	Health Insurance Costs $27,000	Desired
Land and Water	Scanning and Indexing of Sanitation and Zoning Permits	20,000	0	-	MOVE TO CAPITAL PLAN	N/A
Land and Water	Survey Equipment	36,500	0	-	MOVE TO CAPITAL PLAN	N/A
Sheriff	Consolidated dispatch Center	327,692	0	328,000	Required. Dependent on Mequon and Cedarburg. New	Required
Transit	Transit Analyst Position	75,000	0	15,000	Split with Washington County 5	Necessary
Human Services	Additional APS Worker	98,334	98,334	-	Use of VAT to offset position cc	Desired